

(Translation Only)

Stock Code: 6902

June 19, 2026

Shinnosuke Hayashi

President and CEO

DENSO CORPORATION

VOTING RESULTS OF THE 103RD ORDINARY GENERAL MEETING OF SHAREHOLDERS

All of the resolutions were approved at the 103rd Ordinary General Meeting of Shareholders held on June 18, 2026.

Matters Reported

(1) Date on which the General Shareholders' Meeting was held:

June 18, 2026

(2) Matters resolved:

Proposal No. 1: Election of Seven (7) Members of the Board due to the Expiration of the Term of Office of All the Current Members of the Board

Proposal No. 2: Election of Three (3) Audit & Supervisory Board Members

Proposal No. 3: Introduction of Trust-type Share-based Compensation System for Members of the Board (Excluding Non-executive Members of the Board and Outside Members of the Board)

(3) Number of “affirmative votes”, “negative votes” or “abstentions” in respect of the resolutions described above, approval conditions of such resolutions and voting results:

Resolutions	Number of affirmative votes	Number of negative votes	Number of abstentions	Approval conditions	Voting results and ratio of affirmative votes
Proposal No.1				*1	
Koji Arima	22,693,094	573,411	48,492		Approved (97.14%)
Shinnosuke Hayashi	22,726,950	539,552	48,492		Approved (97.29%)
Yasushi Matsui	22,951,164	363,675	160		Approved (98.25%)
Yasuhiko Yamazaki	22,964,526	350,313	160		Approved (98.30%)
Yuko Mitsuya	23,260,119	54,728	160		Approved (99.57%)
Joseph P. Schmelzeis, Jr.	23,259,069	55,778	160		Approved (99.56%)
Noriko Kinoshita	23,290,074	24,775	160		Approved (99.70%)
Proposal No.2				*1	
Naoto Inuzuka	23,177,917	137,009	80		Approved (99.22%)
Kumiko Baba	23,297,887	17,042	80		Approved (99.73%)
Masato Yamagami	23,299,250	15,679	80		Approved (99.74%)
Proposal No.3	23,201,000	89,674	144	*2	Approved (99.42%)

Note 1: A majority vote of the shareholders present at the General Shareholders' Meeting who hold not less than one-third (1/3) of the voting rights of all shareholders who are entitled to vote.

Note 2: A majority vote of the shareholders present at the General Shareholders' Meeting who are entitled to vote.

(4) Reasons for not including certain voting rights held by shareholders present at the meeting in the number of voting rights:

The aggregate number of voting rights exercised prior to the General Shareholders' Meeting and the voting rights confirmed by certain shareholders present at the General Shareholders' Meeting were sufficient to meet the requirements to approve all resolutions. Accordingly, a certain number of voting rights, whichever approval or disapproval for each resolution, held by the shareholders present at the General Shareholders' Meeting were not counted.