

DENSO Eco Vision 2025

- I Commitment
- II Environmental policy
 - Target 3
 - Action 1 0
- Environmental action plan(7th)



DENSO CORPORATION

I Commitment (- 2050)

DENSO group preserves the earth and delivers the bright future to the next generations by solving problems of environment and energy through all the cooperate behaviors and natural symbiosis and creating a new environmental value for the sustainable region and society in 2050.

II Environmental policy (- 2025)

We define "Target 3" to be achieved in 2025 as a milestone of the commitment, and enhance "Action 10" as initiatives of ten concrete fields.

[Target 3]

Energy 1/2	Contribute to permanent maintenance of global environment by the technologies that can solve the problems of global warming, energy and resources.
Clean x2	Comply with law and promote continuous improvement in order to provide reassurance to all stakeholders and remain a cooperation that grows with the society.
Green x2	Realize a society with sharing nature's wisdom and benefit in order to take over rich natural environment to the next generation through cooperate activity aiming at symbiosis with nature.

[Action 10]

We define 10 action plans with three axes of "Energy", "Clean" and "Green" and approach in all business scope from viewpoints of product, factory, associates and management.

and management.	Energy 1/2	Clean x2	Green x2
Product Eco- products	01 Ultimate fuel efficiency	04 Eco materials & low emission	07 Natural environment harmonization product
Factory Eco- factory	02 Minimum CO ₂ "Monozukuri"	05 Minimum impact production	08 Nature rich workplace
Asso- Eco- ciates friendly	03 Low carbon life style & transport	06 Earth consciousness, knowledge & skill	09 Natural symbiotic action
Manage- Eco- ment management	10 Environment	tal value efficienc	y management

Ⅲ Environmental action plan(7th) (-2025)

We define "Environment action plan" towards 2025 and approach it in order to embody the commitment and environmental policy.

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Action	Concrete	impleme	entation i	tems/targe	et		
01 Ultimate fuel efficiency	 [01-1 Enlargement of product contribution] Take leadership to reduce environmental load of automobile society by introducing products contributing in reduction of energy consumption and CO₂ emission to be the first in the world. Operate DENSO product EMS(Environment Management System) which incorporates environment prior assessment of new product in Early Stage Control*1 steadily and improve environmental performance and energy efficiency from the beginning by designing environmental consideration in the life cycle viewpoint *1 System to ensure that quality must be built in the process of planning-design-production 						
Minimum CO ₂ "Monozukuri"	[02-1 Reduction of Monozukuri CO ₂] Promotion of CO2 reduction in production and logistics for achieving energy half. (1) CO ₂ reduction in production - On-site energy saving activity by all member participation in facility (supply) side through to production (use) side - Promotion of autonomous loss improvement activity by visualizing energy utilizing EMS and development of Energy JIT (Just In Time) activity following the production changes - Promotion of making an innovative low CO ₂ line by "co-creation of human and machine" utilizing F-IOT aiming at minimum energy production Introduction of high efficiency cogeneration and renewable energy creating and stocking system						
02	Index		Scope	Standard year	2025		
) E	Production CO ₂ Ba	sic Unit	DENSO	2012	▲ 50%		
וחת	(value added prodi	uctivity)	Groups	2012	▲ 50%		
Ain:	(2) CO ₂ reduction in logistics - Improvement of transportation, reduction by Eco-drive etc.						
02	Index Scope Standard year 2025						
	Lanistia CO. Basia Unit	DENSO		2012	▲13%		
	Logistic CO ₂ Basic Unit (Sales)	Groups w	ithin Japan	2012	▲13%		
	Groups outside Japan Top level of each country						
[03-1 Reduction of life and moving energy] Reduction of fossil energy use in life and move aiming at realization of carbon neutral life Thorough energy saving at office by air conditioning temperature adequacy, unnecessary time OFF etc.							

- unnecessary time OFF etc.
- Promotion of using smart move for associates, making efforts such as power saving by energy management at home, reduction of energy in life

Index	Scope	Standard year	2025
Number of regions that takes environment action	Global	-	100%

05 Minimum impact production

04 Eco materials

Action Concrete implementation items/target

[04-1 Management and reduction of substances of environmental concern] Promotion of activity provide security to all the stakeholders through minimization of environmental concern of products focusing on global restriction tendency of substances of environmental concern.

- Promote changeover of substances ahead of tightening of regulations for substances of environmental concern.
- Establish green purchasing system enriching further supply chain management, aiming further smooth and appropriate reduction of the restricted substances.

Index	Scope	Standard year	2025
Number of violations of product substance of environmental concern(SOC) regulation	Global	ı	Zero legal noncompliance

[05-1 Promotion of efficient resources use]

Improvement of efficient resources use in production and logistics for to contribution recycling society

- (1) Reduction of total waste*2
 - Promotion of total waste reduction by development and introduction of innovative technology and improvement of yield
 - *2 Recycle waste with receiving money (valuable resource) + recycle waste with paying money + landfill waste

Index	Scope	Standard year	2025
Total waste basic unit (value added productivity)	DENSO	2003	▲50%maintain
	Groups within Japan	2012	▲6.5%maintain
	Groups outside Japan	2012	▲34%maintain

- (2) Landfill waste Zero(zero emission)
 - Maintenance zero emission*3
 - *3 Reduction of landfill waste over 99% from 1999

Index	Scope	Standard year	2025
Landfill waste (emission)	Global	1999	Maintain zero emission

- (3) Reduction of packing and wrapping material in logistics
- Reduction of packing and wrapping material purchasing weight by slimming of wrapping and expansion of returnable containers etc.

Index	Scope	Standard year	2025
Packing and wrapping material basic unit (Sales)	DENSO	2012	▲13%
	Groups within Japan	2012	▲ 13%
	Groups outside Japan	Top level of each country	

Concrete implementation items/target **Action** [05-2 Regional contribution through preservation of water resource] Promotion of reduction activity of water consumption considering water environment conditions of each country and region (1) Development of water management - Aggressive development of water resource securement for emergency according to regional needs, utilization of rainwater, etc. along with tracking water consumption and understanding water risks for improvement of regional security 05 Minimum impact production through water globally (2) Minimization of water consumption - Reduction of water consumption by process improvement (such as changeover to no washing process), expansion of water JIT or reuse of drainage water, etc. Standard Index Scope 2025 year **DENSO** 2015 **▲**5% Water consumption Basic unit (value Groups with large water 2015 ▲10% added productivity) consumption [05-3 Reduction of substances of environmental concern] Reduction of risk of chemical substances discharged in the environment by new technology development (without using and substitution), optimization of consumption, collecting and recycling, etc. - Promotion of individual approach for the particular problems of each country and region <Promotion items> - Reduction of VOC(Volatile Organic Compound), regulation correspondence - Reduction of Greenhouse gas except the energy derivation (Gas for the semiconductor manufacture)*9 *9 PFCs, HFCs, SF₆ etc. - Air emission (such as PM_{2 5}) etc. [06-1 Expansion of environmental education] Expand environmental education for the purpose that each associate of DENSO group focuses on "preservation of global environment" and takes action aimed at sustainable society in each position and situation on a voluntary bases as our 06 Earth consciousness, mission. knowledge & skil - Improvement of environmental management of site managers/managers - Improvement of competence/expertise of environmental staffs - Improvement of business operation ability based on life cycle viewpoint of person related to product design - Improvement of environmental staff's knowledge and capability for environmental equipment and operation risks - Development of activity to raise environmental awareness to each associate of DENSO group Index Scope Standard year 2025 Environment education results Global 100%

based on annual plan

Action		Concrete implementation items/target						
07 Natural environment harmony product	Cont and Work - Col mi - Pro gre -Pro	[07-1 Promotion of product, business in accord with natural environment] Contribute to society by thorough making natural environment harmony product and new business which supports sustainable, rich future by technology. Work on green environment field positively utilizing the automobile field technology - Continuous promotion of biofuel research and business development utilizing micro algae. - Promotion of development and utilization of renewable bio resource (sustainable green material) - Promotion of efficient resource use and recycling technology development Index Scope Standard year 2025 Development results based on annual plan Global – 100%						
08 Nature rich workplace	Prom custo Crea - Reg con - Cus - Ass	Promotion of rich greenery notion of greenery activity that omers can sympathize with, and tion of rich greenery plant (Degion: Integrate with public side stribution with the region environment: Simple, symbolic designoistes: Provide comfortable withing environment, gathers, re	regio d ass evelop walk onme gn wh workin	nal con ociates p DENS as ope nt nich giv ng env	s can wo SO origin en enter ves clean vironmer	ork comfonal greene orise toward impress at and pro	rtably ery evard ha ion, ca omote	aluation) rmony and atches eyes
Σ ≥		Index		оре		rd year		2025
80	Ex	isting Plant redevelopment based on annual plan	DN	NJP	20	19	100	% maintain
	Biol	New plan Biological diversity maintenance DNJP - 100% implementation						
09 Natural symbiotic action	[09-1 Natural symbiotic action and human development] Promotion of biodiversity crisis understanding and its conservation actions toward sustainable natural symbiosis society - Water area conservation - Forest/SATOYAMA conservation - Tree planting/planting							
alue nent	[10-1 Fusion of environmental preservation and business management] Enhance environmental management by operating steadily DENSO group EMS which is merged product EMS (Environment Management System) and manufacturing EMS, improving global environment from a life cycle viewpoint, the beginning management by each associate of DENSO group							
al v gen		Index Scope Standard year 2025					2025	
ent	Prac	tice rate of DENSO group EMS	G	Slobal			100	% maintain
10 Environmental value efficiency management	[10-2 Minimization of Environmental risk] Thorough environmental compliance - Thorough compliance through reduction activity of environmental risk							
Env		Index		Sco	ре	Standard	year	2025
10 E	Nu	Number of cases of environmental violation/abnormal/accident Global - Maintain 0 counts						

[10-3 Disclosure of information]
Aggressive disclosure of environmental related information to all the stakeholders