

Certificate of Approval

This is to certify that the Management System of:

Denso Barcelona, S.A.U.

Sakura 1. Pol. Ind. Pla de Santa Anna Barcelona, 08272 Sant Fruitos de Bages, Barcelona, Spain

has been approved by Lloyd's Register to the following standards:

ISO 9001:2015

Approval number(s): ISO 9001 – 0041038

The scope of this approval is applicable to:

Design, development and manufacture of electronic and ignition products and engine control components.



Daniel Oliva Marcilio de Souza

Area Operations Manager - South Europe

Issued by: Lloyd's Register Quality Assurance España, S.L.U.

for and on behalf of: Lloyd's Register Quality Assurance Limited



DENSO BARCELONA QUALITY POLICY

Within the framework of DENSO Spirit, safety and quality are our highest priority. Our ambition is to provide high quality products and services to the major automakers all over the world and gain the confidence of clients and end-users.

These is refined into following basic principles:

Quality build: Each individual employee is quality-conscious, and everyone takes a united approach to meet customers' requirements and applicable statutory requirements. To ensure the best quality for our customers our target is to achieve zero customer rejections.

Safety and Environment: With the aim of realizing a society without traffic accidents and reducing our environmental burden we actively promote compliance with safety and environmental regulations. Product-special characteristic are identified and controlled thoroughly, thereby enhancing the level of safety and convenience for customers and society.

Global Quality Assurance: To ensure the same quality on a global scale, DENSO Barcelona is engaged in establishing a consistent quality level at all stages: from planning & development to the delivery of the products. On one side, it is achieved by adopting equivalent procedures to those of DENSO Corporation. On the other side, to feed back into the system and processes by completing Yokoten activities (Standardization) and ensuring lessons learned are not forgotten.

Preventive mindset: See the processes with the "eyes of defect prevention" and to act before a defect occur, ensure the robustness of the process using preventive tools such as FMEA.

Reactivity: When a Quality problem occurs, the utmost priority is to address it. Apply the principle of Early Detection and Early Reaction and rapidly confirm the problem in Genba (on-site, where the problem occurred), then analyse root cause systematically and implement effective corrective actions.

Protect the core: Manufacturing process is our core, all sections focus their efforts to support production operations, while avoiding noise or distractions in the shop floor. Only thus, quality and competitiveness goals will be achieved.




Teamwork: Strive to achieve our goals through collaboration with each other, doing our best within the team in an environment of mutual understanding. Likewise, it is key to work closely with our suppliers and customers in an opened and efficient way.

Human Resources: Our people are the best asset; therefore, we purse to continually develop our workforce. We foster personal and professional growth aiming to build a motivated, skilful, highly capable, and quality conscious team.

These principles are achieved by means of the implementation and continuously improvement of the Quality Management System, which is based on IATF 16949, Customer Specific Requirements and DENSO Group procedures. Our quality standard is reviewed and improved to reflect rising expectations of our customers and realised in Annual Company O&G and Action plans.

All DENSO Barcelona associates are asked to be committed to the application of this Quality Policy in all their activities and daily action to ensure customer satisfaction.

Sant Fruitós de Bages, April 9th, 2021

QA Assistant Manager	QA General Manager	President
 J. Garcia	 J. Muxí	 J. Macià