

Guided by the DENSO Creed, we are a company that earnestly tackles social issues head on and continues to create value through outstanding technologies and quality, centered on DENSO Culture. Our roughly 170,000 global employees each depict their own vision for the happiness of people and society as a whole and take on challenges each day to create new value.

/ DENSO by the Numbers / SOCIETY As of March 31, 2023 nnn Total Number of Global Total Number of Group Established Employees Companies Carbon Neutrality 164,572 Achieve carbon neutrality 191 (including DENSO CORPORATION) within our Monozukuri activities and contribute to a In 1949, the Company was founded as The DENSO Group has a total of 191 All of our employees around the world carbon-neutral society NIPPONDENSO with the aim of becoming Group companies, with research laboratowork in unison to deliver outstanding Japan's leading manufacturer of automories, production bases, and sales offices products backed by exceptional quality and advanced technology. spanning across the globe. Automotive Products (Global) Consolidated Revenue R&D Investments **INDUSTRY** ¥6.4 trillion ¥521.6 billion No. 2 Support workers and improve the qual-We are a global company that provides Consolidated revenue in fiscal 2023 came We are accelerating technological develity of their lives with a focus on the entire supply chain opment centered on the fields of electrifiproducts and systems that are trusted by cation and automated driving. car manufacturers around the world.



Mobility Electronics	25.2%
Thermal Systems	24.8%
Powertrain Systems	23.3%
Electrification Systems	16.3%
Advanced Devices	5.6%
Non-automotive businesses	2.8%
Other	2.0%

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bile components.

to ¥6.4 trillion.

 Toyota Group (Toyota Motor Corporation, Daihatsu Motor Co., Ltd., Hino Motors, Ltd.) 	50.4%
Honda Motor Co., Ltd.	6.6%
Stellantis N.V. (FCA, PSA)	4.0%
Ford Motor Company	2.8%
SUBARU CORPORATION	2.6%
General Motors Company	2.6%
Other car manufacturers	19.7%
Aftermarket and non-automotive	11.3%

range of industries and society as a whole.





/ DENSO's Vision for the Future /