

FY2007 Financial Results ended March 31, 2008



DENSO CORPORATION

April 25, 2008

1. Sales growth was due to the increase in car exports and overseas car production of Japanese auto manufacturers.

2. Annual dividend per share increased by 9 yen to 54 yen for the year ended March 31, 2008

3. Sales increase and income decrease by an appreciation of the yen and decrease in car production in North America for FY2008.

FY2007 Financial Results

02 / 22

	(Ratio to Sales)		(Unit: Billions of Yen)	
	FY2007	FY2006	Change	
Sales	4,025.1	3,609.7	+415.4	+11.5%
Operating Income	(8.7%) 348.7	(8.4%) 303.1	+45.6	+15.0%
Income before Income Taxes	364.8	319.7	+45.1	+14.1%
Net Income	(6.1%) 244.4	(5.7%) 205.2	+39.2	+19.1%

	(Unit: Millions of Units)			
Foreign Exchange Rate	JPY113/\$ JPY160/Euro	JPY116/\$ JPY149/Euro	- JPY3 + JPY11	
Domestic Car Production	11.80	11.50	+0.30	+2.6%
Overseas Car Production of Japanese Manufacturers	12.53	11.39	+1.14	+10.0%

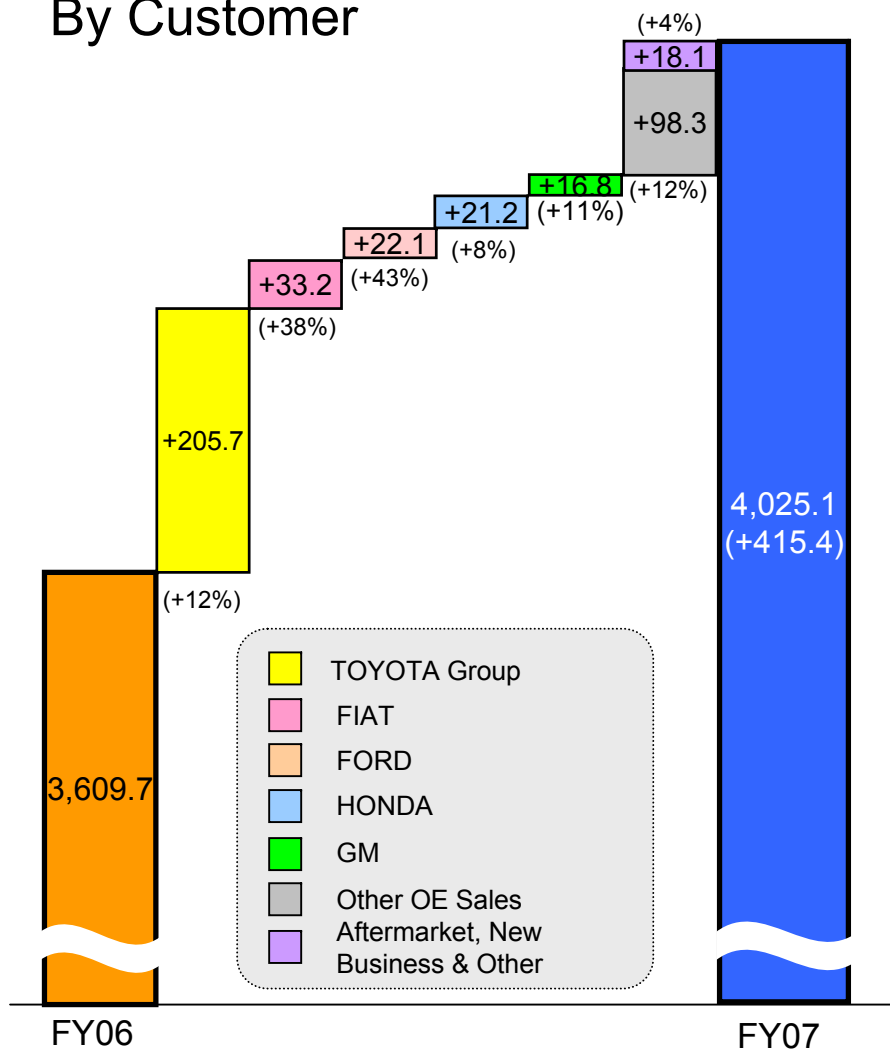
Change in FY2007 Consolidated Sales

03 / 22

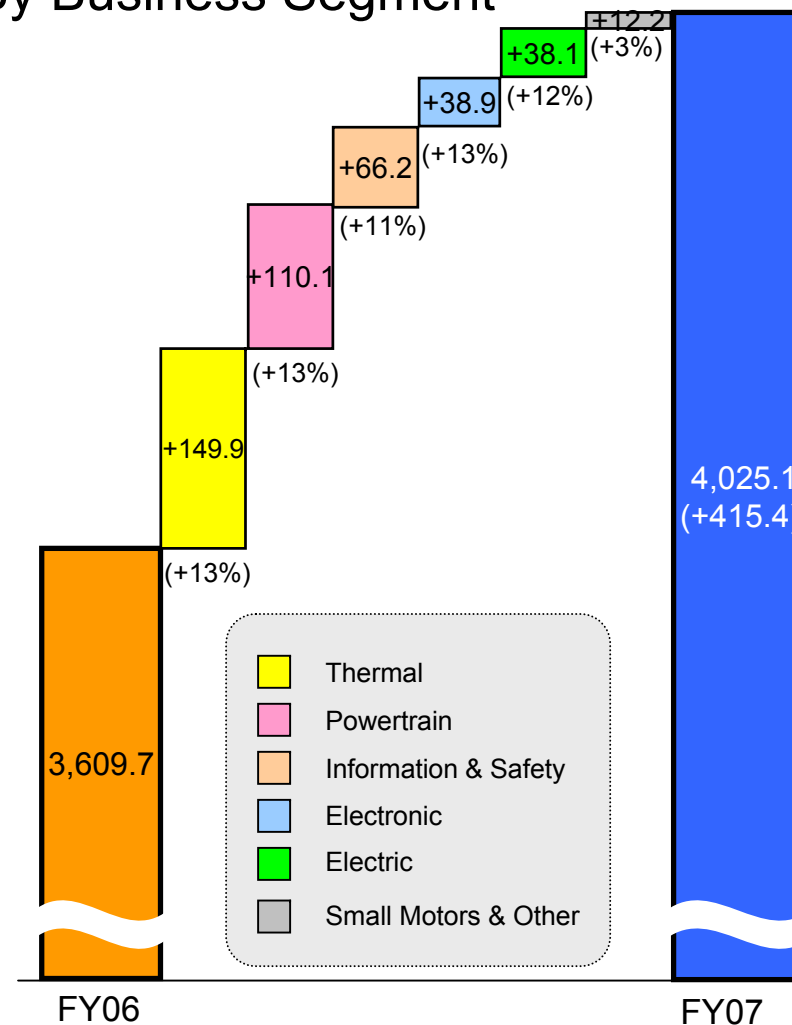
(Unit: Billions of Yen)

() : Change from the previous period

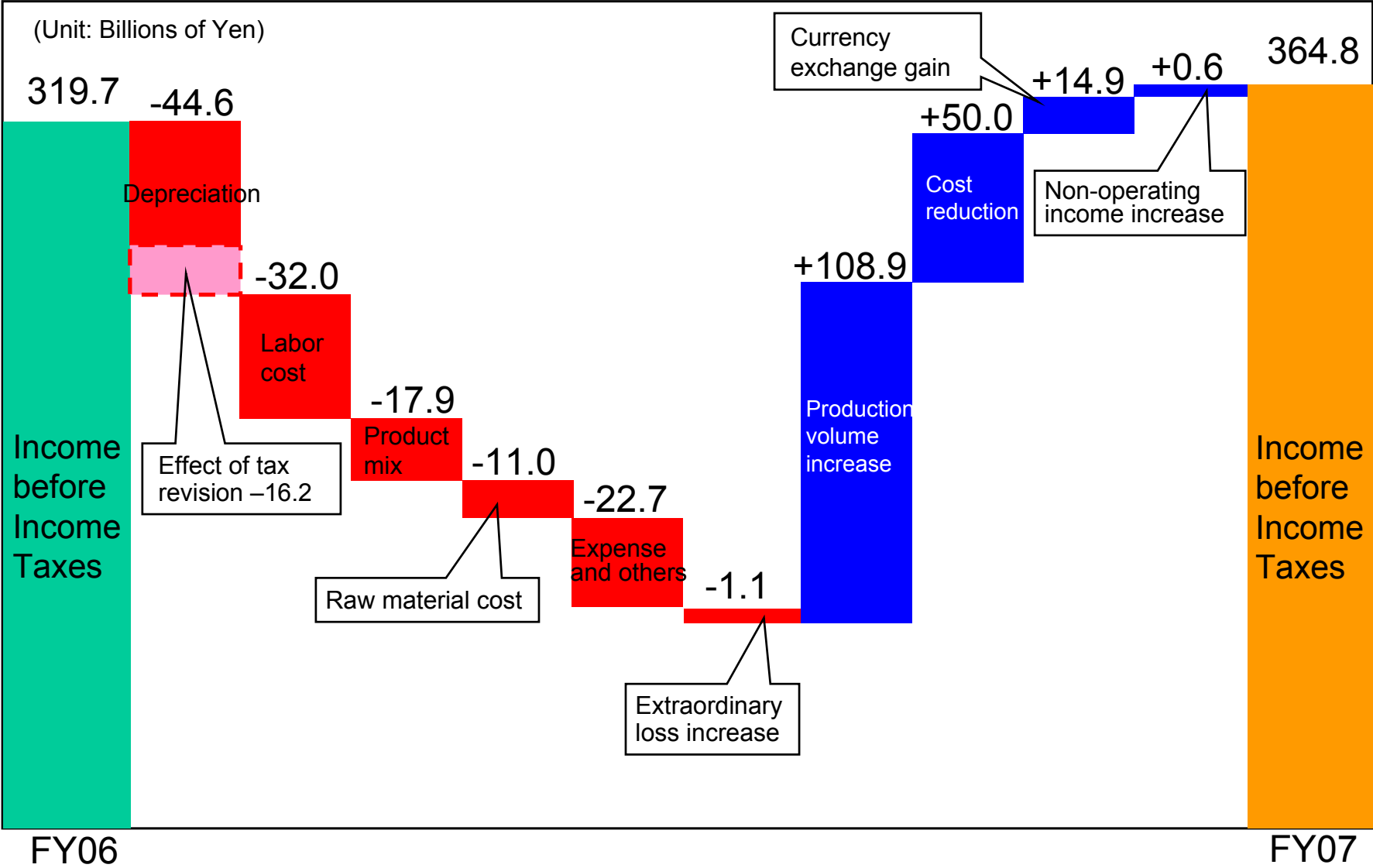
By Customer



By Business Segment



Change in Income before Income Taxes

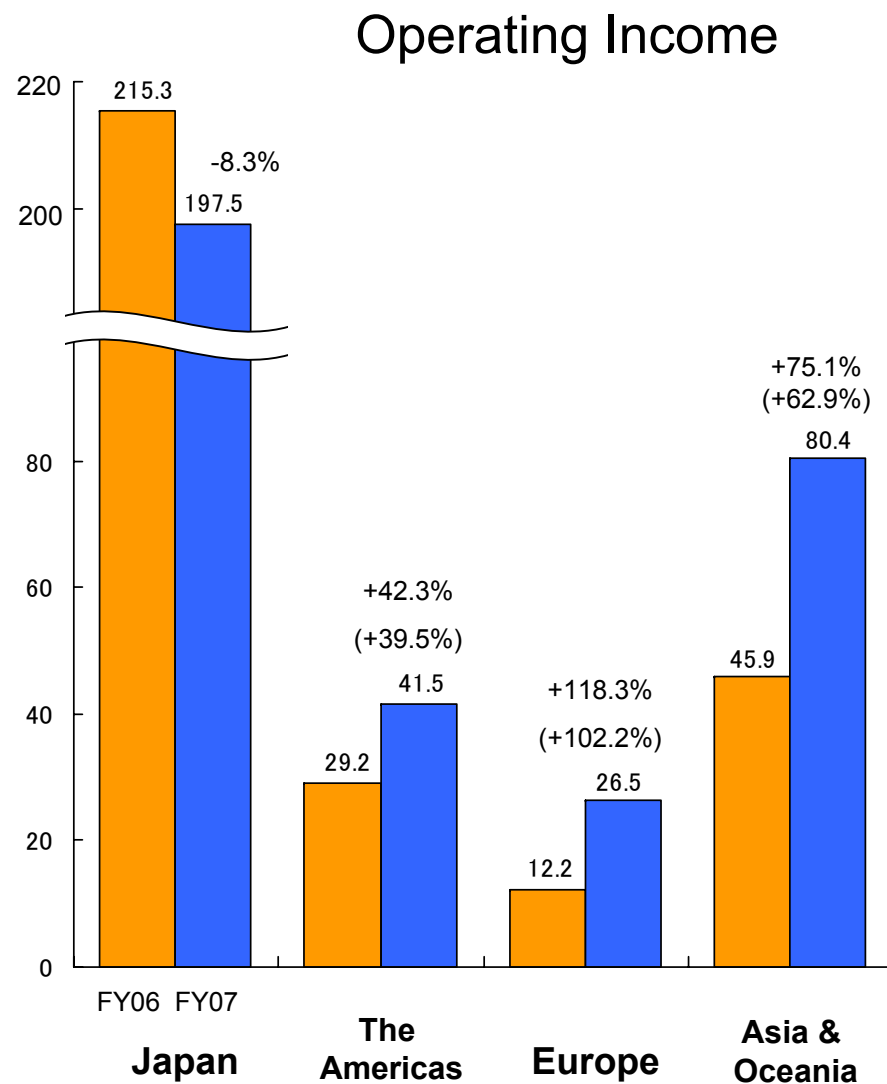
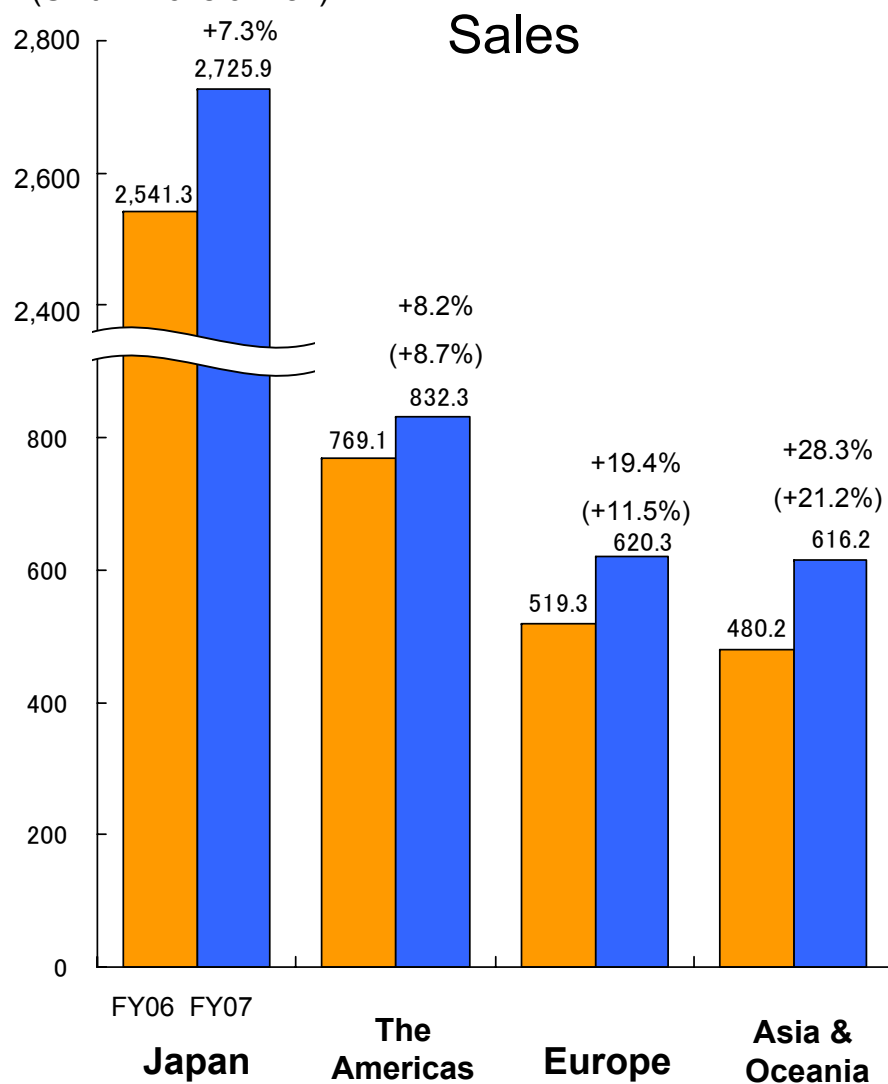


Geographical Segments by Company Location

05 / 22

(): Local Currency Base

(Unit: Billions of Yen)



FY2008 Forecast

06 / 22

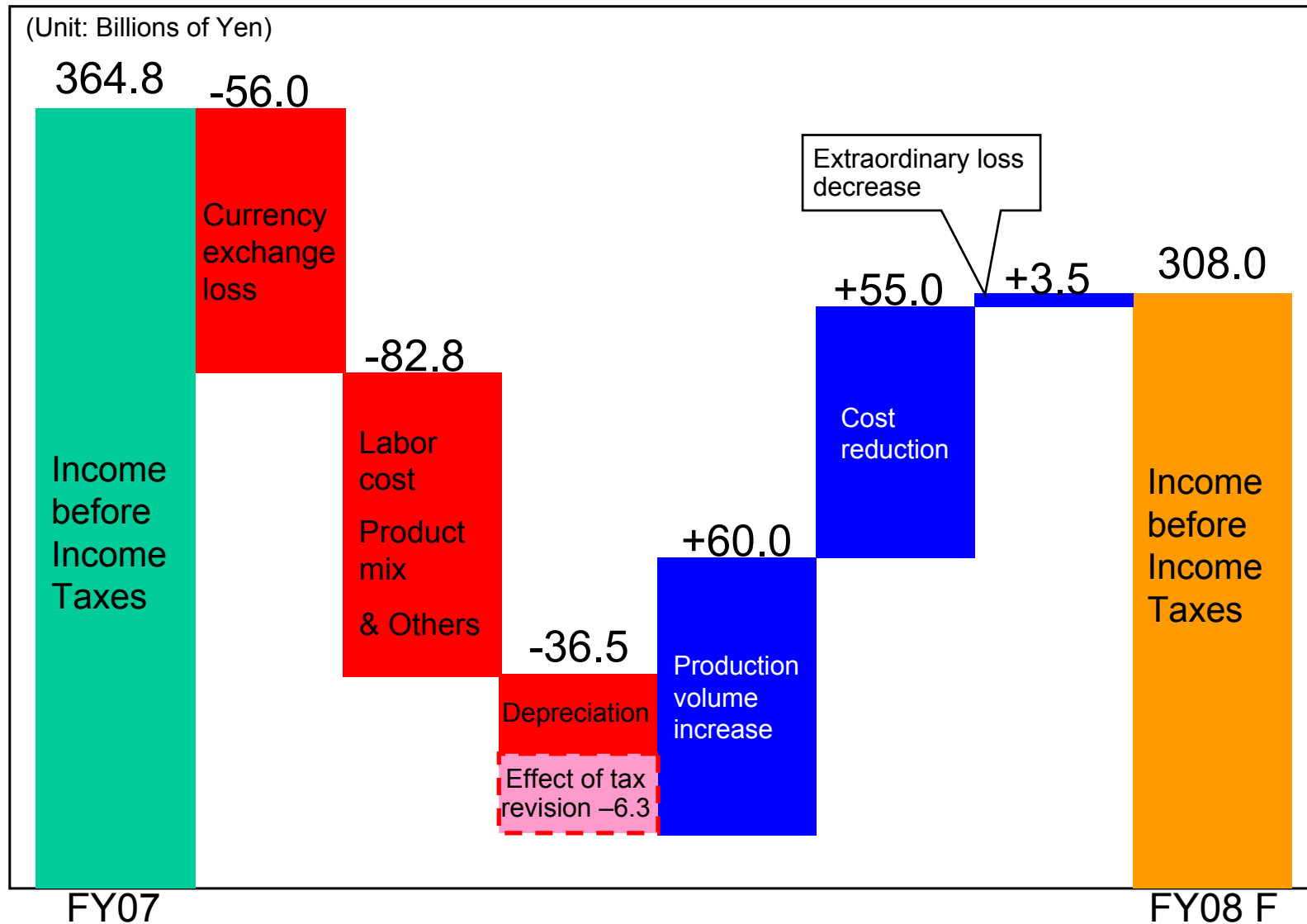
(Unit: Billions of Yen)

	FY2008 Forecast	FY2007	Change	
Sales	4,030.0	4,025.1	+4.9	+0.1%
Operating Income	(7.2%) 289.0	(8.7%) 348.7	-59.7	-17.1%
Income before Income Taxes	308.0	364.8	-56.8	-15.6%
Net Income	(5.0%) 200.0	(6.1%) 244.4	-44.4	-18.2%

(Unit: Millions of Units)

Foreign Exchange Rate	JPY100/\$ JPY155/Euro	JPY113/\$ JPY160/Euro	- JPY13 - JPY5	
Domestic Car Production	12.13	11.80	+0.33	+2.8%
Overseas Car Production of Japanese Manufacturers	13.29	12.53	+0.76	+6.1%

Change in Income before Income Taxes (FY07 – FY08)

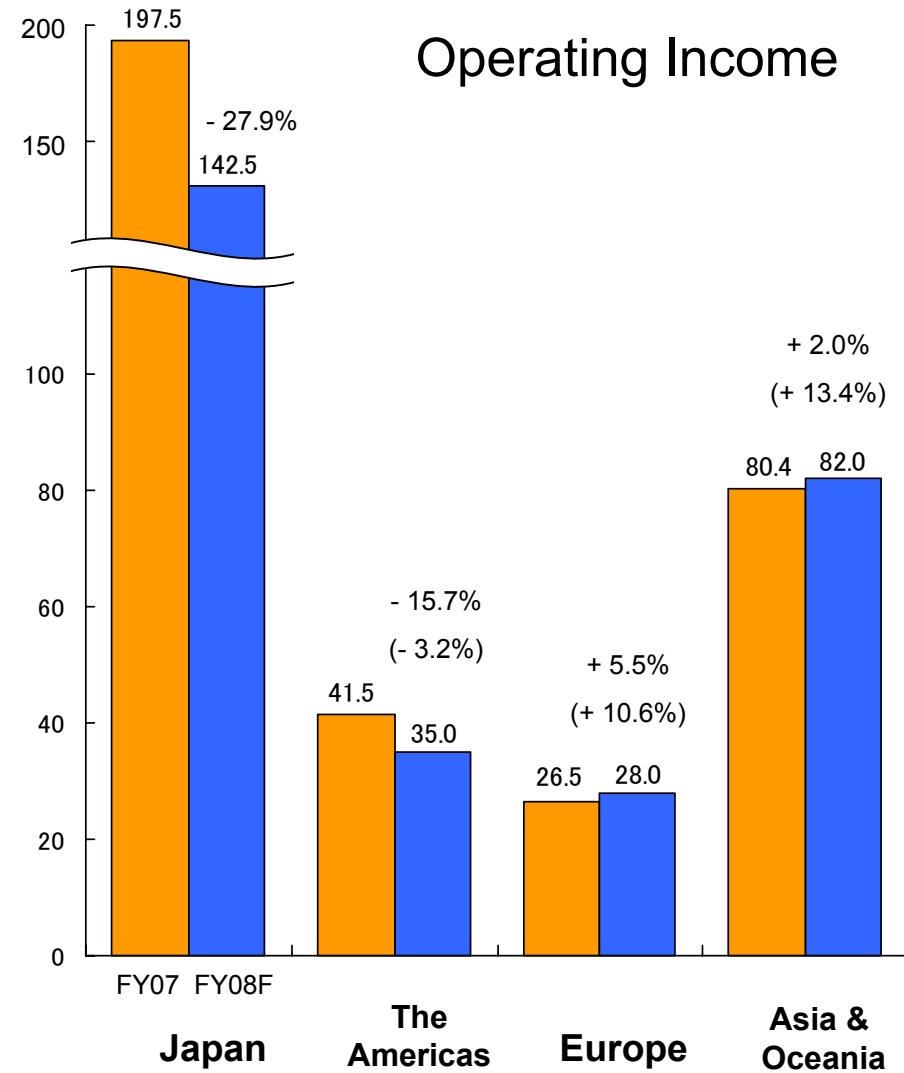
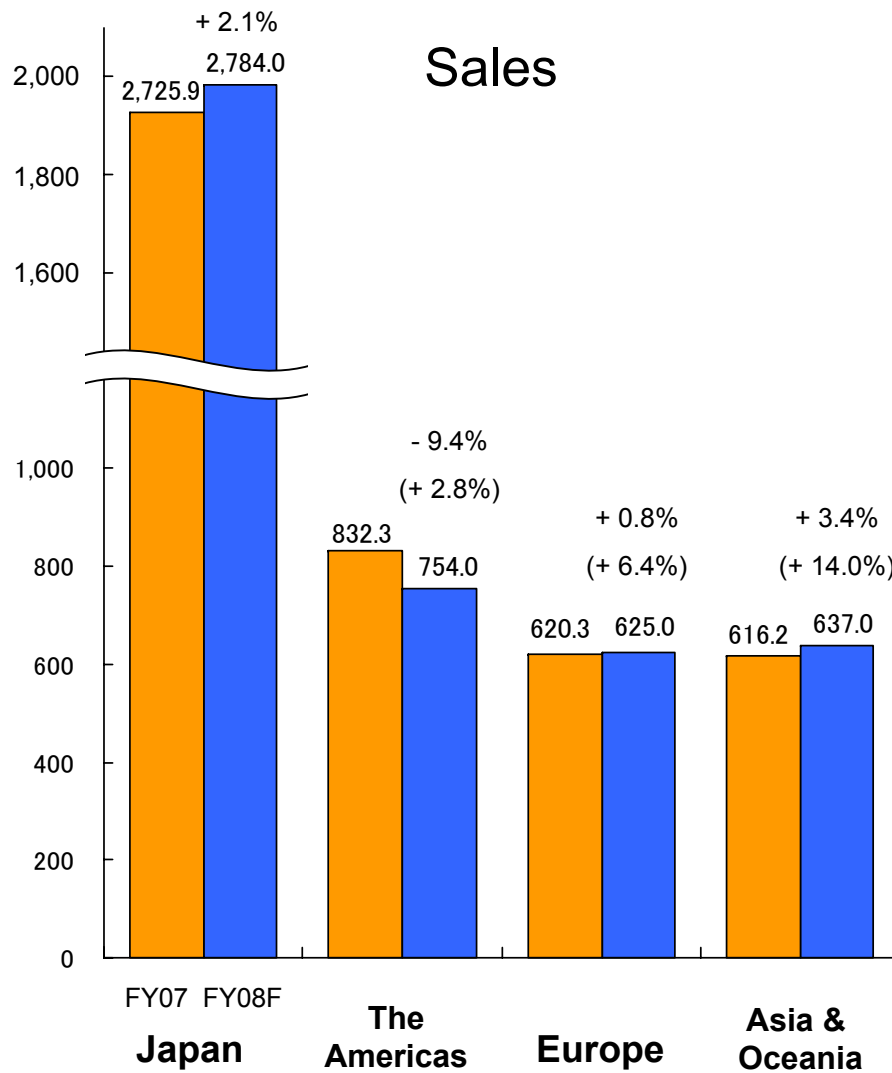


Geographical Segments by Company Location (FY07 – FY08)

08 / 22

(): Local Currency Base

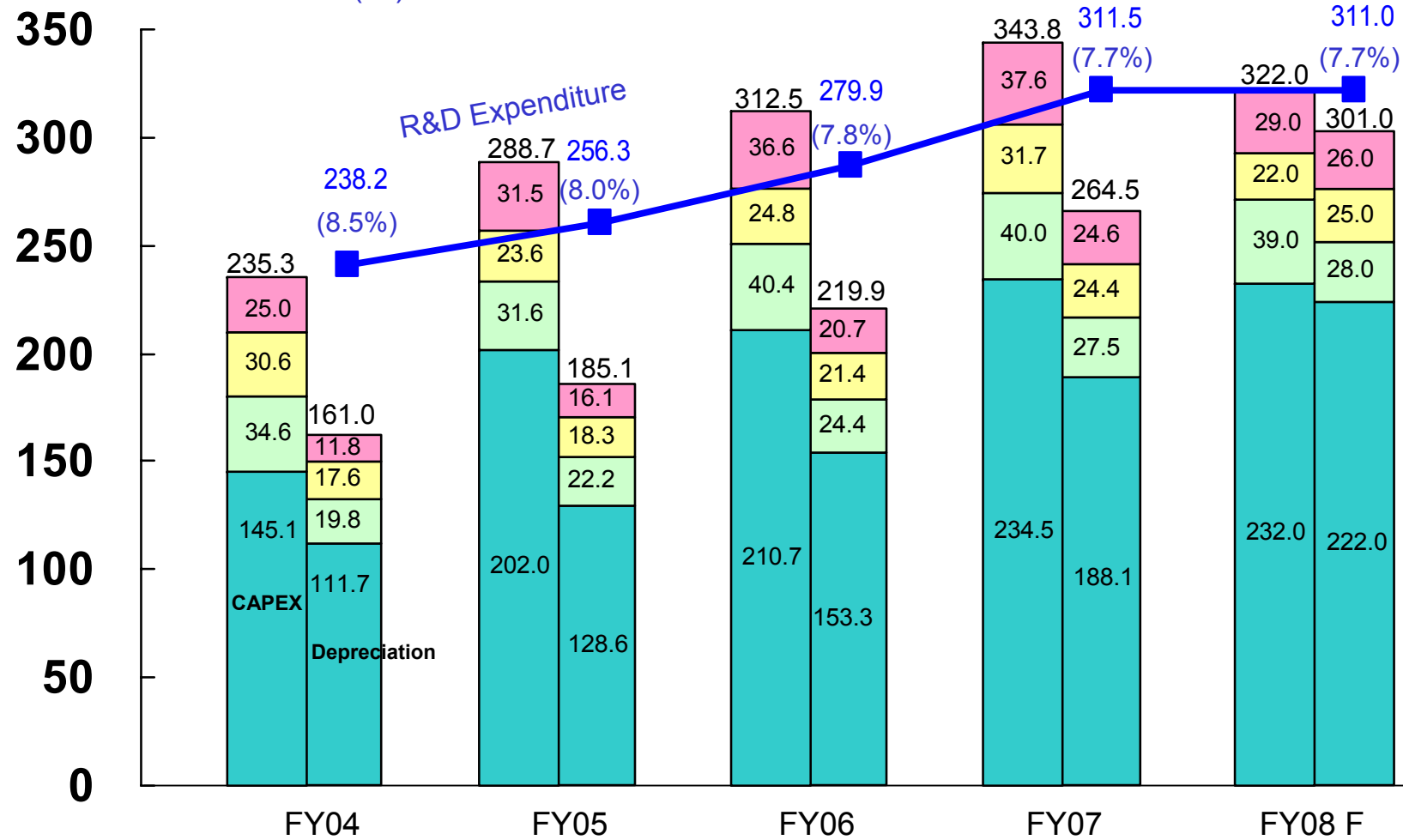
(Unit: Billions of Yen)



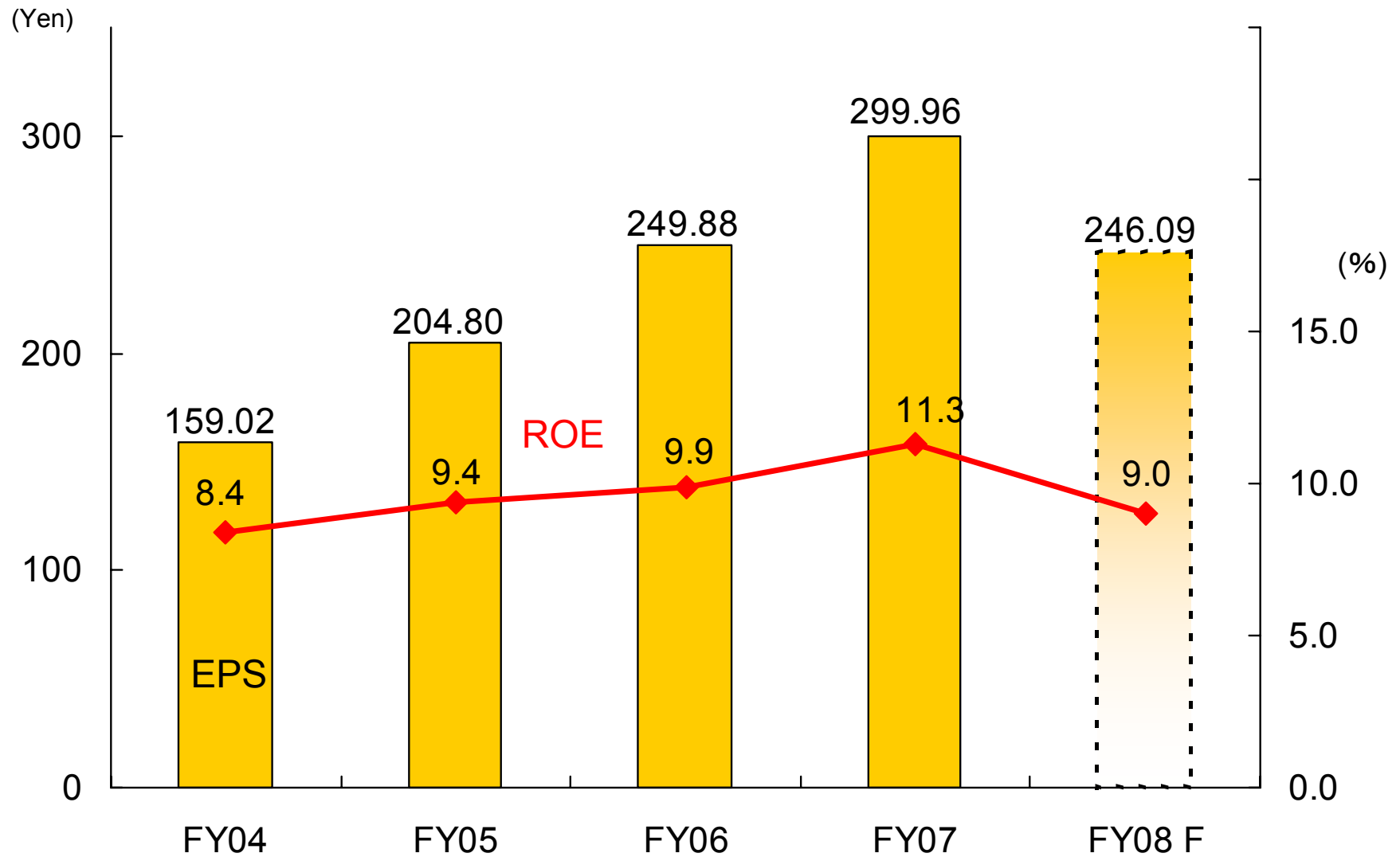
Capital Expenditures, Depreciation and R&D

(Unit: Billions of Yen)

■ Japan ■ The Americas ■ Europe ■ Asia & Oceania
 (): Ratio to Sales



Other Financial Indices

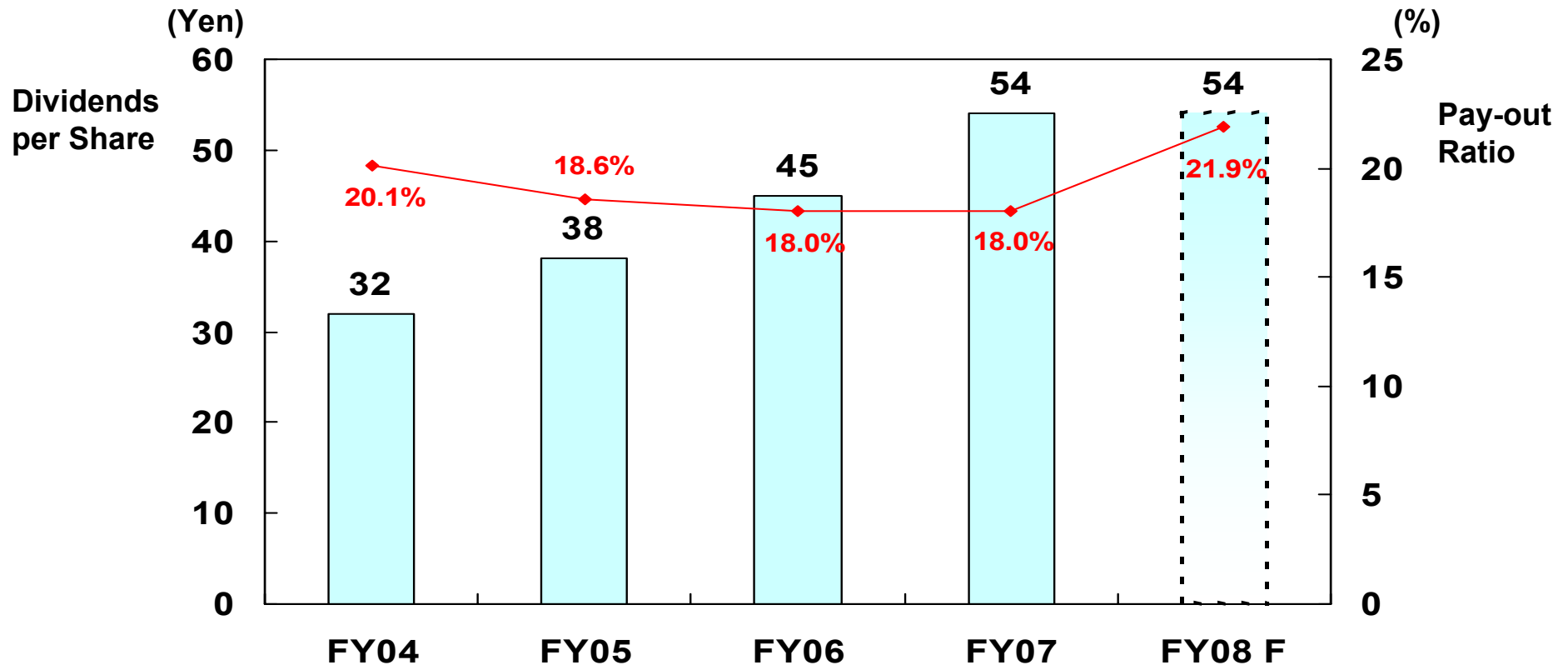


Return to Shareholders

FY2007 Annual Dividend per Share: Increased by 9 yen to 54 yen

FY2008 Share Buy-back Plan: 6 Million Shares

Annual dividend per Share: 54 yen keeping the same level of FY2007

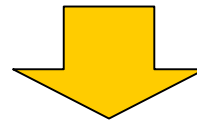


1. Action to improve FY2008 profitability

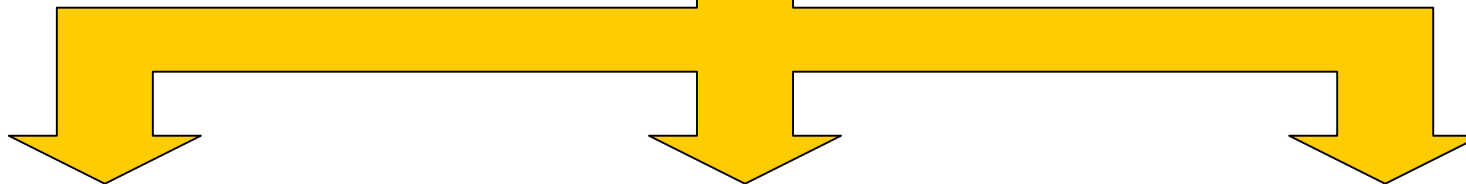
2. Strategy for emerging market

Strong Yen and raw material price hike

-> Severe business environment



Cost reduction for immediate effect



Reduce expense

Deep analysis of efficiency
before execution

**Improve
Indirect/SGA work
efficiency**

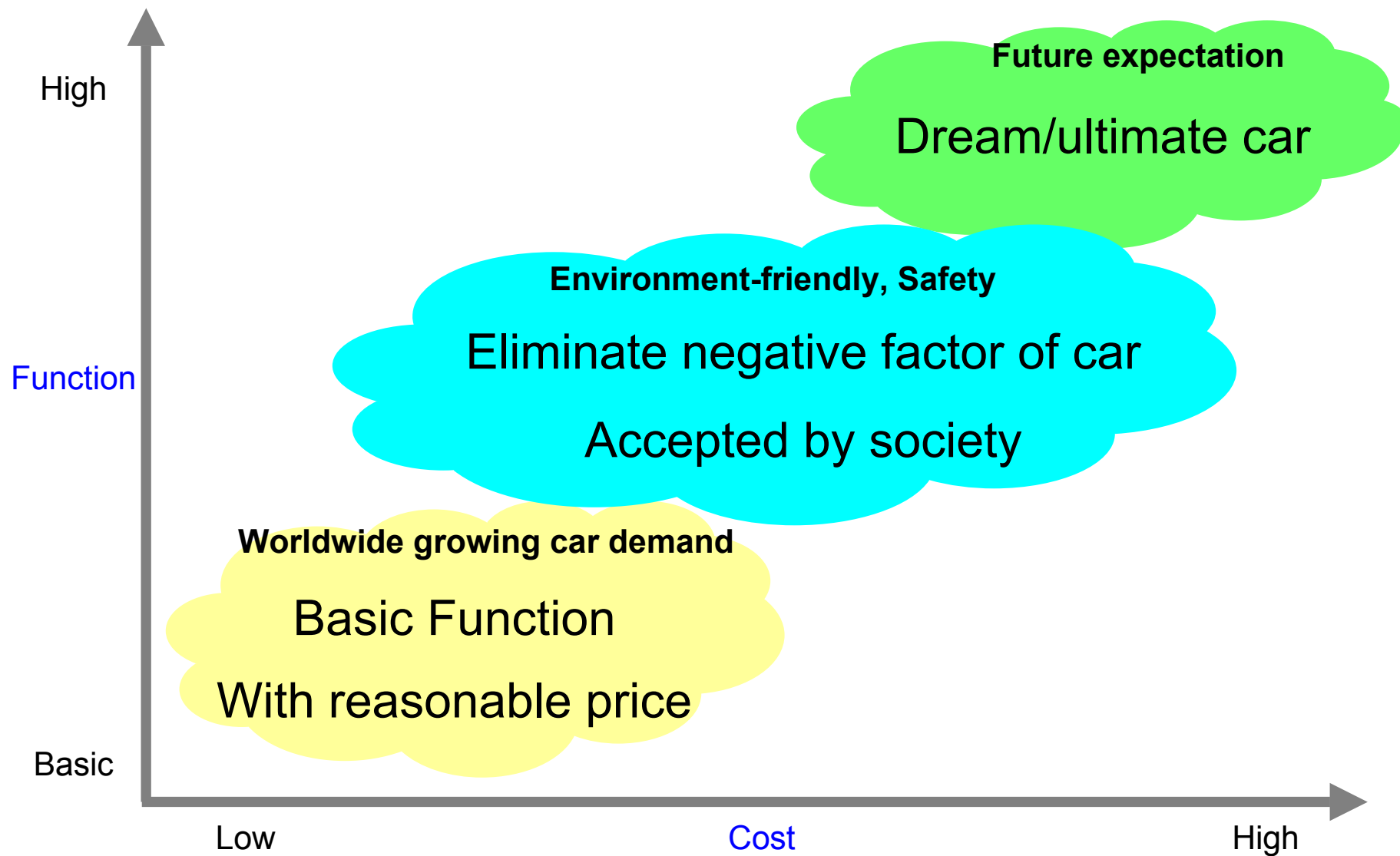
Utilize strong yen

Increase of import

1. Action to improve FY2008 profitability

2. Strategy for emerging market

Request for Auto industry



Environment, Safety, Comfort, Convenience as strategic area

Low emission

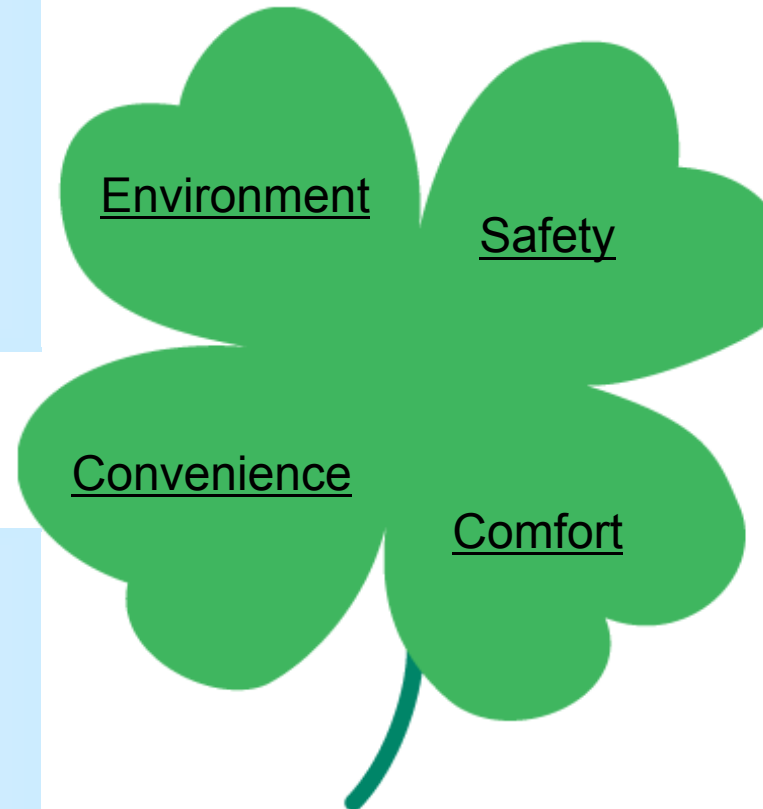
- Hybrid system
- Common rail system

CO2 reduction

- CO2 A/C
- Ejector cycle

Information Interface

- ETC
- Navigation System
- Driver assist cockpit



Collision prevention

- Laser, Millimeter-wave radar
- Airbag ECU

Total security

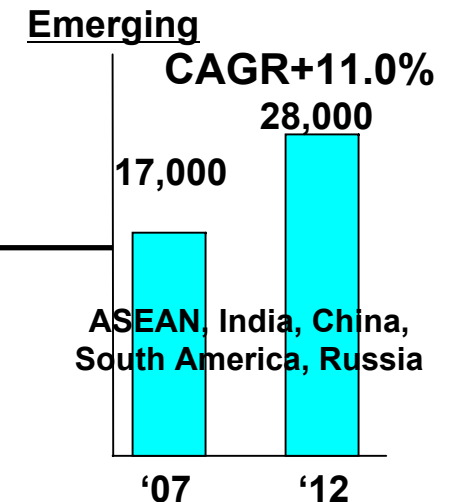
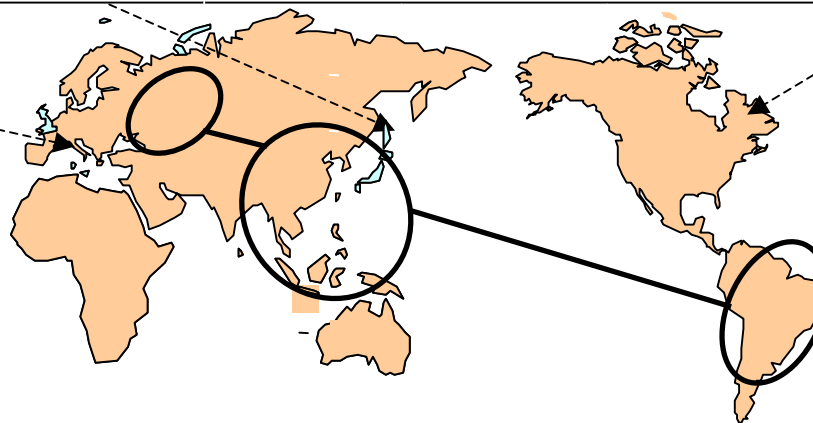
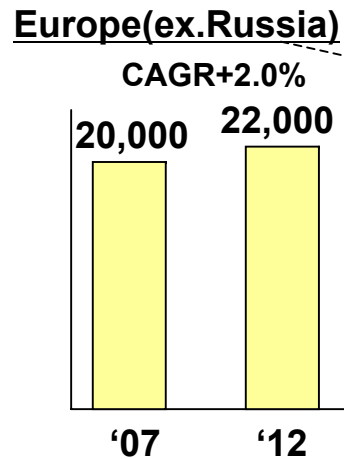
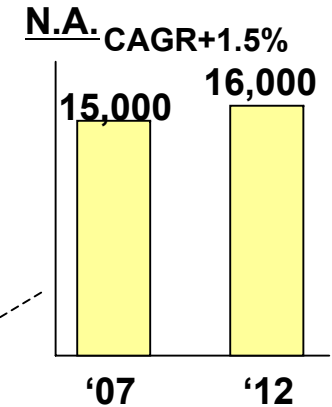
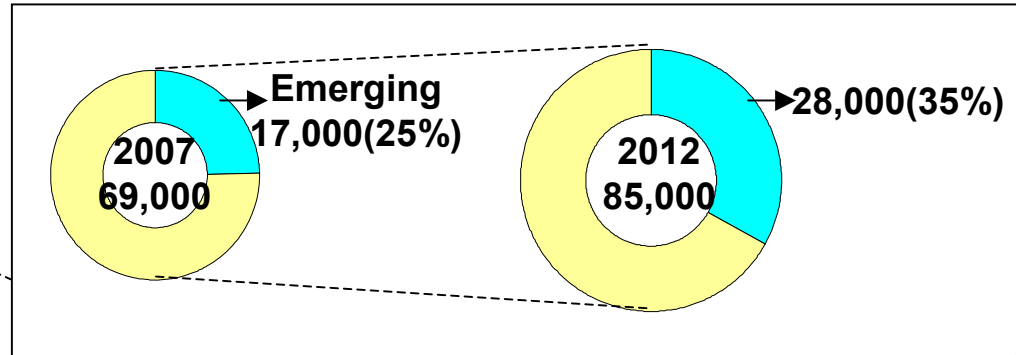
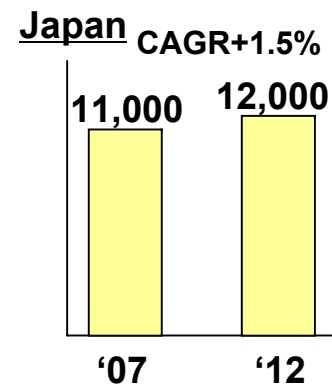
- Immobilizer
- Security sensor

Comfortable interior

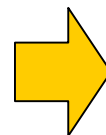
- Multi air-conditioning
- Small-size A/C
- Smell/vibration control
- Thermal management

Car production forecast

Car production volume by region (unit: million/year, excluding heavy truck)



Growing Emerging Market



Strengthen the network for emerging market

Company network in Asia

Production of key functional parts at wholly-owned plants

China 25 companies

India 7 companies

ASEAN 18 companies

- Manufacturing 41
- Regional HQTR/Sales 8 (including 1 technical center)
- Technical center 1

Total 50 companies

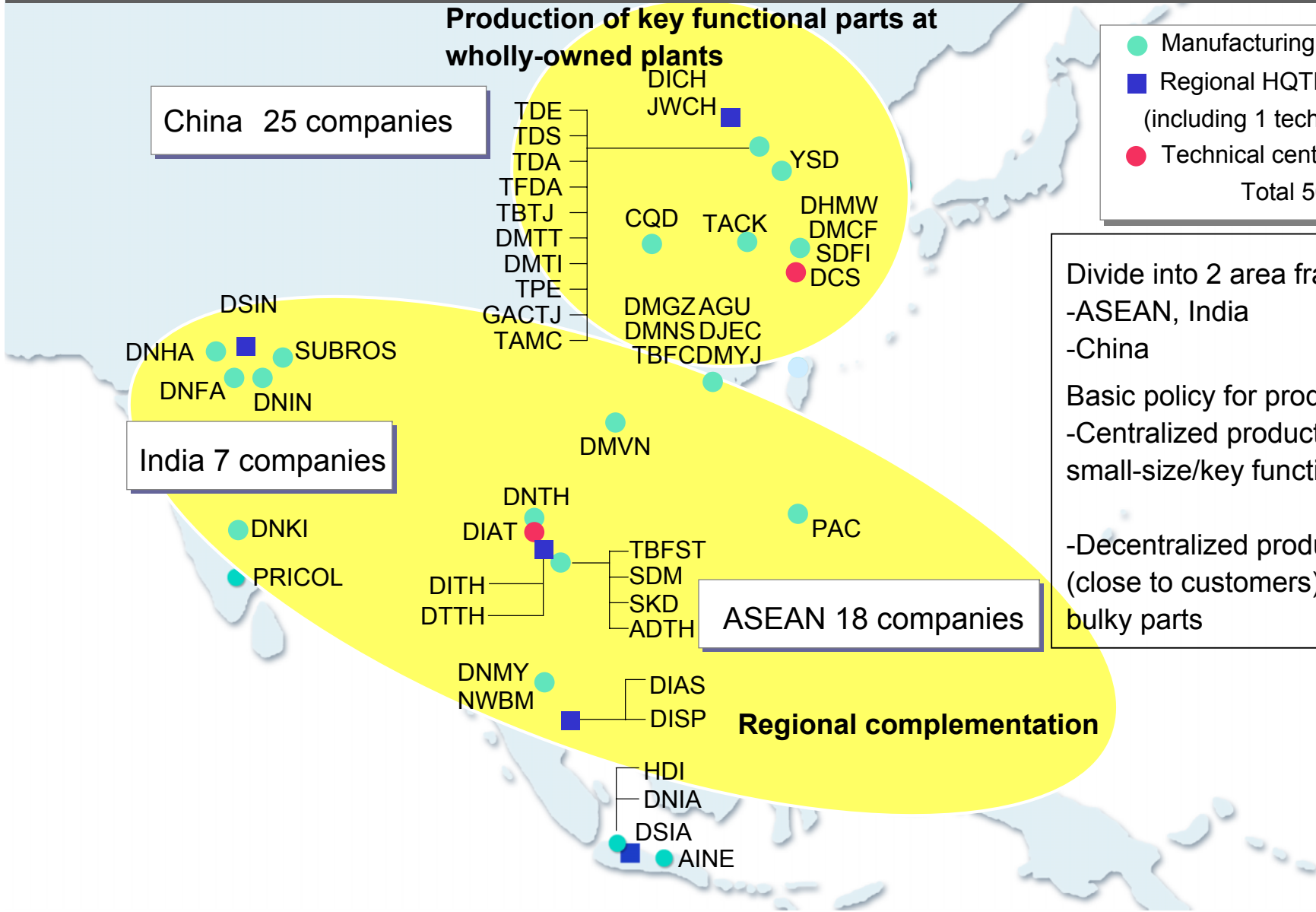
Divide into 2 area framework

- ASEAN, India
- China

Basic policy for production

- Centralized production for small-size/key functional parts
- Decentralized production (close to customers) for bulky parts

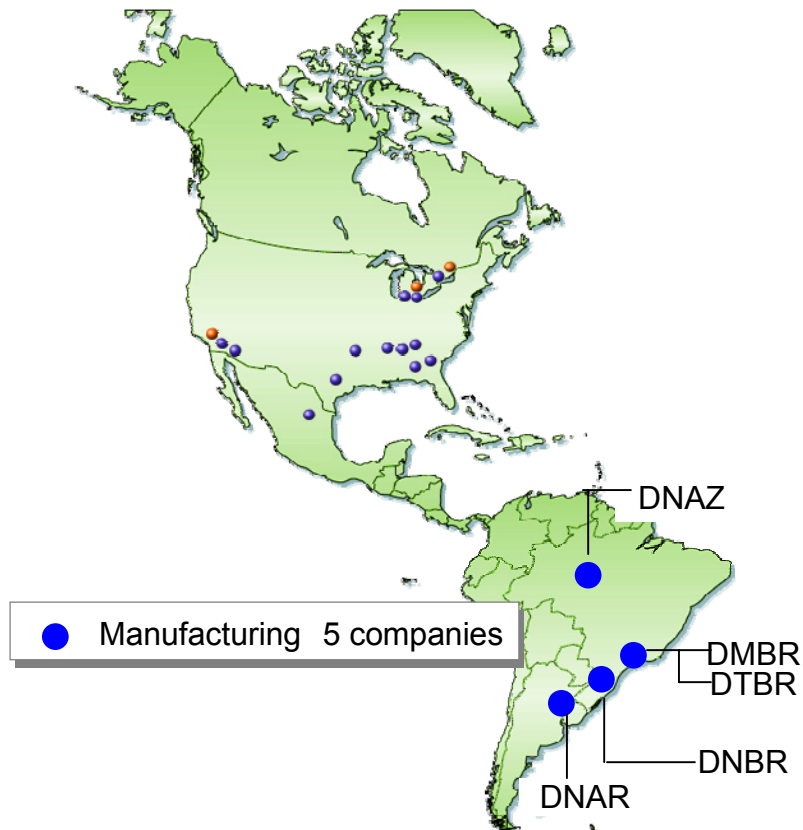
Regional complementation



Business network in South America and Russia

19 / 22

South America



5 plants in Brazil and Argentina where 90% of cars in South America are produced

Russia



Establish Rep. office in Oct.2006 in Moscow

Business environment in emerging market

20 / 22

<Basic Strategy until 2005>

Export and transfer JPN-based product = Maintain JPN quality and cost

Fast-growing market
(compact car, low-cost vehicle)

Borderless market
(European suppliers expand to ASEAN)

Different power-train demand by region
(Ethanol, Quality of gasoline)

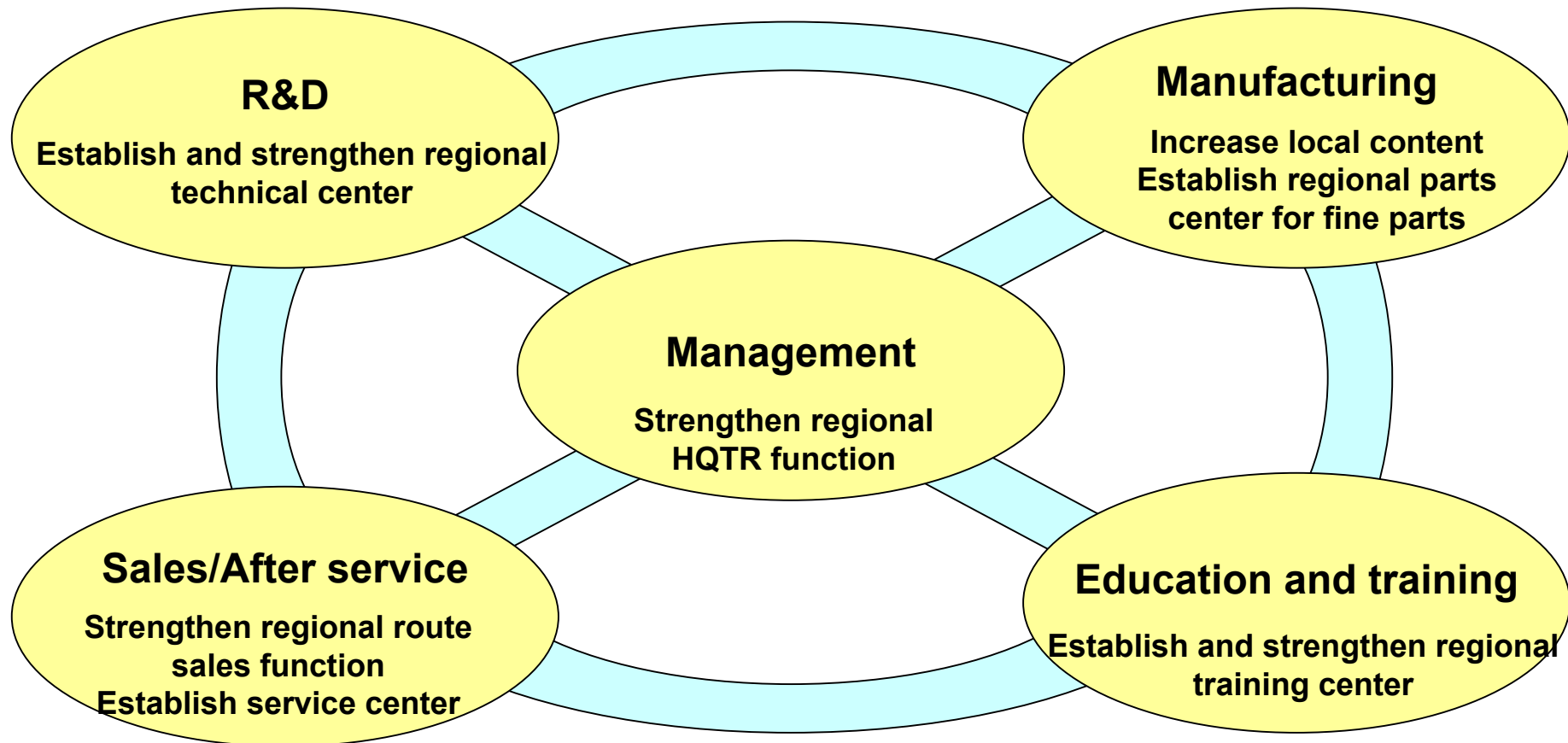
Customer strengthen R&D function in region

<Basic Strategy for 2015>

Develop and supply regionally optimal product

Develop and supply regionally optimal product

Strengthen regional network and cooperation

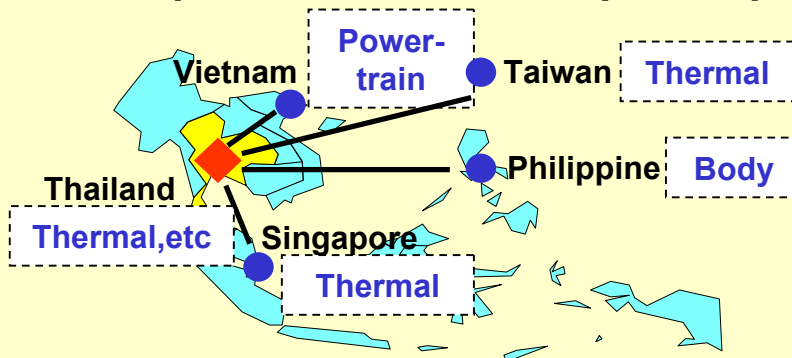


DIAT* Technical Center

<Purpose>

Develop regionally optimal product, Respond to customer requests quickly, Utilize talented human resources

Regional HQTR binds up each R&D section
Full function->Design, Sample, Evaluation, Test
-> Respond to customer requests quickly

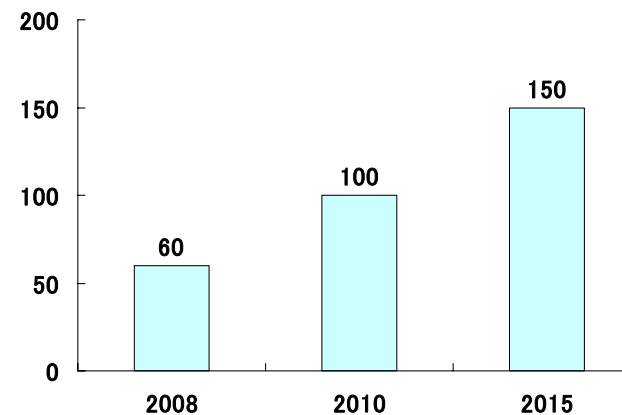


Activities in DIAT

1. R&D for local developed car
2. Engine matching test
3. Consignment work from Japan



Number of engineers



DENSO

Appendix

- Non-Consolidated Financial Results
- Pre-Conditions (Foreign Exchange Rate/Car Production)
- Consolidated Sales by Customer
- Consolidated Sales by Business Segment

Non-Consolidated Financial Results

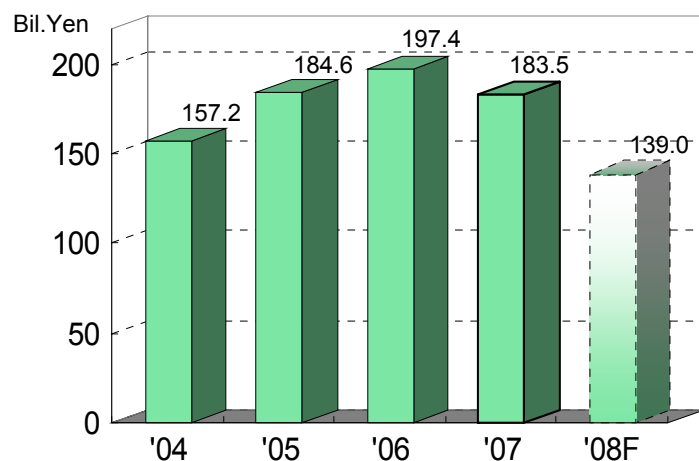
Income Statements

(Ratio to Sales)

(Unit: Billions of Yen, %)

Account	FY2007		FY2006		Change		FY2008 Forecast		Change from FY07	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Net Sales	(100.0)	2,478.0	(100.0)	2,292.9	185.1	8.1	(100)	2,500.0	22.0	0.9
Cost of Sales	(87.7)	2,172.7	(86.1)	1,974.5	198.2					
SGA Expenses	(6.1)	151.8	(6.6)	152.2	-0.4					
Operating Income	(6.2)	153.6	(7.3)	166.3	-12.7	-7.6	(4.1)	102.0	-51.6	-33.6
Non-Operating Income		32.6		35.9	-3.3			37.0	4.4	
Extraordinary Income (Loss)		-2.7		-4.8	2.1			-	2.7	
Income Before Income Taxes	(7.4)	183.5	(8.6)	197.4	-13.8	-7.0	(5.6)	139.0	-44.5	-24.3
Net Income	(5.3)	131.2	(6.0)	137.9	-6.7	-4.9	(3.9)	98.0	-33.2	-25.3
Domestic Car Production (Mil.unit)		11.8		11.5				12.1		
Foreign Exchange Rate(US\$)		113 Yen		116 Yen				100 Yen		
Foreign Exchange Rate(Euro)		160 Yen		149 Yen				155 Yen		

Income before Income Taxes



Changes in Income before Income Taxes (FY06 => FY07)

(Unit: Billions of Yen)

Positive Factors		Negative Factors	
Production volume increase	55.0	Product mix	-28.8
Cost reduction	27.0	Depreciation	-25.2
Currency exchange gain	7.7	(Tax amendment -11.8 is included)	
Extraordinary loss decrease	2.1	Labor cost increase	-17.5
		Raw material cost increase	-6.0
		Non-operating income decrease	-3.3
		Expense and others	-24.8
Sub Total	91.8	Sub Total	-105.6
Total Decrease			-13.8

Pre-Conditions (Foreign Exchange Rate/Car Production)

		FY2007 First-Half			FY2007 Second-Half				FY2007 Full Year				FY2008	
		Prior Year	Actual	Change	Prior Year	Revised Estimate	Actual	Change	Prior Year	Revised Estimate	Actual	Change	Forecast	Change
Foreign Exchange Rate (Yen)	USD	114	118	+ 4	118	109	108	-10	116	113	113	-3	100	-13
	EUR	145	161	+16	153	159	159	+6	149	160	160	+11	155	-5
Forex impact on Operating Income per yen (bill.yen)	USD	2.7	2.5	-	-	-	-	-	2.3	2.5	2.8	-	2.6	-
	EUR	0.8	0.8	-	-	-	-	-	0.7	0.8	0.8	-	0.8	-

(Unit: Millions of Units)

Domestic Car Production	5.53	5.48	- 1%	5.97	6.43	6.32	+ 6%	11.50	11.91	11.80	+ 3%	12.13	+ 3%
North America Car Production of Japanese Manufacturers	2.17	2.26	+ 4%	2.28	2.31	2.34	+ 3%	4.45	4.57	4.60	+ 3%	4.53	-2%
Overseas Car Production of Japanese Manufacturers	5.50	6.04	+10%	5.89	6.48	6.49	+ 10%	11.39	12.52	12.53	+ 10%	13.29	+ 6%

Consolidated Sales by Customer

(Unit: Billions of Yen)

	FY2007		FY2006		Change	
	Amount	% to total	Amount	% to total	Amount	%
Toyota	1,834.4	45.6	1,632.2	45.2	202.2	12.4
Daihatsu	98.6	2.5	98.3	2.7	0.3	0.3
Hino	43.0	1.1	39.8	1.1	3.2	7.9
Toyota Group	1,976.0	49.2	1,770.3	49.0	205.7	11.6
Honda	291.2	7.2	270.0	7.5	21.2	7.9
Suzuki	116.1	2.9	108.5	3.0	7.6	7.0
Fuji	59.6	1.5	52.8	1.5	6.7	12.7
Isuzu	54.8	1.4	44.7	1.2	10.1	22.7
Mitsubishi	55.8	1.4	46.1	1.3	9.7	21.0
Mitsubishi Fuso	16.7	0.4	14.7	0.4	2.0	13.8
GM	164.6	4.1	147.7	4.1	16.8	11.4
FORD	74.1	1.8	52.0	1.4	22.1	42.5
JAGUAR	12.8	0.3	13.0	0.4	△ 0.1	△ 0.9
Volvo / Land Rover	36.3	0.9	33.2	0.9	3.1	9.3
Mazda	56.0	1.4	51.7	1.4	4.2	8.2
Chrysler	65.6	1.6	71.7	2.0	△ 6.1	△ 8.5
Benz	21.9	0.5	20.1	0.6	1.8	8.9
FIAT	121.3	3.0	88.1	2.4	33.2	37.6
Hyundai/Kia	57.8	1.4	59.0	1.6	△ 1.3	△ 2.2
VW/AUDI	56.9	1.4	47.0	1.3	9.9	21.2
BMW	23.3	0.6	22.0	0.6	1.3	6.0
Renault/Nissan	38.9	1.0	30.8	0.9	8.1	26.1
PSA	21.3	0.5	11.2	0.3	10.1	90.0
OE Sales for others	256.0	6.4	224.9	6.3	31.2	13.9
OEM Total	3,576.8	88.9	3,179.6	88.1	397.2	12.5
After-market, New business & Others	448.3	11.1	430.1	11.9	18.1	4.2
Total	4,025.1	100.0	3,609.7	100.0	415.4	11.5

Consolidated Sales by Business Segment

(Unit: Billions of Yen)

	FY2007		FY2006		Change	
	Amount	% to total	Amount	% to total	Amount	%
Thermal	1,287.9	32.0	1,138.0	31.5	149.9	13.2
Powertrain Control	940.2	23.4	830.1	23.0	110.1	13.3
Information & Safety Systems	650.0	16.2	583.9	16.2	66.2	11.3
Electric	368.1	9.1	330.0	9.2	38.1	11.5
Electronic	349.7	8.7	310.7	8.6	38.9	12.5
Small Motors	270.8	6.7	248.8	6.9	22.1	8.9
Others(*1)	44.4	1.1	47.5	1.3	△ 3.1	△ 6.5
Automotive Total	3,911.1	97.2	3,489.0	96.7	422.1	12.1
Industrial & Consumer Product	58.5	1.5	65.6	1.8	△ 7.1	△ 10.8
Others(*2)	55.5	1.3	55.1	1.5	0.4	0.6
New Business Total	114.0	2.8	120.7	3.3	△ 6.8	△ 5.6
Total	4,025.1	100.0	3,609.7	100.0	415.4	11.5

*1 repair parts, original brand products of subsidiaries

*2 communication(Agency), display

(Unit: Thousands of units)

Volume of Sales of Main Products

(): Change from the previous period

	FY2006	FY2007	FY2008 Forecast
Common rail system	2,306 (35.8%)	2,798 (21.3%)	3,167 (13.2%)
Car navigation system	1,204 (3.7%)	1,520 (26.2%)	1,553 (2.2%)