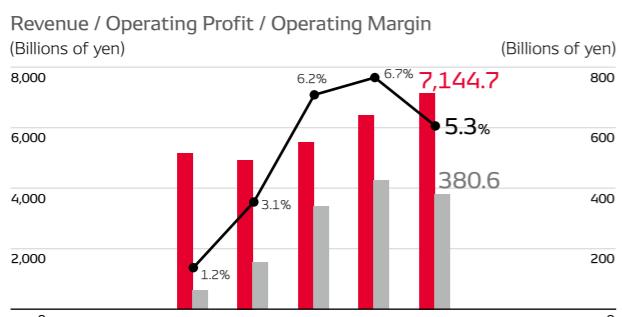


Facts & Figures

Financial Highlights

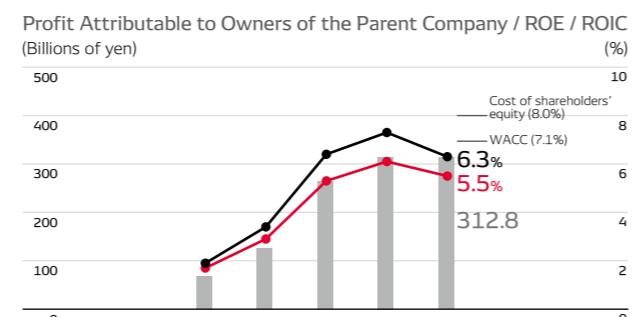
Profitability and Growth Potential



In fiscal 2024, the Company achieved record-high revenue owing primarily to strong vehicle sales as semiconductor shortages eased, yen depreciation, and expanded sales of electrification and advanced safety products. Operating profit declined year on year, due mainly to the impact of establishing a provision for quality measures, centered on fuel pumps, which outweighed improved operational capacity, streamlining activities, and efforts to strengthen our ability to respond to change, in addition to foreign exchange gains driven by yen depreciation.

■ Revenue (left scale) ■ Operating profit (right scale) ● Operating margin

Profitability



■ Profit attributable to owners of the parent company (left scale)

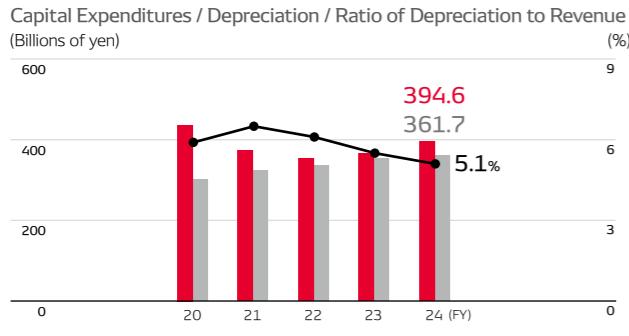
● ROE (right scale) ■ ROIC (right scale)

DENSO promotes ROIC-minded management, such as reshuffling its business portfolio and pursuing structural reforms in each region of operation. In fiscal 2024, ROE came to 6.3% (9.0% when excluding the provision for quality measures), due in part to the impact of establishing a provision for quality measures.

Note: ROE = Profit attributable to owners of the parent company + Invested capital
(Invested capital is calculated by taking the average of the results figure at the end of the previous fiscal year and that at the end of the current fiscal year.)

Invested capital = Equity attributable to owners of the parent company + Interest-bearing debt

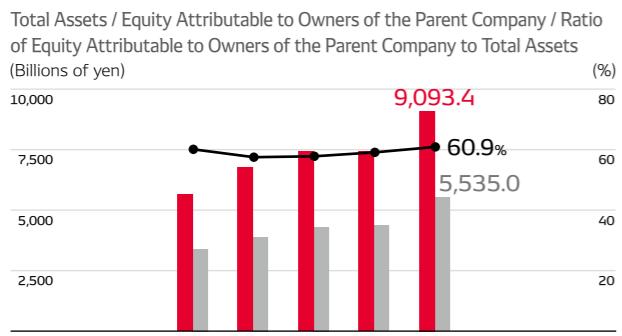
Future Investments



■ Capital expenditures (left scale) ■ Depreciation (left scale)
● Ratio of depreciation to revenue (right scale)

In addition to expanding investments in electrification, advanced safety products, and the semiconductor field, and strengthening investments for establishing a solid production structure, including safety and quality, we work continuously to reduce the ratio of depreciation to revenue by closely examining investments in a highly disciplined manner and shifting resources away from maturing fields.

Financial Security and Leverage



■ Total assets (left scale) ■ Equity attributable to owners of the parent company (left scale)
● Ratio of equity attributable to owners of the parent company to total assets (right scale)

Despite a reduction in inventories and the sale of cross-shareholdings, total assets increased significantly from the previous fiscal year as a result of exchange rate adjustments due to yen depreciation and valuation and to translation adjustments of shareholdings. Equity attributable to owners of the parent company also increased, reflecting a rise in retained earnings and valuation and translation adjustments of shareholdings.

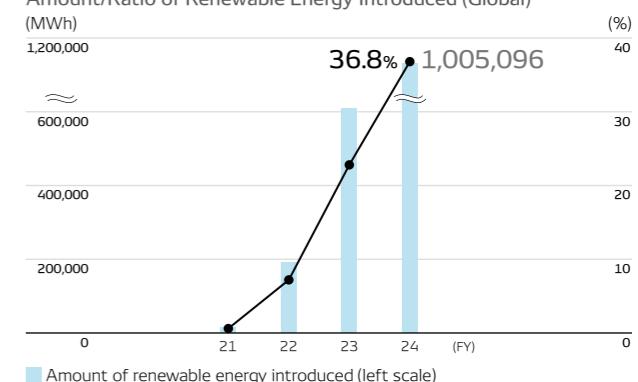
Please see the following URL for more financial information.

<https://www.denso.com/global/en/-/media/secured-investors/settlement/2024/financial-report2024.pdf>



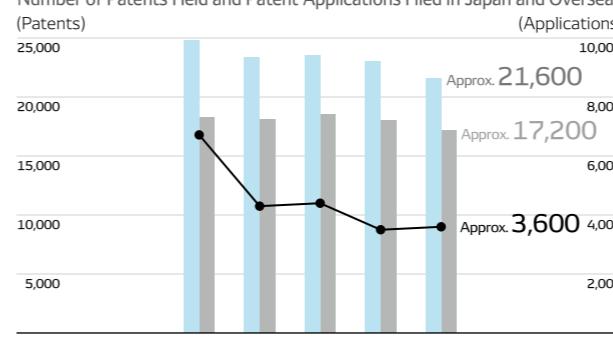
Non-Financial Highlights

Amount/Ratio of Renewable Energy Introduced (Global)



In fiscal 2024, we achieved a 100% transition to renewable energy at nine bases in Japan and at all of our bases in Europe, bringing our Groupwide renewable energy introduction rate to 36.8%. Looking ahead, we will systematically increase this rate with a view toward completing the introduction of renewable energy at all locations worldwide in fiscal 2026.

Number of Patents Held and Patent Applications Filed in Japan and Overseas



■ No. of patents held in Japan (left scale) ■ No. of patents held overseas (left scale)

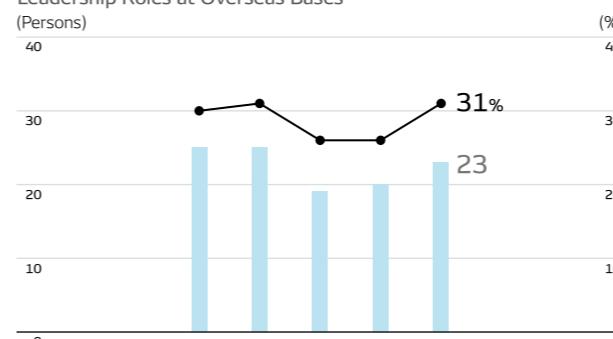
● No. of patent applications filed in Japan and overseas (right scale)

Intellectual properties (IP) provide the source of the Company's competitiveness. To that end, the Company seeks to create, acquire, and effectively utilize IP through proactive research and development activities. The number of new patent registrations in the automotive industry in fiscal 2024 was three in Japan and nine in the United States.

Note: The number of patent applications filed shows the total number of filings in Japan and overseas.

This figure includes patents filed during DENSO's fiscal year. The number of patent applications filed in Japan includes withdrawn items for priority claim based on Japanese patent applications and divisional applications. The number of patent applications filed overseas includes continuing and divisional applications.

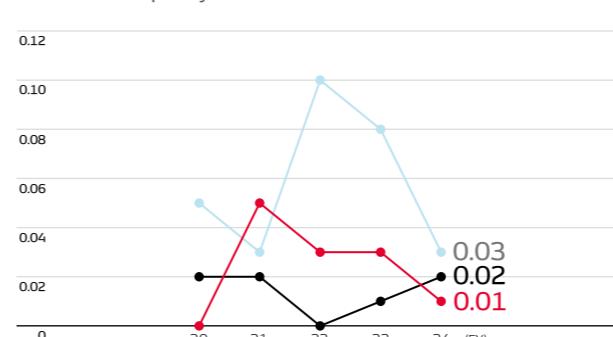
Number and Ratio of Non-Japanese Employees Promoted to Leadership Roles at Overseas Bases



■ Number of non-Japanese employees promoted to leadership roles at overseas bases (left scale) ● Ratio of non-Japanese employees promoted to leadership roles at overseas bases (right scale)

We are focusing efforts on activities for training and promoting future leader candidates to realize an organizational culture that enables diverse human resources to play active roles in suitable positions. In overseas regions, we are strengthening opportunities for recognition and training of human resources in various ways to ensure that non-Japanese employees account for 50% of employees in leadership roles at overseas bases by fiscal 2031. These include discussions and follow-up activities regarding training and promotion at selective global training and meetings concerning human resource development, and one-on-one dialogues between corporate officers and overseas employees.

Lost-Time Frequency Rate*

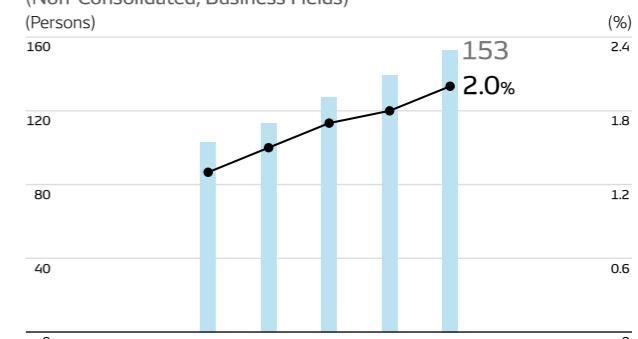


● DENSO CORPORATION ■ Domestic Group companies ● Overseas Group companies

In fiscal 2024, we strengthened efforts to improve workplace safety, including safety communication tours by divisional managers, on-the-spot checks by third parties, and inspections to prevent fire and explosions focused on high-risk facilities. As a result, we maintained a high level of safety relative to industry peers (2023 lost-time frequency rate for all manufacturing industries: 1.29 [Source: Ministry of Health, Labour and Welfare]).

* Lost-time frequency rate: Indicates the frequency of accidents using the number of fatalities and injuries through work-related accidents per one million cumulative working hours

Number and Ratio of Female Employees in Management Positions

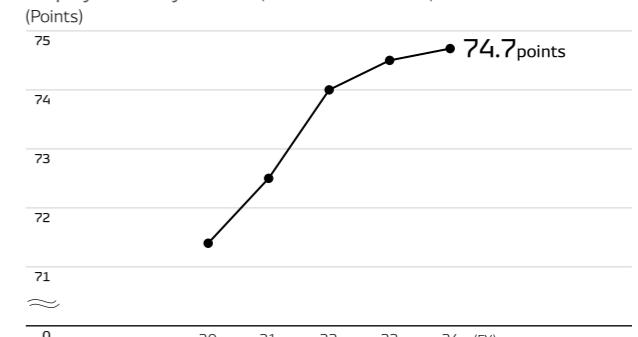


■ Number of female employees in management positions (left scale) ● Ratio of female employees in management positions (right scale)

As part of efforts to empower women, we promote integrated career development, establishing indicators at each phase for recruitment, the balance between work and life events, and training and promotion after navigating them. We also conduct tailor-made activities, such as mentoring and training in accordance with the personal qualities of each management position candidate. In addition, in fiscal 2025 we will integrate the general-duties course, 99% of the participants of which are women, with the career-track course to further support the active roles of female employees.

* Includes employees seconded from DENSO to other companies but not employees who have been seconded from other companies to DENSO

Employee Lifestyle Score (Non-Consolidated)



DENSO promotes initiatives to encourage the development of a health-focused workplace culture and the autonomous adoption of healthy behavior with the aim of creating a company where people can work energetically and vigorously in good health for as long as they choose. We have improved the employee lifestyle score year by year by conducting awareness-raising activities through organization-based collaboration with division leaders, and engaging with low-scoring employees, among other efforts. In fiscal 2025 and beyond, we plan to expand the same activities to domestic Group companies.

10-Year Data

		Billions of yen										
		IFRS										
		(FY)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Financial Data	Revenue	Total	4,309.8	4,524.5	4,527.1	5,108.3	5,362.8	5,153.5	4,936.7	5,515.5	6,401.3	7,144.7
	By Region ^{*1}	Japan	1,838.4	1,801.5	1,871.8	2,140.7	2,284.2	2,313.0	2,280.7	2,375.7	2,509.6	2,885.7
		North America	942.3	1,081.1	1,050.5	1,122.8	1,182.0	1,145.2	999.9	1,143.9	1,486.7	1,745.4
		Europe	524.8	568.2	550.2	620.2	609.4	548.3	482.3	506.2	624.3	709.7
		Asia	930.8	1,014.7	989.5	1,146.0	1,215.1	1,086.9	1,134.1	1,414.3	1,680.9	1,689.8
		Others	73.5	59.0	65.1	78.5	72.0	60.0	39.8	75.4	99.8	114.1
	By Customer	Car manufacturers	3,830.7	4,048.2	4,061.8	4,521.4	4,762.3	4,558.7	4,347.0	4,875.1	5,681.0	6,489.1
		Toyota Group	2,007.1	2,047.5	2,075.0	2,300.6	2,484.7	2,456.9	2,499.1	2,837.6	3,224.2	3,720.3
		Ratio of revenue from Toyota Group transactions to total revenue	46.6%	45.3%	45.8%	45.0%	46.3%	47.7%	50.6%	51.4%	50.4%	52.1%
		Aftermarket and non-automotive	479.1	476.3	465.3	586.9	600.5	594.8	589.7	640.4	720.3	655.6
	Operating Profit		331.4	315.7	330.6	412.7	316.2	61.1	155.1	341.2	426.1	380.6
	Operating Margin		7.7%	7.0%	7.3%	8.1%	5.9%	1.2%	3.1%	6.2%	6.7%	5.3%
	Profit Attributable to Owners of the Parent Company		258.4	244.3	257.6	320.6	254.5	68.1	125.1	263.9	314.6	312.8
	Return on Equity (ROE)		8.4%	7.6%	8.0%	9.3%	7.1%	1.9%	3.4%	6.4%	7.3%	6.3%
	Capital Expenditures		354.2	334.1	337.4	347.2	416.8	436.5	374.3	353.9	366.8	394.6
	Depreciation		220.1	236.8	241.1	268.6	287.3	302.1	323.0	335.4	353.3	361.7
	Ratio of Depreciation to Revenue		5.1%	5.2%	5.3%	5.3%	5.4%	5.9%	6.5%	6.1%	5.5%	5.1%
	R&D Expenditure		396.4	399.3	409.2	447.4	497.4	507.8	492.0	497.6	521.6	550.9
	Ratio of R&D Expenditure to Revenue		9.2%	8.8%	9.0%	8.8%	9.3%	9.9%	10.0%	9.0%	8.1%	7.7%
	Total Dividend Amount		87.7	95.3	94.6	101.4	108.9	108.5	108.5	126.5	139.0	162.2
	Amount of Treasury Stock Acquired		—	27.7	30.0	26.5	28.4	0.0	0.0	97.5	100.0	200.0
	Earnings per Share (EPS) (yen) ^{*2}		81.00	76.80	81.58	102.61	81.62	21.97	40.35	85.69	104.00	104.97
	DOE		3.0%	3.0%	2.9%	2.9%	3.0%	3.1%	3.0%	3.1%	3.2%	3.3%
	Cash Dividends per Share (yen) ^{*2}		27.50	30.00	30.00	32.50	35.00	35.00	35.00	41.25	46.25	55.00
	Dividend Payout Ratio		34.0%	39.1%	36.8%	31.7%	42.9%	159.3%	86.7%	48.1%	44.5%	52.4%
	Total Return Ratio		34.0%	50.4%	48.4%	39.9%	54.0%	159.3%	86.7%	84.9%	76.0%	115.8%
	Stock Price (yen) ^{*2}		1,370.75	1,131.00	1,224.25	1,455.00	1,079.25	872.75	1,836.75	1,965.00	1,860.75	2,883.00
	Market Capitalization		4,847.35	3,999.53	3,888.55	4,621.48	3,401.56	2,750.72	5,789.03	6,193.25	5,864.67	9,086.58
	Dividend Yield		2.0%	2.7%	2.5%	2.2%	3.2%	4.0%	1.9%	2.1%	2.5%	4.5%
	Price Earnings Ratio (PER) (times)		16.9	14.7	15.0	14.2	13.2	39.7	45.5	22.9	17.9	27.5
	Price-to-Book Ratio (PBR) (times) ^{*3}		1.3	1.4	1.1	1.3	1.1	1.0	1.1	1.5	1.3	1.4
	Net Cash Provided by Operating Activities (A)		383.2	552.9	467.8	558.0	533.5	595.3	437.2	395.6	602.7	961.8
	Net Cash Used in Investing Activities (B)		(111.5)	(544.8)	(108.0)	(529.1)	(514.7)	(447.4)	(395.9)	(301.6)	(363.7)	(459.5)
	Free Cash Flow (A+B)		271.7	8.0	359.7	28.9	18.8	147.9	41.3	94.1	239.0	502.3
	Net Cash Provided by (Used in) Financing Activities		(135.7)	(104.7)	(240.5)	(40.3)	(92.2)	(240.9)	238.7	(159.5)	(400.1)	(496.7)
	Cash and Cash Equivalents at End of Year		792.4	672.5	793.6	783.3	711.6	597.8	897.4	867.8	733.9	789.4
	Cash on Hand		944.0	876.7	858.4	918.3	880.8	711.6	911.7	876.1	757.6	825.9
	Interest-Bearing Debt		447.2	476.6	350.3	473.9	550.2	465.4	854.2	991.4	889.3	850.7
	Equity Attributable to Owners of the Parent Company		3,327.9	3,123.6	3,312.7	3,598.3	3,595.7	3,397.1	3,891.0	4,299.4	4,376.9	5,535.0
	Total Assets		5,283.3	5,042.9	5,150.8	5,764.4	5,792.4	5,651.8	6,767.7	7,432.3	7,408.7	9,093.4
	Ratio of Equity Attributable to Owners of the Parent Company to Total Assets		63.0%	61.9%	64.3%	62.4%	62.1%	60.1%	57.5%	57.8%	59.1%	60.9%
Non-Financial Data	Number of Employees		146,714	151,775	154,493	168,813	171,992	170,932	168,391	167,950	164,572	162,029
	Local		81,060	85,464	86,892	94,209	95,222	93,343	89,124	88,345	85,268	85,094
	Non-Consolidated		38,493	38,489	38,914	39,315	45,304	45,280	46,272	45,152	44,758	43,980
	Ratio of Female Employees (Non-Consolidated)		11.9%	12.3%	12.7%	13.1%	13.9%	14.2%	14.6%	15.1%	15.5%	15.9%
	Number of Female Employees in Management Positions (Non-Consolidated, Business Fields)		40	46	53	61	86	103	113	127	139	153
	Ratio of Female Employees in Management Positions (Non-Consolidated, Business Fields)		0.6%	0.7%	0.8%	0.9%	1.1%	1.3%	1.5%	1.7%	1.8%	2.0%
	Number of Non-Japanese Employees Promoted to Leadership Roles at Overseas Bases		24	25	25	26	26	25	25	19	20	23
	Ratio of Non-Japanese Employees Promoted to Leadership Roles at Overseas Bases		33%	34%	32%	28%	31%	30%	31%	26%	26%	31%
	CO ₂ Emissions (Global/Scope 1 and Scope 2) (10,000 t-CO ₂ e) ^{*4}		166.0	159.1	164.5	173.1	190.7	188.4	199.1	193.8	178.4	144.8
	Amount of Renewable Energy Introduced (Global) (MWh)		—	—	—	—	—	—	16,258	192,167	607,892	1,005,096
Exchange Rate (during FY)	USD (yen)		110	120	108	111	111	109	106	112	136	145
	EUR (yen)		139	133	119	130	128	121	124	131	141	157
	Chinese yuan (yen)		18	19	16	17	17	16	16	18	20	20

*1 The countries and regions included in "by region" have changed as follows. Fiscal 2015: Japan, North America, Europe, Australia, and Others; fiscal 2016 onward: Japan, North America, Europe, Asia, and Others

Company Overview and Stock Information

(As of March 31, 2024)

Company Profile

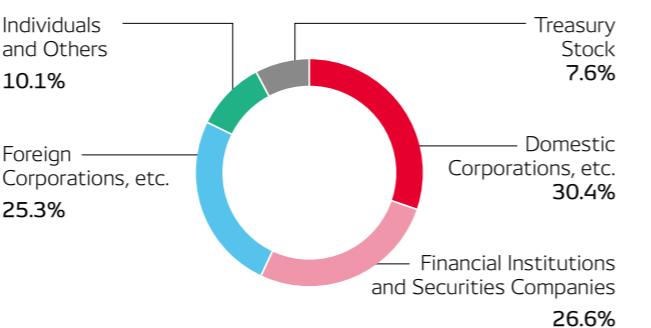
Company Name	DENSO CORPORATION
Founding	December 16, 1949
Capital	¥187.5 billion
Head Office	1-1, Showa-cho, Kariya, Aichi 488-8661, Japan
Employees	Consolidated basis: 162,029 Non-consolidated basis: 43,980
Consolidated Subsidiaries	193 (Japan 57, North America 23, Europe 36, Asia 72, Others 5)
Companies Accounted for by the Equity Method	70 (Japan 22, North America 8, Europe 7, Asia 29, Others 4)
Fiscal Year	From April 1 to March 31
Ordinary General Meeting of Shareholders	June
Share Trading Unit	100 shares
Number of Shares Issued	2,910,902,118 shares (excluding DENSO CORPORATION owning 240,877,686 shares of treasury stock)
Number of Shareholders	186,536
Securities Identification Code	6902
Stock Exchange Listings	Tokyo, Nagoya

Principal Shareholders (Top 10 Principal Shareholders)

Name of shareholder	Number of shares held (thousands)	Voting share (%)
Toyota Motor Corporation	598,927	20.57
The Master Trust Bank of Japan, Ltd. (Trust account)	340,875	11.71
Toyota Industries Corporation	157,706	5.41
Custody Bank of Japan, Ltd. (Trust account)	133,905	4.60
TOYOTA FUDOSAN CO., LTD.	133,235	4.57
Nippon Life Insurance Company (Standing proxy: The Master Trust Bank of Japan, Ltd.)	86,654	2.97
DENSO Employees' Shareholding Association	48,865	1.67
Government of Norway (Standing proxy: N.A. Tokyo Branch, Citibank)	39,015	1.34
SSBTC CLIENT OMNIBUS ACCOUNT (Standing proxy: Tokyo Branch, The Hongkong and Shanghai Banking Corporation Limited)	38,866	1.33
STATE STREET BANK WEST CLIENT – TREATY 505234 (Standing proxy: Settlement & Clearing Services Department, Mizuho Bank, Ltd.)	36,209	1.24

Notes:
1. The Company holds treasury stock of 240,878 thousand shares but is excluded from the list of major shareholders above.
2. "Voting share" is calculated after excluding 240,878 thousand shares of treasury stock.
3. "Investment in the Company" by Toyota Industries Corporation is stated after excluding the Company's 27,192 thousand shares (ratio of voting rights: 0.93%), which are contributed as a trust asset for employees' retirement benefits by Toyota Industries Corporation. (These shares are registered in the name of "Custody Bank of Japan, Ltd. [Trust Account of Toyota Industries Corporation Employees' Retirement Benefits for the Re-trust by Sumitomo Mitsui Trust Bank, Limited]," and Toyota Industries Corporation reserves the right of instruction in exercising the shares' voting rights.)

Breakdown of Shareholders



ESG- and IR-Related External Evaluation

DENSO's ESG activities have been well received by external institutions, including through consistent selection for inclusion in indices in Japan and overseas, in recognition of its ESG initiatives to date, such as for environmental management, human rights and workers' rights, supply chain labor standards, gender diversity, and health and productivity management. In strong recognition of its IR activities and stance on information disclosure, the Company received the 2023 Award for Excellence in Corporate Disclosure in the Automobiles/Parts/Tires division (second-place ranking) from The Securities Analysts Association of Japan. DENSO Integrated Report 2023 received the Gold Award for excellence of the WICI Japan Integrated Report Award 2023, hosted by WICI (World Intellectual Capital/Assets Initiative) Japan. The report also received the Grand Prix E (Environment) Award for companies with a particularly outstanding environmental performance of the Third Annual NIKKEI Integrated Report Award and was included in the Excellent Reports category by the Government Pension Investment Fund (GPIF)'s asset managers entrusted with domestic equity investment.



Notes: 1. FTSE Russell (the trading name of International Limited and Frank Company) confirms that DENSO CORPORATION has been independently assessed according to the FTSE4Good criteria and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.
2. The FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that DENSO CORPORATION has been independently assessed according to the FTSE Blossom Japan Sector Relative Index criteria and has satisfied the requirements to become a constituent of this index. Created by the global index provider FTSE Russell, the FTSE Blossom Japan Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE Blossom Japan indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.
3. THE INCLUSION OF DENSO CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF DENSO CORPORATION BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.
4. Evaluations listed are those received as of September 30, 2024.

For details on outside evaluations and awards, please visit the website below.
<https://www.denso.com/global/en/about-us/sustainability/library/evaluation/>

Independent Third-Party Verification of Environmental Performance Data

To enhance the reliability of its environmental performance data on greenhouse gas emissions, energy consumption, and other matters, DENSO has received independent third-party verification from SGS Japan Inc. We will continuously improve our environmental performance data by extending the scope of verification activities.

For details, please visit the website below.
<https://www.denso.com/global/en/about-us/sustainability/environment/verification/>

TCFD INDEX



DENSO has pledged its support for the Task Force on Climate-related Financial Disclosures (TCFD). For DENSO Integrated Report 2024, we referenced the climate-related disclosure items recommended by the TCFD. The table below shows the correspondence between the TCFD recommended disclosure items within this report and the ones on our corporate website. Furthermore, this integrated report includes sections that disclose opportunities and risks based on scenario analysis and summarize DENSO's initiatives in accordance with the TCFD recommendations. Please see pages 70 to 73 for details.

	DENSO Integrated Report 2024	DENSO's Corporate Website
Governance		
a) Describe the Board's oversight of climate-related risks and opportunities	P71: Efforts to Maximize the Value of "Green" (TCFD)>Governance P97: Corporate Governance>Corporate Governance System	Who we are>Sustainability>Sustainability Management>Promotion Structure: https://www.denso.com/global/en/about-us/sustainability/management/#c Who we are>Sustainability>Commitment to the Environment>EcoVision>Environmental Management (Eco-Management)>Promotion Structure: https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/eco-management/ Who we are>Sustainability>Governance>Corporate Governance>Corporate Governance System and Principal Organizations: https://www.denso.com/global/en/about-us/sustainability/governance/management/
b) Describe management's role in assessing and managing climate-related risks and opportunities	P71: Efforts to Maximize the Value of "Green" (TCFD)>Governance P97: Corporate Governance>Corporate Governance System	Who we are>Sustainability>Sustainability Management>Promotion Structure: https://www.denso.com/global/en/about-us/sustainability/management/#c Who we are>Sustainability>Commitment to the Environment>EcoVision>Environmental Management (Eco-Management)>Promotion Structure: https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/eco-management/ Who we are>Sustainability>Governance>Corporate Governance>Corporate Governance System and Principal Organizations: https://www.denso.com/global/en/about-us/sustainability/governance/management/
Strategy		
a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term	P30-31: Awareness of Business Environment P32-33: Materiality P70: Efforts to Maximize the Value of "Green" (TCFD)>Scenario Analysis of Business Opportunities and Risks	Who we are>Sustainability>Commitment to the Environment>EcoVision: https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/ Who we are>Sustainability>Commitment to the Environment>Environmental Action Plan: https://www.denso.com/global/en/about-us/sustainability/environment/action-plan/ Who we are>Sustainability>Sustainability Management>Materiality: https://www.denso.com/global/en/about-us/sustainability/management/#b
b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning	P28-29: Road Map for Our 2030 Vision P30-31: Awareness of Business Environment P32-33: Materiality P34-36: Mid-term Policy for 2025 P37-39: Strategies for Green and Peace of Mind P43-49: Financial Capital>Message from the Chief Financial Officer P70-71: Efforts to Maximize the Value of "Green" (TCFD)>Scenario Analysis of Business Opportunities and Risks, Impact on Management Strategy, Impact on Financial Planning	Who we are>Sustainability>Commitment to the Environment>EcoVision: https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/ Who we are>Sustainability>Commitment to the Environment>Environmental Action Plan: https://www.denso.com/global/en/about-us/sustainability/environment/action-plan/
c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario	P70-71: Efforts to Maximize the Value of "Green" (TCFD)>Scenario Analysis of Business Opportunities and Risks, Impact on Management Strategy, Impact on Financial Planning	
Risk Management		
a) Describe the organization's processes for identifying and assessing climate-related risks	P32-33: Materiality P71: Efforts to Maximize the Value of "Green" (TCFD)>Risk Management P110-111: Risk Management	Who we are>Sustainability>Sustainability Management>Materiality: https://www.denso.com/global/en/about-us/sustainability/management/#b Who we are>Sustainability>Commitment to the Environment>EcoVision>Environmental Management (Eco-Management) https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/ Who we are>Sustainability>Governance>Risk Management>Ascertaining Risks and Clarifying Response: https://www.denso.com/global/en/about-us/sustainability/governance/risk/
b) Describe the organization's processes for managing climate-related risks	P32-33: Materiality P71: Efforts to Maximize the Value of "Green" (TCFD)>Risk Management P110-111: Risk Management	Who we are>Sustainability>Sustainability Management>Materiality: https://www.denso.com/global/en/about-us/sustainability/management/#b Who we are>Sustainability>Commitment to the Environment>EcoVision>Environmental Management (Eco-Management) https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/ Who we are>Sustainability>Governance>Risk Management>Ascertaining Risks and Clarifying Response: https://www.denso.com/global/en/about-us/sustainability/governance/risk/
c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management	P71: Efforts to Maximize the Value of "Green" (TCFD)>Risk Management P110-111: Risk Management	Who we are>Sustainability>Governance>Risk Management: https://www.denso.com/global/en/about-us/sustainability/governance/risk/
Metrics and Targets		
a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process	P32-33: Materiality>Materiality KPIs P34: Mid-term Policy for 2025>Aims>Green P37-39: Strategies for Green and Peace of Mind P72-73: Efforts to Maximize the Value of "Green" (TCFD)>Metrics and Targets	Who we are>Sustainability>Commitment to the Environment>EcoVision: https://www.denso.com/global/en/about-us/sustainability/environment/ecovision/
b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks	P73: Efforts to Maximize the Value of "Green" (TCFD)>Metrics and Targets>Carbon-Neutral Monozukuri P116-117: 10-Year Data>Non-Financial Data>CO ₂ Emissions (Global/Scope 1 and Scope 2)	Who we are>Sustainability>Commitment to the Environment>Data compilation (Environmental report)>Action 2: https://www.denso.com/global/en/about-us/sustainability/library/environment-data/#a
c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets	P32-33: Materiality>Materiality KPIs P34: Mid-term Policy for 2025>Aims>Green P37-39: Strategies for Green and Peace of Mind P72-73: Efforts to Maximize the Value of "Green" (TCFD)>Metrics and Targets P116-117: 10-Year Data>Non-Financial Data>CO ₂ Emissions (Global/Scope 1 and Scope 2)	Who we are>Sustainability>Commitment to the Environment>Environmental Action Plan>Positioning of the Seventh Phase of the Environmental Action Plan: https://www.denso.com/global/en/about-us/sustainability/environment/action-plan/ Who we are>Sustainability>Commitment to the Environment>Data compilation (Environmental report)>Action 2: https://www.denso.com/global/en/about-us/sustainability/library/environment-data/#a

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