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DENSO Group

Green Procurement Guidelines

November 2026

DENSO CORPORATION

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Introduction

We would like to express our sincere appreciation for your continued support and cooperation in our production and procurement activities.
The DENSO Group has built its current business foundation on strong partnerships with our suppliers.
Today, the automotive industry is undergoing a once-in-a-century transformation, driven by advances in electrification and digitalization and the acceleration of carbon-neutral policies in countries around the world.
Electrified vehicles, including battery electric vehicles, are becoming increasingly widespread worldwide. In 2025, approximately one in four new vehicles sold was an electrified vehicle, reflecting a major shift in market structure.
At the same time, the multi-pathway approach, which combines hybrid vehicles and various other technologies in addition to EVs, is gaining traction, further intensifying competition toward sustainable mobility.
The global vehicle fleet has already exceeded 1.6 billion vehicles and is expected to continue growing, particularly in emerging economies. As the transportation sector, including automobiles, accounts for a significant share of greenhouse gas emissions, addressing environmental challenges has become an urgent priority.
While greater freedom and convenience of mobility are being achieved, the automotive industry as a whole is being called upon to address challenges such as climate change and resource constraints.

To ensure that automobiles continue to provide value to society, the DENSO Group will confront these challenges directly. We aim not only to maximize the value of automobiles while minimizing their negative environmental impact, but also to remain a corporate group that creates environmental value itself.
As a guiding principle for these efforts, we have formulated a new long-term environmental policy, DENSO Eco Vision 2035.
Under Eco Vision 2035, we are expanding our scope beyond the carbon-neutral initiatives pursued to date to address a broad range of environmental issues, including resource circulation, biodiversity, water resources and pollution. In addition to achieving neutrality in production activities, we aim to provide positive environmental value to society as a whole through DENSO technologies and manufacturing.

These initiatives cannot be achieved by DENSO alone. Action across the entire value chain, from the procurement of raw materials, products and parts through the provision of products, is essential.
Our products are made possible by the parts, materials and services supplied by our suppliers, and we believe that our partnerships with you form the foundation for creating environmental value.
Based on this recognition, these Green Procurement Guidelines summarize the matters for which we ask our suppliers to cooperate in order to realize Eco Vision 2035.

We ask for your continued understanding and cooperation in simultaneously reducing environmental impact and creating environmental value across the entire value chain toward the realization of a sustainable society.

Head of Safety, Quality & Environment Center Senior Executive Officer Shuji Takemura
Head of Procurement Group, Management Officer Jiro Ebihara

DENSO Eco Vision 2035

DENSO Eco Vision 2035 is based on the concept of going beyond neutrality to provide positive environmental value* to society and promotes initiatives in three key areas: CN (climate change), CE (resource circulation), and NP (nature and biodiversity).
Through three transformations—expanding neutrality, fostering positive impact, and developing people and partnerships that support these efforts—we will increase the environmental value we deliver to society while achieving both business growth and reduced environmental impact.

These initiatives are premised on implementation across the entire value chain, including procurement activities.
In addition to environmental initiatives within your own companies, we ask our suppliers to contribute to reducing environmental impact and creating environmental value from a life-cycle perspective.

* Positive environmental value
Environmental value: Something that has the effect of reducing environmental impact
- Achieving neutrality: Reducing the DENSO Group's environmental impact (CO2, water and pollution) to zero
- Positive environmental value: Reducing environmental impact across the value chain through DENSO Group products, systems and services
Providing DENSO Group products, systems and services that can help society and customers achieve neutrality

Charts describing DENSO Eco Vision 2035 are provided at the end of this document for reference.

Positioning of These Guidelines

■ What is green procurement?

Green procurement means preferentially procuring parts, materials, indirect materials (equipment, supplies, facility construction, etc.), logistics and other services designed to reduce environmental impact and that do not use designated prohibited substances, from suppliers that (1) comply with environmental laws, regulations and norms, (2) work to reduce environmental impact,* and (3) have established an environmental management system.

* Reduction of environmental impact: Reducing negative impacts on the global environment, including reductions in GHG (greenhouse gas) emissions and environmentally hazardous substances

■ Positioning of the Green Procurement Guidelines

These Green Procurement Guidelines summarize the requirements that are commonly requested of suppliers globally.

Please understand the contents of these Guidelines and cooperate with DENSO's green procurement activities.

Requests to Suppliers (Summary)

The cooperation of our suppliers is essential to realizing DENSO Eco Vision 2035.

Our requests are summarized in the table below.

An enlarged version of the same table is attached as an appendix.

We ask our suppliers for their understanding of and cooperation with DENSO's green procurement initiatives.

Compliance with the laws and regulations of each country and region is a prerequisite for all activities.

Appendix: List of Requests to Suppliers

◎: Action and reporting requested

○: Action requested

* Raw materials: Materials that constitute DENSO products and parts

* Auxiliary materials: Materials used in the manufacture of DENSO products and parts, including materials used in equipment and machinery for manufacturing and inspection (some auxiliary materials may constitute products or parts)

Requests to Your Company			Applicable Section	Supplier Category							
Major Item	Sub-item	Summary of Request		Raw Materials*	Products / Parts	Auxiliary Materials*	Packaging Materials	Equipment / Machinery / Jigs / Cutting Tools, etc.	Facilities / Construction	Logistics	Other (Cafeteria / Cleaning / Landscaping, etc.)
Establishment of an Environmental Management Framework	Preamble	Establish an environmental management framework within your company	Section 1	○	○	○	○	○	○	○	○
	Certification of an Environmental Management System	Obtain third-party certification such as ISO 14001	Section 1-1	◎	◎	◎	◎	○	○	○	○
	Promotion of Environmental Management throughout the Life Cycle	Communicate your environmental requirements to your suppliers	Section 1-2	○	○	○	○	○	○	○	○
CN (Carbon Neutral)	Preamble	Reduce CO2 emissions and provide products and services with the lowest practicable CO2 emissions	Section 2	○	○	○	○	○	○	○	○
	Manufacture of supplied materials, auxiliary materials, products and parts	Reduce CO2 emissions from supplied parts and materials by at least 2.5% per year	Section 2-1	◎	◎	◎					
	Transportation and Distribution (Upstream)	Actively promote CO2 emission reductions in logistics for deliveries to DENSO	Section 2-2	○	○	○	○	○	○	○	○
	Transportation and Distribution (Downstream)	Provide information on CO2 emissions upon DENSO's request, when necessary	Section 2-3							◎	
CE (Circular Economy)	Preamble	Minimize waste, prevent pollution, and design products and materials to facilitate circulation	Section 3	○	○	○	○	○	○	○	○
	Strengthened Response for Products Subject to Laws and Regulations	Use recycled materials in regulated products	Section 3-1	○	○	○					
	Recycling of Packaging Materials	Cooperate in expanding returnable packaging and the use of recycled materials in DENSO packaging	Section 3-2				○				
	Cooperation in DENSO Development Activities Related to the Circular Economy	Cooperate in the development of various DENSO products, systems and services related to the circular economy	Section 3-3	○	○	○	○	○	○	○	○
NP (Nature Positive)	Preamble	Assess how your business activities affect nature loss and conduct business activities so as to minimize such loss	Section 4	○	○	○	○	○	○	○	○
	Pollution Prevention (Management and Reduction of Environmentally Hazardous Substances) - Products, parts, materials and auxiliary materials delivered to DENSO (those that ultimately constitute DENSO products)	1. Comply with design standards for environmentally hazardous substances 2. Provide information on materials and environmentally hazardous substances 3. Establish a management system to ensure non-inclusion of environmentally hazardous substances	Section 4-1-1	◎	◎	◎					
	Pollution Prevention (Management and Reduction of Environmentally Hazardous Substances) - Materials, auxiliary materials, etc. used at DENSO sites	1. Prohibit inclusion of banned substances; 2. Provide information on materials and environmentally hazardous substances, etc.	Section 4-1-2	◎		◎					
	Pollution Prevention (Management and Reduction of Environmentally Hazardous Substances) - Packaging materials delivered to DENSO	When necessary, investigate chemical substances contained in packaging materials and their materials/composition, and report the results	Section 4-1-3				◎				
	Water Resources	<Regions/Basins with High Water Risk> Cooperate in management and measures to reduce water use <Other Regions/Basins> Cooperate in strengthening relevant measures according to water risk and promoting the sharing of best practices	Section 4-2	○	○	○	○	○	○	○	○
	Biodiversity	Continue environmental conservation activities at and around business sites and take biodiversity into consideration for supplied products, including raw materials	Section 4-3	○	○	○	○	○	○	○	○

1. Establishment of an Environmental Management Framework

Preamble

DENSO believes that environmental management must be promoted throughout the entire supply chain, including not only DENSO but also our suppliers and their suppliers.
Accordingly, we ask all DENSO suppliers to establish an environmental management framework within their own companies.
Sections 1-1 and 1-2 below describe specific requests according to supplier category.

1-1. Certification of an Environmental Management System

Reducing environmental impact relates to every aspect of corporate activity. We ask all suppliers to obtain an Environmental Management System certification based on ISO 14001 or an equivalent third-party certification scheme.
Suppliers that have already obtained certification are requested to maintain and enhance their systems and keep their certification current.
To achieve environmental management throughout the entire supply chain, please confirm the environmental management systems of your suppliers, provide advice and guidance, and, as necessary, extend and promote these activities to suppliers further upstream.
DENSO will separately confirm the status of your environmental management system certification.

1-2. Reduction of Environmental Impact throughout the Life Cycle

To reduce environmental impact throughout the life cycle, DENSO promotes various environmental activities in the three areas set out in DENSO Eco Vision 2035: CN (Carbon Neutral), CE (Circular Economy), and NP (Nature Positive).
The life cycle covers not only the period from a supplier's procurement of raw materials through manufacturing and sale of products to disposal after use, but also corresponding manufacturing, sales, disposal and other activities at DENSO and our customers.
Promoting environmental activities across such a broad life cycle requires the cooperation of our suppliers as well as their suppliers.
Accordingly, please confirm the promotion of environmental activities by your suppliers and provide them with advice and guidance.
DENSO may also ask you to provide environmental information regarding environmental activities at

your suppliers.

2. Carbon Neutral [CN]

Preamble

Since its founding, DENSO has continuously taken on environmental challenges through such efforts as developing mobility products with excellent fuel efficiency and environmentally friendly manufacturing using energy-saving technologies.

We ask all DENSO suppliers to work to reduce CO2 emissions and to provide products and services with the lowest practicable CO2 emissions.

Sections 2-1, 2-2 and 2-3 below describe specific requests according to supplier category.

2-1. CO2 Reduction for Supplied Products, Parts and Materials

Suppliers of products, parts and materials (including auxiliary materials) are requested to continuously implement energy-saving measures and introduce renewable energy, both within their own operations and at their suppliers, in order to reduce CO2 emissions from supplied parts and materials by at least 2.5% per year.

2-2. Transportation and Distribution (Upstream)

Suppliers delivering products, parts, materials, auxiliary materials, etc. to DENSO are requested to actively promote reductions in CO2 emissions from inbound logistics to DENSO.

2-3. Transportation and Distribution (Downstream)

Suppliers responsible for logistics of DENSO products and parts are requested to understand DENSO's CO2 emission reduction initiatives and cooperate in improvement activities together with DENSO as logistics partners.

When necessary, please provide information on CO2 emissions based on requests from DENSO.

3. Circular Economy [CE]

Preamble

A Circular Economy is a circular system in which products and services are designed from the outset for recycling and reuse while minimizing the input and consumption of new resources as much as possible, thereby avoiding waste and maximizing the value of existing resources.

Accordingly, DENSO asks all suppliers to improve yield in production processes, maximize the use of in-process scrap (PIR: Post-Industrial Recycled Resin), prevent pollution, and design products and materials to facilitate circulation.

DENSO may also ask suppliers to report on the status of these activities.

Sections 3-1, 3-2 and 3-3 below describe specific requests according to supplier category.

3-1. Strengthened Response for Products Subject to Laws and Regulations

Revisions to the EU ELV regulations are making the use of recycled materials mandatory. For plastics, the use of a specified amount of PCR (Post-Consumer Recycled Resin: recycled material derived from post-consumer waste) will be required from September 1, 2032.

For steel, aluminum and other materials, studies are also being conducted on the feasibility of setting recycled-material targets, and target values and timing are expected to be established based on the results.

To respond to these developments and customer requirements, DENSO plans to present specific numerical targets in the future.

3-2. Recycling of Packaging Materials

In addition to complying with increasingly stringent packaging regulations in each country, DENSO is promoting returnable packaging and expanding the use of recycled materials from the perspective of advancing the circular economy.

We ask our suppliers to understand the purpose of this initiative and cooperate in integrated improvement activities as logistics partners.

3-3. Cooperation in DENSO Development Activities Related to the Circular Economy

Under the slogan “From Neutral to Positive” set out in DENSO Eco Vision 2035, DENSO is developing an Automated Precision Dismantling System* as one of its positive-impact initiatives.

This system is designed to efficiently and accurately dismantle parts from end-of-life vehicles and extract high-purity recycled raw materials. By providing the system to customers, DENSO aims to help

customers achieve neutrality.
Many suppliers are cooperating in the development of this system. Going forward, DENSO will continue to develop various products, systems and services related to the circular economy and believes that providing them to customers will contribute to customer neutrality.
We ask our suppliers to cooperate in the development of DENSO products, systems and services related to the circular economy.

* Automated Precision Dismantling System: A system that uses robotics and AI-based recognition and decision-making technologies to perform precision dismantling and sorting in order to extract large volumes of high-purity, high-quality recycled materials at low cost.

4. Nature Positive [NP]

Preamble

Nature Positive means halting nature loss caused by human activities and putting nature on a path to recovery.
Achieving Nature Positive requires society as a whole to work collaboratively across a wide range of areas, including conservation and restoration of natural capital and ecosystems, climate change measures, and resource circulation.
As its Nature Positive initiatives, DENSO promotes (1) pollution prevention (management and reduction of environmentally hazardous substances), (2) reduction of water risk, and (3) biodiversity.
We ask our suppliers to consider how their own business activities affect nature loss and to conduct their business activities in a manner that minimizes such loss as much as possible.
Sections 4-1, 4-2 and 4-3 below describe specific requests according to supplier category.

4-1. Pollution Prevention (Management and Reduction of Environmentally Hazardous Substances)

4-1-1. Products, Parts, Materials and Auxiliary Materials Delivered to DENSO (Those That Ultimately Constitute DENSO Products)

In recent years, integrated environmental responses encompassing climate change, resource circulation, biodiversity and other issues have increasingly been required, and their impact on corporate activities continues to grow.
With regard to the use of environmentally hazardous substances, relevant laws and regulations are being developed and strengthened in Europe and other countries and regions, and their scope of impact continues to expand.
These laws and regulations cover not only automobiles but a broad range of fields and regulatory requirements, including restrictions and prohibitions on chemical substances contained in electrical and

electronic equipment and various other products. From the standpoint of legal compliance, requirements for controlling environmentally hazardous substances contained in products and guaranteeing their non-inclusion are becoming increasingly stringent.
In response to these international regulatory trends, DENSO is also working to prohibit and reduce the use of environmentally hazardous substances.
This section specifies the actions required regarding environmentally hazardous substances contained in products, parts, materials and auxiliary materials delivered to DENSO. We ask for your cooperation with the following items.

(a) Compliance with Design Standards for Environmentally Hazardous Substances

Suppliers are requested to deliver products, parts, materials and auxiliary materials that comply with the Design Standards for Environmentally Hazardous Substances.*
The “declarable substances” specified in these design standards include substances currently under consideration for regulation or expected to be regulated in the future.
For such substances, DENSO may request the development of alternative technologies and reductions in use as necessary. In such cases, details will be provided separately, and we ask for your understanding and cooperation.

* For DENSO: DDS2004, “Restrictions on the Use of Environmentally Hazardous Substances in Materials, Products and Parts”

(b) Provision of Information on Materials and Environmentally Hazardous Substances

Suppliers are requested to provide information on materials and environmentally hazardous substances by IMDS or other methods designated by DENSO, in accordance with DENSO requirements (such as the Supplier Quality Assurance Manual).

(c) Establishment of a Management System to Ensure Non-inclusion of Environmentally Hazardous Substances

Suppliers are requested to establish a management system to ensure that their products, etc. do not contain environmentally hazardous substances.
DENSO will conduct audits as appropriate to verify the actual status of each supplier's management system for ensuring non-inclusion of environmentally hazardous substances.

4-1-2. Materials, Auxiliary Materials, etc. Used at DENSO Sites

For environmentally hazardous substances in materials, auxiliary materials, chemicals, etc. used at DENSO sites, please address the following items.

(a) Prohibition of Inclusion of Banned Substances

Suppliers of materials, auxiliary materials and equipment, as well as suppliers undertaking construction, cleaning or landscaping work, are requested to ensure that supplied or brought-in materials (including chemicals such as oils associated with equipment and pesticides) do not contain the following banned

substances.
1) Substances whose production or use is prohibited in the applicable country or region
2) Substances prohibited by DENSO
DENSO may designate prohibited substances. In such cases, details will be posted on the DENSO website.

(b) Provision of Information on Materials and Environmentally Hazardous Substances, etc.
Suppliers delivering materials and auxiliary materials for use at DENSO sites are requested to provide SDSs for the delivered materials and auxiliary materials.

4-1-3. Packaging Materials Delivered to DENSO
When requested by DENSO based on laws, regulations, customer requirements or other requirements, suppliers of packaging materials are requested to investigate the chemical substances contained in the packaging materials and their materials/composition in accordance with the request and report the results.

4-2. Water Resources
Water is an essential resource for business continuity. Increasing water use due to population growth and economic development can lead to depletion of water resources and may result in production constraints caused by restrictions on water withdrawal.
Accordingly, DENSO aims to use water resources effectively and minimize water use, and has set reduction of water withdrawal as a target in its Environmental Action Plan.
DENSO has continuously worked to reduce water use at plants through conservation, water recycling and rainwater utilization, and has promoted risk reduction by strengthening relevant measures according to water risk* and sharing examples of countermeasures.
Toward 2030, DENSO has established water-withdrawal reduction targets incorporating total-water-volume management to conserve water resources more effectively according to water risk.

Using external assessment tools, DENSO identifies regions where water risk has materialized (where production constraints could occur) and promotes activities to reduce water withdrawal. In addition, we continue water-conscious actions throughout our global operations to prepare for future water risks.
We ask our suppliers to cooperate in managing and implementing measures to reduce water use in regions and river basins with high water risk.
* Water risk: All water-related risks, addressed from both the perspectives of impacts caused and impacts experienced

4-2-1. Suppliers Located in Countries or Regions with High Water Risk
Suppliers with plants in river basins with high water risk may be separately requested by a DENSO site to consider management of water use.
In such cases, please work with the relevant DENSO site in each country or region to manage water

resources.

4-2-2. Other Suppliers

Other suppliers are also requested to routinely reduce and conserve water use at plants, recycle water and utilize rainwater, and to cooperate in strengthening relevant measures according to water risk and promoting the sharing of best practices.

4-3. Biodiversity

To achieve the globally shared goal of Nature Positive, the international community has established the GBF (Global Biodiversity Framework) as an international action plan, setting specific actions for companies and society as global targets.

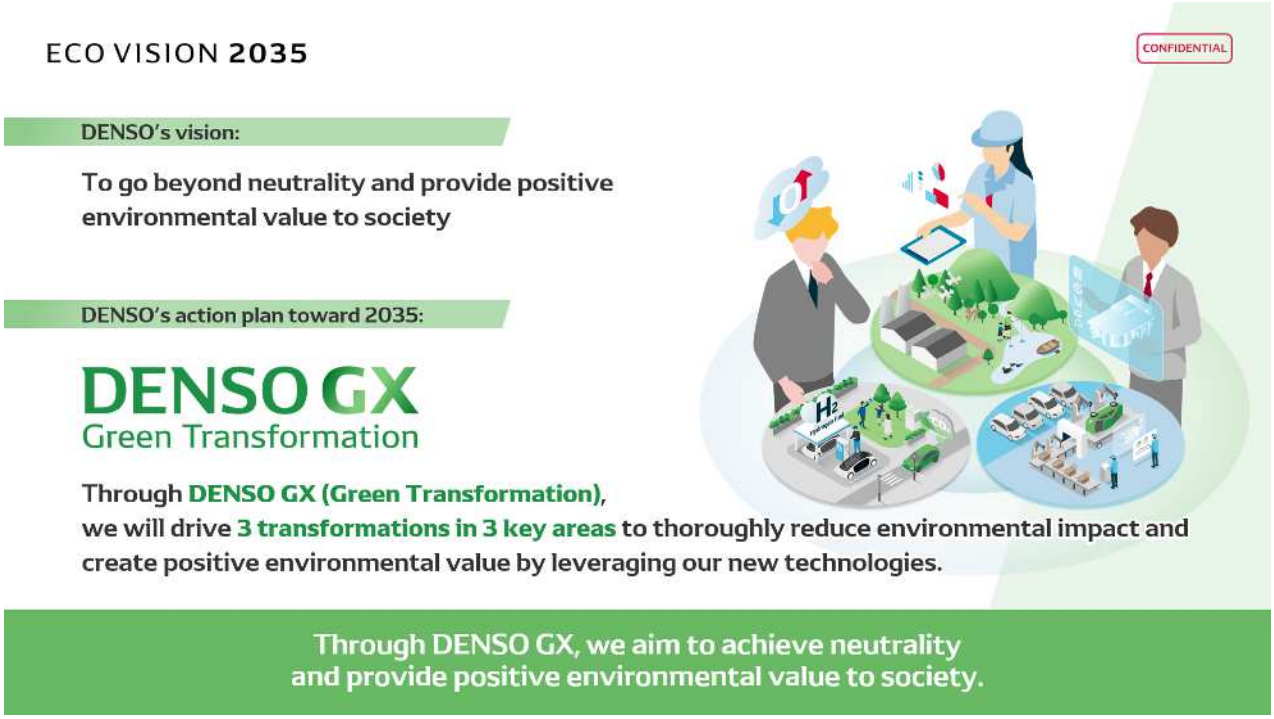
Our business activities depend on natural capital such as water and mineral resources. Coexistence with nature that takes biodiversity into consideration is essential for sustainable development.

DENSO has long engaged in biodiversity conservation activities around the world, including protecting ecosystems and rare plants and animals at and around its business sites.

Toward 2030, DENSO will further identify how its business depends on and affects nature and promote business operations that take ecosystems into consideration based on the results.

We ask our suppliers to continue environmental conservation activities at and around their business sites and to take biodiversity into consideration for supplied products, including raw materials.

DENSO Eco Vision 2035 (Charts)



DENSO GX Concept

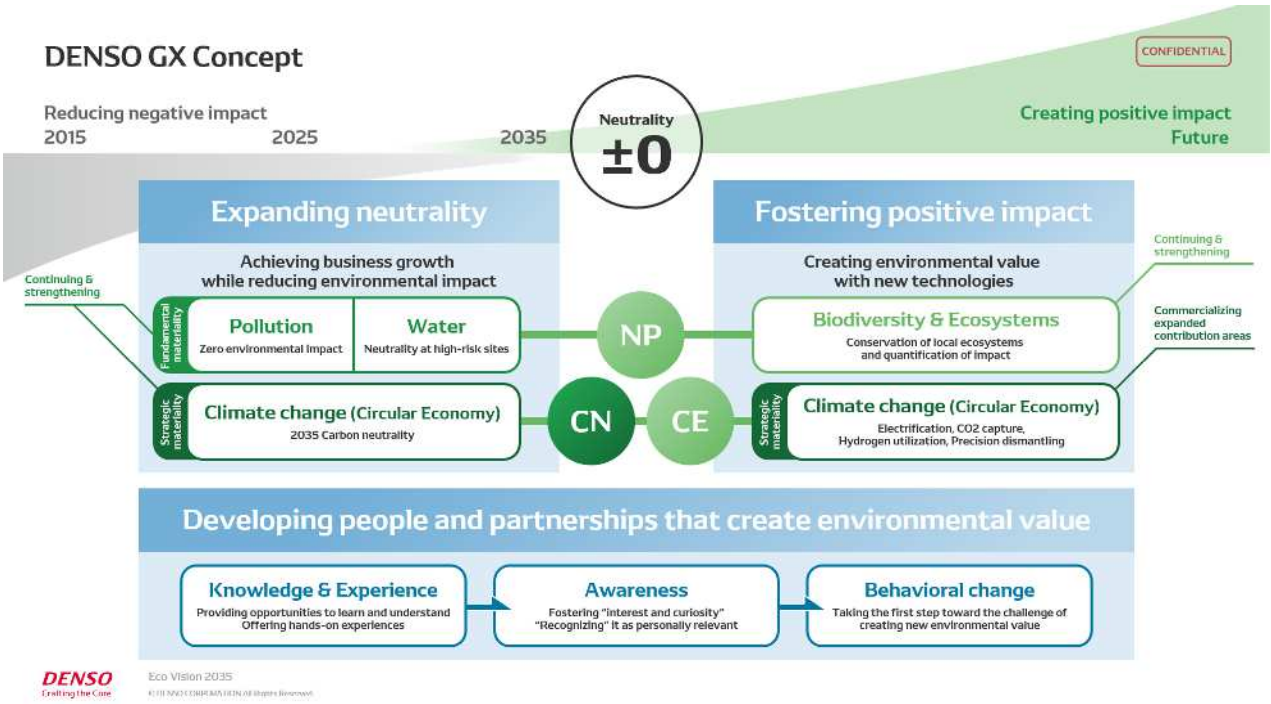
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In three key areas, CN, CE, and NP, we will drive three transformations: expanding neutrality, fostering positive impact, and developing people and partnerships that enable these initiatives.

DENSO GX Concept

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Overview of ECO VISION 2035 Initiatives
CONFIDENTIAL
Achieving neutrality while driving business growth
NP Pollution
NP Water
CN Climate change
CE Circular Economy
Fostering positive impact with new technologies
NP Biodiversity
CN Climate change
CE Circular Economy
Building momentum toward achieving neutrality
Creating a culture that fosters innovation leading to positive environmental value
Developing people and partnerships that create environmental value
Knowledge & Experience
Awareness
Behavioral change
We will build momentum among employees and partners and foster a culture that creates a virtuous cycle for business growth.

Contact Information

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Revision History

Revision No.	Revision Date	Description of Revision
9th Revision	January 1, 2024	- Page 4: Change of Head of Procurement Group - Page 15: Change of contact department name
10th Revision	August 1, 2025	- Page 4: Change in title of Head of Safety, Quality & Environment Center
11th Revision	November 1, 2026	- Revised in line with the formulation and publication of DENSO Eco Vision 2035 and its contents



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