

# Progression Status of Eco Vision 2025

## Eco Vision 2025 (Seventh Phase of Environmental Action Plan) Progressing as Planned

Eco Vision 2025	Fiscal 2023 Plan (Major Items)		Projected Results for Fiscal 2023	Evaluation	Fiscal 2024 Plan	
	Initiatives	Targets	Representative figures of DNJP as of December 2022			
Products	Energy 1/2 (1)	•Fuel efficiency improvement	•Promotion of eco-friendly design	•Full implementation of product environmental evaluation	○	•Ongoing implementation of product environmental evaluation
	Clean x 2 (4)	•Transition away from substances of concern	•Achievement of zero incidents of legal non-compliance	•Law infringements: 1	×	•Promotion of measures to prevent recurrence of legal risks •Promotion of shift
	Green x 2 (7)	•Development of biomaterials	•Completion of dispersed development of CNF (cellulose nanofiber)	•Technological development in accordance with plans	○	•Performance evaluation
Factories	Energy 1/2 (2)	•Production technologies related to CO2 emissions •Total CO2 emissions from plants •Total CO2 emissions from logistics	•Development of production technologies •Less than 75 (compared with 2020) •1.63 (below t-CO2/¥100 million)	•Implementation of development themes in line with plans •Total CO2 amounts (in line with plans) 96 •1.81 (due to production fluctuations)	○ ○ △	•Promotion of development plans •Cross-organizational activity promotion and enhancement of support •Adjustments of number of vehicles and review of transportation routes
	Clean x 2 (5)	•Waste reduction	•DNJP <7.77	•Total waste 6.09	○	•Promotion of plans and 1/3M follow-up
	Green x 2 (8)	•Cultivation of lush greenery	•Biotope layout at Zenmyo Plant	•Implementation of planning conferences with the Small and Medium Enterprise Agency	○	•Ongoing implementation of planning conferences in line with plans
Employees	Energy 1/2 (3)	•Awareness-raising activities for Eco-drive	•Promotion of Eco-drive	•Implementation of monthly plans	○	•Ongoing monthly events
	Clean x 2 (6)	•Improvement of environmental awareness	•Implementation of educational lectures	•Implementation of monthly plans •Deployment of e-learning courses, etc.	○ ○	•Ongoing implementation •Ongoing implementation
	Green x 2 (9)	•Realization of co-existence with nature	•Promotion of biodiversity activities	•Promotion of green curtains and green events	○	•Ongoing activities, investigation of TNFD trends
Management	Governance (10) <small>(1)-(10): "Action 10" of Denso Eco Vision 2025</small>	•Integration of environmental management •Risk minimization •Information dissemination	•Reinforcement of environmental management systems at Group companies •Elimination of environmental abnormalities and accidents •Internal to external communication	•External ISO Survey (SGS) •Occurrence of environment-related Hiyari (near-miss) •Improvement of external disclosure (CDP) •Identification of issues pertaining to disseminating information internally	○ ○ ○ ○	•Ongoing improvements •Prevention of recurrence •Scenario analysis geared toward the SBTi •Internal information dissemination based on opinions of unions