

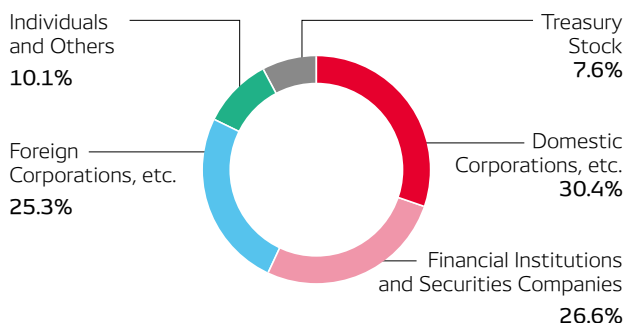
Company Overview and Stock Information

(As of March 31, 2024)

Company Profile

| | |
|--|---|
| Company Name | DENSO CORPORATION |
| Founding | December 16, 1949 |
| Capital | ¥187.5 billion |
| Head Office | 1-1, Showa-cho, Kariya, Aichi 448-8661, Japan |
| Employees | Consolidated basis: 162,029 Non-consolidated basis: 43,980 |
| Consolidated Subsidiaries | 193 (Japan 57, North America 23, Europe 36, Asia 72, Others 5) |
| Companies Accounted for by the Equity Method | 70 (Japan 22, North America 8, Europe 7, Asia 29, Others 4) |
| Fiscal Year | From April 1 to March 31 |
| Ordinary General Meeting of Shareholders | June |
| Share Trading Unit | 100 shares |
| Number of Shares Issued | 2,910,902,118 shares (excluding DENSO CORPORATION owning 240,877,686 shares of treasury stock) |
| Number of Shareholders | 186,536 |
| Securities Identification Code | 6902 |
| Stock Exchange Listings | Tokyo, Nagoya |

Breakdown of Shareholders



ESG- and IR-Related External Evaluation

DENSO's ESG activities have been well received by external institutions, including through consistent selection for inclusion in indices in Japan and overseas, in recognition of its ESG initiatives to date, such as for environmental management, human rights and workers' rights, supply chain labor standards, gender diversity, and health and productivity management. In strong recognition of its IR activities and stance on information disclosure, the Company received the 2023 Award for Excellence in Corporate Disclosure in the Automobiles/Parts/Tires division (second-place ranking) from The Securities Analysts Association of Japan.

DENSO Integrated Report 2023 received the Gold Award for excellence of the WICI Japan Integrated Report Award 2023, hosted by WICI (World Intellectual Capital/Assets Initiative) Japan. The report also received the Grand Prix E (Environment) Award for companies with a particularly outstanding environmental performance of the Third Annual NIKKEI Integrated Report Award and was included in the Excellent Reports category by the Government Pension Investment Fund (GPIF)'s asset managers entrusted with domestic equity investment.



Notes: 1. FTSE Russell (the trading name of International Limited and Frank Company) confirms that DENSO CORPORATION has been independently assessed according to the FTSE4Good criteria and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.

2. FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that DENSO CORPORATION has been independently assessed according to the FTSE Blossom Japan Sector Relative Index criteria and has satisfied the requirements to become a constituent of this index. Created by the global index provider FTSE Russell, the FTSE Blossom Japan Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE Blossom Japan indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.

3. THE INCLUSION OF DENSO CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP ENDORSEMENT OR PROMOTION OF DENSO CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

4. Evaluations listed are those received as of September 30, 2024.

Principal Shareholders (Top 10 Principal Shareholders)

| Name of shareholder | Number of shares held (thousands) | Voting share (%) |
|--|-----------------------------------|------------------|
| Toyota Motor Corporation | 598,927 | 20.57 |
| The Master Trust Bank of Japan, Ltd. (Trust account) | 340,875 | 11.71 |
| Toyota Industries Corporation | 157,706 | 5.41 |
| Custody Bank of Japan, Ltd. (Trust account) | 133,905 | 4.60 |
| TOYOTA FUDOSAN CO., LTD. | 133,235 | 4.57 |
| Nippon Life Insurance Company (Standing proxy: The Master Trust Bank of Japan, Ltd.) | 86,654 | 2.97 |
| DENSO Employees' Shareholding Association | 48,865 | 1.67 |
| Government of Norway (Standing proxy: N.A. Tokyo Branch, Citibank) | 39,015 | 1.34 |
| SSBTC CLIENT OMNIBUS ACCOUNT (Standing proxy: Tokyo Branch, The Hongkong and Shanghai Banking Corporation Limited) | 38,866 | 1.33 |
| STATE STREET BANK WEST CLIENT – TREATY 505234 (Standing proxy: Settlement & Clearing Services Department, Mizuho Bank, Ltd.) | 36,209 | 1.24 |

Notes:

- The Company holds treasury stock of 240,878 thousand shares but is excluded from the list of major shareholders above.
- "Voting share" is calculated after excluding 240,878 thousand shares of treasury stock.
- "Investment in the Company" by Toyota Industries Corporation is stated after excluding the Company's 27,192 thousand shares (ratio of voting rights: 0.93%), which are contributed as a trust asset for employees' retirement benefits by Toyota Industries Corporation. (These shares are registered in the name of "Custody Bank of Japan, Ltd. [Trust Account of Toyota Industries Corporation Employees' Retirement Benefits for the Re-trust by Sumitomo Mitsui Trust Bank, Limited]," and Toyota Industries Corporation reserves the right of instruction in exercising the shares' voting rights.)

For details on outside evaluations and awards, please visit the website below.
<https://www.denso.com/global/en/about-us/sustainability/library/evaluation/>



Independent Third-Party Verification of Environmental Performance Data

To enhance the reliability of its environmental performance data on greenhouse gas emissions, energy consumption, and other matters, DENSO has received independent third-party verification from SGS Japan Inc. We will continuously improve our environmental performance data by extending the scope of verification activities.

For details, please visit the website below.
<https://www.denso.com/global/en/about-us/sustainability/environment/verification/>

