FY2020 1st Quarter **Financial Results** ended June 30, 2019

HIGH-LIGHT

- Despite market slowdown in Europe and China, revenue not including foreign exchange fluctuations increased due to an increase in car production. However foreign exchange fluctuations led to slight decrease in revenue. Operating profit decreased due to an increase in investment for future growth and currency exchange loss of Chinese yuan and Euro.
- Expense in 1st Quarter increased from the previous year but this result was as planned.
- We have not revised full-year forecast due to the uncertainty of market and currency.

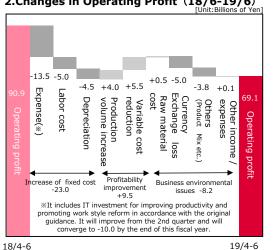
1.Consolidated Financial Results (IFRS)

Account	Account 2019/4-6		2018/4-6			Change		19/4-20/3 Forecast								
								Amount	Percent		Forecast as of A	pril.26		Foreca	st as	of Jul.31
Revenue	(100.0)	1,324.1	(100.0)	1,331.2	-7.0	-0.5	(100.0)	5,500.0	(100.0)	5,500.0
Operating profit	(5.2)	69.1	(6.8)	90.9	-21.7	-23.9	(6.9)	380.0	(6.9)	380.0
Profit before income taxes	(6.5)	85.8	(8.2)	109.1	-23.2	-21.3	(7.8)	429.0	(7.8)	429.0
Profit for the period(*)	(4.3)	57.2	(5.8)	77.3	-20.1	-26.1	(5.5)	305.0	(5.5)	305.0
Foreign Exchange Rate (US\$)	Г		110 Yen	Г			109 Yen					110 Yen				110 Yen
Foreign Exchange Rate (Euro)			123 Yen				130 Yen					125 Yen				125 Yen
Domestic Car Production		2.	34 Mil units			2.2	25 Mil units				9.61	Mil units			9.6	1 Mil units
Overseas Car Production of Japanese Manufacturers		4.	80 Mil units			5.1	.2 Mil units				20.46	Mil units			20.4	6 Mil units

^{*} Profit attributable to owners of the parent company

CAPEX

2.Changes in Operating Profit (18/6-19/6)



4. Capital Expenditures and Depreciation, R&D Expenditures

3. Geographic Segments By Company Location

(Ratio to Revenue)

[Unit:Billions of Yen]

520.0

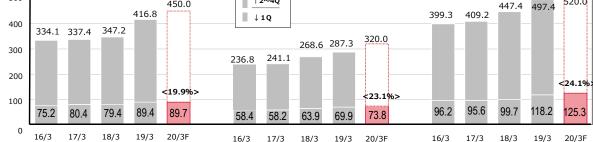
[Unit:Billions of Yen, %]

		19/4-	19/6	18/4-	18/6	Change	Local	19/4-20/3	
			Margin		Margin		Currency	Forecast	
	Japan	796.5	-	778.8	-	2.3%	2.3%	3,385.0	
77	North America	315.4	-	310.8	-	1.4%	1.0%	1,225.0	
ě	Europe	158.7	-	182.0	-	-12.8%	-7.3%	645.0	
Revenue	Asia	329.1	-	358.1	-	-8.1%	-5.1%	1,440.0	
шe	Others	18.4	-	17.1	-	7.4%	27.9%	75.0	
	Eliminations	-293.9	-	-315.8	-	-	-	-1,270.0	
		1,324.1	-	1,331.2		-0.5%	1.1%	5,500.0	
_	Japan	23.5	3.0%	34.1	4.4%	-31.0%	-31.0%	186.5	
Operating	North America	8.2	2.6%	11.6	3.7%	-29.8%	-30.4%	35.5	
ä	Europe	3.2	2.0%	7.0	3.9%	-53.9%	-50.3%	20.0 127.0	
ng	Asia	25.1	7.6%	33.7	9.4%	-25.5%	-23.6%		
P	Others	4.1	22.5%	2.6	15.2%	59.2%	81.0%	11.0	
Profit	Eliminations	5.0	-	1.8	-	-	-	0.0	
		69.1	5.2%	90.9	6.8%	-23.9%	-22.4%	380.0	

< >Ratio to 20/3F () Ratio to Revenue

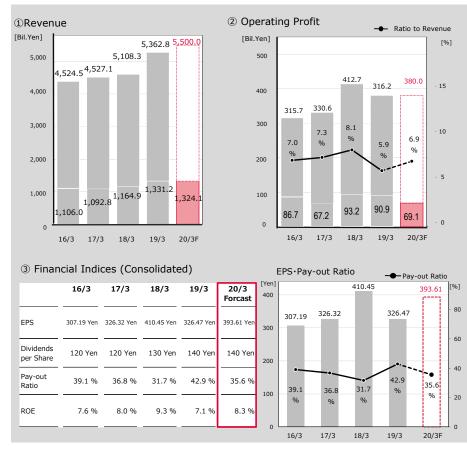
R&D

[Bil.Yen] (8.8%) (9.0%) (8.8%) (9.3%) (9.5%) 500 ↑2~4Q 450.0 416.8 399.3 409.2 | ↓1Q 400



Depreciation

Reference



Denso's Materiality and SDGs Denso's Materiality

Relevant SDGs to which DENSO primarily contributes through its overall corporate activities

The Environment

- Prevention of global warming Prevention of air pollution/
- Reduction of environmental burder
- Effective utilization of resources Conservation of water resources

- Strengthening of information security Promotion of the active role of human

Peace of Mind

- Reduction of traffic accidents
- Provision of free and comfortable movement
- Provision of safe and secure products • Response to decrease in
- birthrate and aging population

Corporate Foundation

- Compliance
- resources
- Occupational health and safety

- Workstyle reforms
- Protection of human rights
- Sustainable procurement
- Governance structure



Relevant SDGs to which DENSO

Crafting the Core

July 31, 2019



