

EXECUTIVE MANAGEMENT

BOARD OF DIRECTORS

Chairman

Hironu Okabe

President and CEO

Koichi Fukaya

Executive Vice Presidents

Takao Inukai

Norio Omori

Kazuo Matsumoto

Senior Managing Directors

Hiroshi Uchiyama

Shinro Iwatsuki

Oyuki Ogawa

Masatoshi Ano

Nobuhiro Miyake

Satoshi Watanabe

Susumu Harada

Director

Shoichiro Toyoda

CORPORATE AUDITORS

Standing Corporate Auditors

Nobuaki Horiuchi

Toshio Watanabe

Corporate Auditors

Fujio Cho*

Gyouji Kusuda*

Tamiki Kishida*

*External Corporate Auditors

MANAGING OFFICERS

Michio Fukuzaki

Mitsuharu Kato

Mineo Hanai

Hiromi Tokuda

Nobuaki Katoh

Kenji Ohya

Koji Kobayashi

Mitsuo Matsushita

Minoru Ohta

Kazuo Hironaka

Sojiro Tsuchiya

Hikaru Sugi

Takehige Tabuchi

Shinji Shirasaki

Shigehiro Nishimura

Yasushi Nei

Akitoshi Sugiura

Masayoshi Yagyu

Mitsunori Takao

Mitsuhiko Masegi

Masahiko Miyaki

Akio Shikamura

Haruya Maruyama

Manfredo Nicoletti

(as of June 24, 2004)