## DENSO CORPORATION and Consolidated Subsidiaries

Consolidated Financial Results for the Third Quarter Ended December 31, 2010

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DATE: February 3, 2011
DENSO CORPORATION
CODE: 6902
Listed on the Tokyo and
Nagoya stock exchanges

Results for the third quarter ended December 31, 2010 (From April 1, 2010 to December 31, 2010)
(1) Operating Results

|  | 9 months ended Dec. 31, 2010 | 9 months ended Dec. 31, 2009 | Year ended <br> Mar. 31, 2010 |
| :---: | :---: | :---: | :---: |
| Net sales. | 2,358,025 | 2,118,203 | 2,976,709 |
| \% change from the previous corresponding period........................ | 11.3\% | ( 19.5\%) | ( 5.3\%) |
| Operating income................................................ | 174,435 | 78,782 | 136,640 |
| \% change from the previous corresponding period........................ | 121.4\% | ( 7.5\%) | - |
| Income before income taxes and minority interests........ | 193,299 | 88,835 | 146,913 |
| \% change from the previous corresponding period........................ | 117.6\% | 18.7\% | - |
| Net Income........................................................ | 129,347 | 50,370 | 73,427 |
| \% change from the previous corresponding period........................ | 156.8\% | 35.8\% | - |
| Basic net income per share.. | 160.50 yen | 62.50 yen | 91.11 yen |
| Diluted net income per share ................................. | - yen | 62.50 yen | 91.11 yen |

Note: Basic net income per share is based upon the average number of shares outstanding.
(2) Financial Position

|  | As of Dec. 31, 2010 | As of <br> Mar. 31, 2010 | As of Dec. 31, 2009 |
| :---: | :---: | :---: | :---: |
| Total assets. | 3,280,596 | 3,364,070 | 3,281,498 |
| Total equity. | 2,033,605 | 2,032,264 | 2,011,902 |
| Equity ratio.. | 58.8 \% | 57.0 \% | 57.8 \% |
| Equity per share.. | 2,392.91 yen | $2,378.18$ yen | 2,354.05 yen |

Note: "Equity per share" is based upon the number of shares outstanding as of the respective balance sheet dates.
(3) Consolidation Scope

Number of consolidated subsidiaries : 186
Number of affiliates : 29 (Affiliates accounted for by the equity method :29)
(4) Changes in Consolidation Scope and Application of the Equity Method

Consolidated subsidiaries
Added : 5
Excluded : 3
Companies accounted for by the equity method
Added : 0
Excluded : 1

## Consolidated Balance Sheets

|  |  |  | Millions of yen |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets | As of | As of | Increase |  |
|  |  | Dec. 31, 2010 | Mar. 31, 2010 | (Decrease) |


| Current Assets: |  |  |  |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | 834,831 | 681,725 |  |
| Short-term investments | 49,171 | 101,279 |  |
| Notes and accounts receivable, | 492,677 | 561,878 |  |
| $\quad$ less allowance for doubtful accounts | 267,000 | 266,264 |  |
| Inventories | 51,081 | 59,826 |  |
| Deferred tax assets | 84,189 | 84,150 |  |
| Other current assets | $1,778,949$ | $1,755,122$ | 23,827 |
| Total current assets |  |  |  |
| Property, Plant and Equipment: | 154,977 | 156,669 |  |
| Land | 699,299 | 710,380 |  |
| Buildings and structures | $2,520,982$ | $2,571,558$ |  |
| Machinery and equipment | 59,198 | 46,597 |  |
| Construction in progress | $3,434,456$ | $3,485,204$ |  |
| Less: Accumulated depreciation | $(2,608,796)$ | $(2,582,504)$ |  |
| Net property, plant and equipment | 825,660 | 902,700 | $(77,040)$ |
| Investments and Other Assets | 675,987 | 706,248 | $(30,261)$ |
| Total | $3,280,596$ | $3,364,070$ | $(83,474)$ |


| Liabilities and Equity | As of | As of | Increase |
| :---: | :---: | :---: | :---: |
|  | Dec. 31, 2010 | Mar. 31, 2010 | (Decrease) |

Current Liabilities:

| Short-term borrowings | 45,320 | 29,898 |  |
| :---: | :---: | :---: | :---: |
| Current portion of long-term debt | 31,613 | 15,629 |  |
| Notes and accounts payable | 374,228 | 422,997 |  |
| Income taxes payable | 18,845 | 13,114 |  |
| Accrued expenses | 169,266 | 205,424 |  |
| Other current liabilities | 73,658 | 74,690 |  |
| Total current liabilities | 712,930 | 761,752 | $(48,822)$ |
| Long-term Liabilities: |  |  |  |
| Long-term debt | 327,154 | 363,931 |  |
| Liabilities for retirement benefits to employees, directors, corporate auditors and managing officers | 183,881 | 182,381 |  |
| Deferred tax liabilities | 9,392 | 10,310 |  |
| Other long-term liabilities | 13,634 | 13,432 |  |
| Total long-term liabilities | 534,061 | 570,054 | $(35,993)$ |
| Shareholders' Equity: |  |  |  |
| Common stock | 187,457 | 187,457 |  |
| Capital surplus | 266,611 | 266,610 |  |
| Retained earnings | 1,727,323 | 1,626,988 |  |
| Treasury stock - at cost | $(198,637)$ | $(198,498)$ |  |
| Total shareholders' equity | 1,982,754 | 1,882,557 | 100,197 |


| Variance of the Estimate/Conversion: |  |  |  |
| :--- | ---: | ---: | ---: |
| Unrealized gain on available-for-sale securities | 125,898 | 154,178 |  |
| Deferred gain on derivatives | 636 | 161 |  |
| under hedge accounting | $(180,974)$ | $(120,317)$ |  |
| Foreign currency translation adjustments | $(54,440)$ | 34,022 | $(88,462)$ |
| Total variance of the estimate/conversion | 3,291 | 2,750 | 541 |
| Stock Acquisition Rights | 102,000 | 112,935 | $(10,935)$ |
| Minority Interests | $2,033,605$ | $2,032,264$ | 1,341 |
| Total equity | $3,280,596$ | $3,364,070$ | $(83,474)$ |

\(\left.$$
\begin{array}{lrrr} & & & \text { Millions of yen } \\
\hline \text { 9 months ended } \\
\text { Dec. 31, 2010 }\end{array}
$$ \quad \begin{array}{c}9 months ended <br>

Dec. 31, 2009\end{array}\right)\)| Increase |
| :---: |
| (Decrease) |

## Segment Information

| Geographical Segments (by company location) | Millions of yen |  |
| :--- | :--- | ---: |
| Sales | 9 months ended <br> Dec. 31,2010 |  |
|  | Japan | $1,621,007$ |
|  | North America | 396,195 |
|  | Europe | 291,020 |
|  | Asia \& Oceania | 480,983 |
|  | Total | $2,789,205$ |
|  | Other | 45,488 |
| Gperating Income | Gapan Total | $2,834,693$ |
|  | North America | 80,379 |
|  | Europe | 18,832 |
|  | Asia \& Oceania | 8,493 |
|  | Total | 63,091 |
|  | Other | 170,795 |
|  | Grand Total | 5,249 |

