FY2021 1st Quarter **Financial Results** ended June 30, 2020

HIGH-LIGHT

 Revenues decreased due to a decline in vehicle sales caused by the impact of COVID-19. Operating income was negative mainly due to production volume decrease.

• 20/4-21/3 Forecast: revenue of 4.54 trillion yen and operating profit of 100 billion yen.

Crafting the Core

July 31, 2020

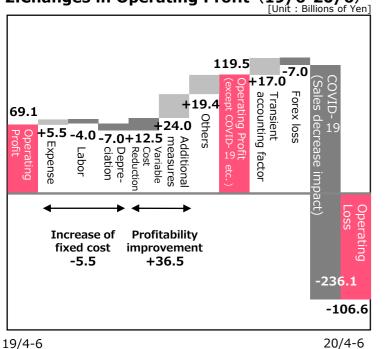
1.Consolidated Financial Results (IFRS)

Account		2019/4-6				2020/4-6			Change		
									Amount	Percent	
Revenue	(100.0)	1,324.1	(100.0)	765.1	-559.0	-42.2	
Operating profit	(5.2)	69.1	(-)	-106.6	-175.8	-	
Profit before income taxes	(6.5)	85.8	(-)	-92.2	-178.1	-	
Profit for the period(X)	(4.3)	57.2	(-)	-90.1	-147.2	-	
Foreign Exchange Rate (US\$)				110 Yen	Г			108 Yen			
Foreign Exchange Rate (Euro)				123 Yen				119 Yen			
Domestic Car Production			2.3	3 Mil units			1.	3 Mil units			
Overseas Car Production of Japanese Manufacturers			4.7	'8 Mil units			2.8	9 Mil units			

(Ratio t	to F	Reve	nue)		[Unit:Billi	[Unit:Billions of Yen, %]			
•		20/4-21/3 Fore			Forecast	Change			
ercent						Percent			
-42.2		(100.0)	4,540.0	-11.9			
-		(2.2)	100.0	63.7			
-		(2.9)	131.0	46.2			
-		(1.7)	75.0	10.1			
					106 Yen				
					120 Yen				
		76.4 Mil units							
		156.5 Mil units							

R&D

2.Changes in Operating Profit (19/6-20/6)



CAPEX

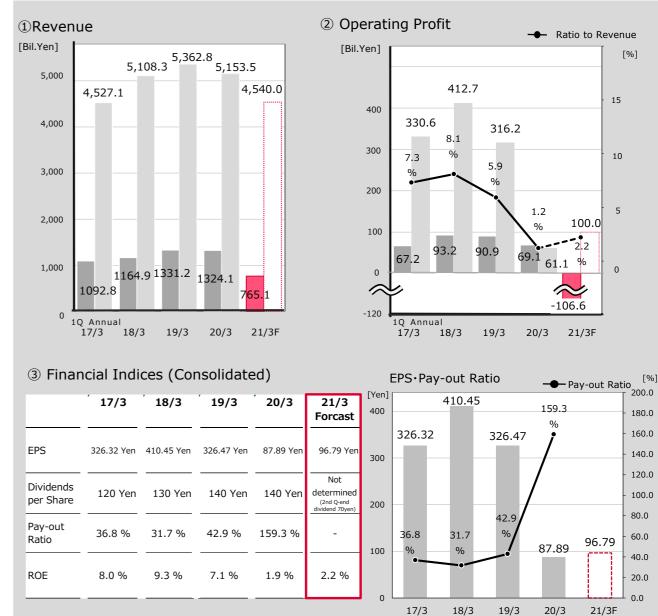
3. Geographic Segments By Company Location

			[Unit: Billions of Ye							
		19/4-	19/6 Margin	20/4-	20/6 Margin	Change	Local Currency	20/4-21/3 Forecast		
Japan		796.5	-	528.3	-	-33.7%	-33.7%	3,090.0		
North America		315.4	-	121.8	-	-61.4%	-60.2%	1,010.0		
Europe		158.7	-	67.2	-	-57.7%	-55.6%	470.0		
Europe Asia Others		329.1	-	228.2	-	-30.6%	-26.9%	1,128.0		
Others		18.4	-	2.9	-	-84.0%	-77.0%	30.0		
Eliminati	ions	-293.9	-	-183.4	-	-	-	-1,188.0		
_		1,324.1	-	765.1	-	42.2%	-40.8%	4,540.0		
Japan		23.5	3.0%	-90.8	-	-	-	5.0		
North America Europe Asia		8.2	2.6%	-26.3	-	-	-	23.0		
Europe		3.2	2.0%	-8.2	-	-	-	5.5		
Asia		25.1	7.6%	3.5	1.5%	-86.0%	-86.0%	66.0		
Others		4.1	22.5%	1.3	44.5%	-68.3%	-59.1%	0.5		
Others Eliminati	ions	5.0	-	13.9	-	-	-	0.0		
		69.1	5.2%	-106.6	-	-	-	100.0		

4. Capital Expenditures and Depreciation, R&D Expenditures < >Ratio to 21/3F () Ratio to Revenue [Bil.Yen] (9.9%) (11.0%) (5.3%) (5.3%) (5.4%) (5.9%) (7.2%) (9.0%) (8.8%) (9.3%) 507.8 500.0 497.4 500 447.4 436.5 ↑2~4Q 416.8 409.2 395.0 | ↓ 1 Q 400 337.4 347.2 328.0 287.3 302.1 268.6 300 241.1 200 <24.5%> <29.2%> <23.8%> 100 18/3 19/3 20/3 21/3F 17/3 18/3 19/3 20/3 21/3F 17/3 18/3 19/3 20/3 21/3F

Depreciation

Reference



Denso's Materiality and SDGs

Denso's Materiality

The Environment

- Prevention of global warming
- Prevention of air pollution/
- Reduction of environmental burder
- Effective utilization of resources
- Conservation of water resources

Corporate Foundation

Occupational health and safety

- Compliance
- Strengthening of information security
- Promotion of the active role of human resources
- Protection of human rights

Peace of Mind

Provision of free and

comfortable movement

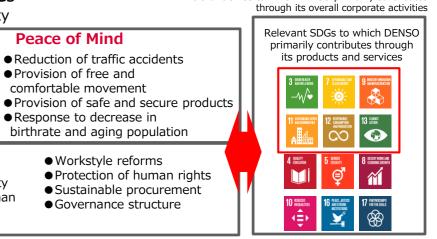
• Response to decrease in

Reduction of traffic accidents

birthrate and aging population

Workstyle reforms

- Sustainable procurement
- Governance structure



Relevant SDGs to which DENSO primarily contributes

^{*} Profit attributable to owners of the parent company