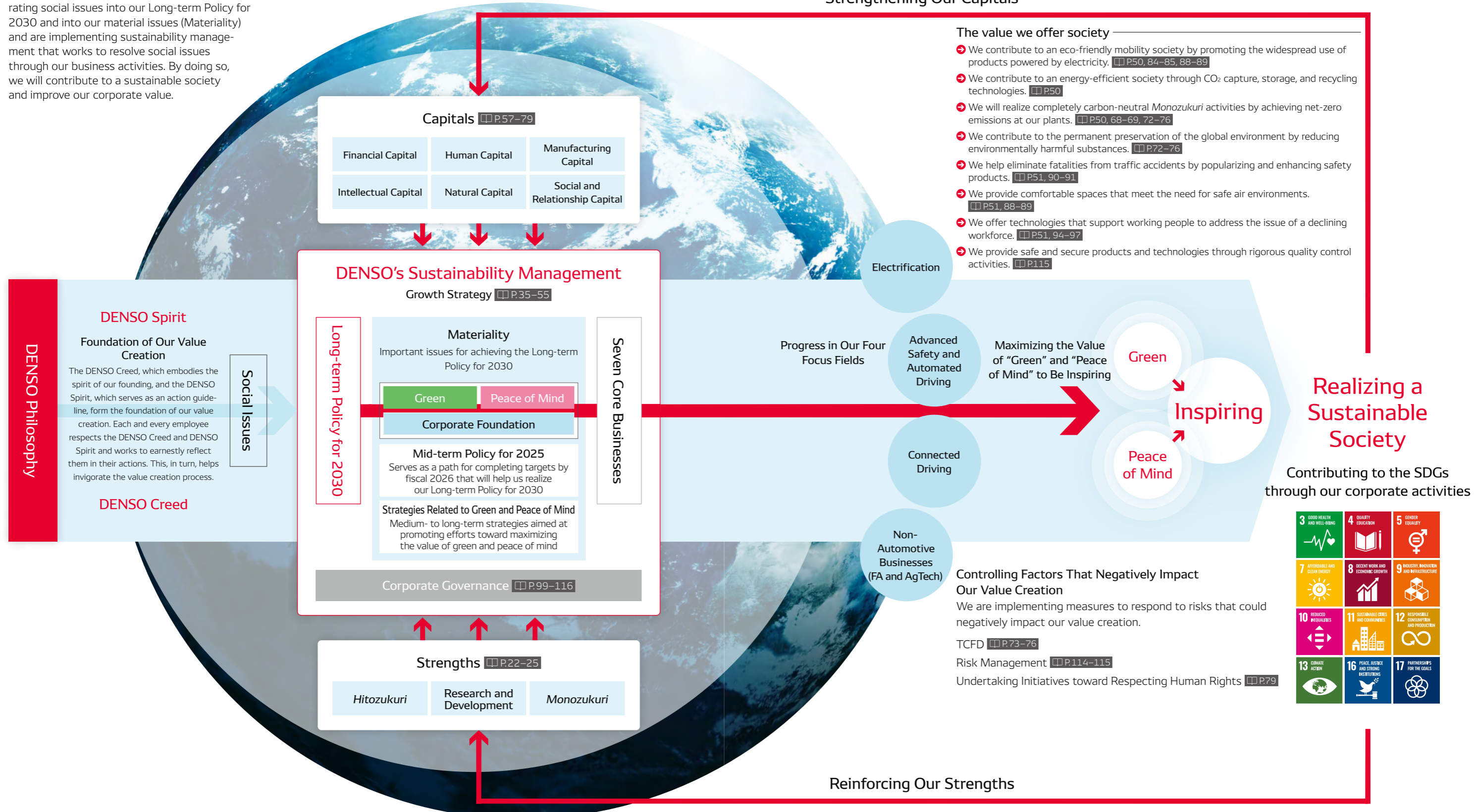


DENSO's Value Creation Process

Maximizing the Value of "Green" and "Peace of Mind" to Continue to Grow with Society

To fulfill the DENSO Philosophy, we are incorporating social issues into our Long-term Policy for 2030 and into our material issues (Materiality) and are implementing sustainability management that works to resolve social issues through our business activities. By doing so, we will contribute to a sustainable society and improve our corporate value.



Strengthening Our Capitals

The value we offer society

- We contribute to an eco-friendly mobility society by promoting the widespread use of products powered by electricity. [P.50, 84-85, 88-89]
- We contribute to an energy-efficient society through CO₂ capture, storage, and recycling technologies. [P.50]
- We will realize completely carbon-neutral *Monozukuri* activities by achieving net-zero emissions at our plants. [P.50, 68-69, 72-76]
- We contribute to the permanent preservation of the global environment by reducing environmentally harmful substances. [P.72-76]
- We help eliminate fatalities from traffic accidents by popularizing and enhancing safety products. [P.51, 90-91]
- We provide comfortable spaces that meet the need for safe air environments. [P.51, 88-89]
- We offer technologies that support working people to address the issue of a declining workforce. [P.51, 94-97]
- We provide safe and secure products and technologies through rigorous quality control activities. [P.115]

Controlling Factors That Negatively Impact Our Value Creation

We are implementing measures to respond to risks that could negatively impact our value creation.

- TCFD [P.73-76]
- Risk Management [P.114-115]
- Undertaking Initiatives toward Respecting Human Rights [P.79]

Realizing a Sustainable Society

Contributing to the SDGs through our corporate activities

