

DIRECTORS AND AUDITORS

CHAIRMAN

Akira Takahashi

VICE CHAIRMAN

Hiromu Okabe

PRESIDENT AND CEO

Koichi Fukaya

EXECUTIVE VICE PRESIDENTS

Takao Inukai

Norio Omori

SENIOR MANAGING DIRECTORS

Hiroshi Uchiyama

Kazuo Matsumoto

Shinro Iwatsuki

MANAGING DIRECTORS

Masami Manabe

Oyuki Ogawa

Masatoshi Ano

Nobuhiro Miyake

Satoshi Watanabe

Susumu Harada

Mitsuharu Kato

DIRECTORS

Shoichiro Toyoda

Mitsunobu Takeuchi

Michio Fukuzaki

Mineo Hanai

Tatsuhiko Nishio

Hiroshi Fujinami

Hiromi Tokuda

Nobuaki Katoh

Kenji Ohya

Mitsuo Matsushita

Minoru Ohta

Kazuo Hironaka

Sojiro Tsuchiya

Hikaru Sugi

Takehige Tabuchi

Shinji Shirasaki

Shigehiro Nishimura

CORPORATE AUDITORS AND MEMBERS OF THE CORPORATE AUDITORS' BOARD

Nobuaki Horiuchi

Toshio Watanabe

Fujio Cho

Gyouji Kusuda

Tamiki Kishida

(as of June 27, 2003)