

Members of the Board and Audit & Supervisory Board Members

(As of June 20, 2023)

Members of the Board



Chairman & CEO, Representative Member of the Board
Koji Arima
(Date of birth: February 23, 1958)
1981 Joined DENSO CORPORATION
2008 Executive Director, DENSO CORPORATION
2014 Senior Executive Director, DENSO CORPORATION
2015 President & CEO, Representative Member of the Board, DENSO CORPORATION
2023 Chairman & CEO, Representative Member of the Board, DENSO CORPORATION (current position)



President & COO, Representative Member of the Board
Shinnosuke Hayashi
(Date of birth: January 15, 1964)
1986 Joined DENSO CORPORATION
2015 Executive Director, DENSO CORPORATION
2021 Senior Executive Officer, DENSO CORPORATION
2023 President & COO, Representative Member of the Board, DENSO CORPORATION (current position)



Executive Vice President, Representative Member of the Board
Yasushi Matsui
(Date of birth: July 3, 1964)
1987 Joined DENSO CORPORATION
2014 Executive Director, DENSO CORPORATION
2019 Senior Executive Officer, DENSO CORPORATION
2021 Member of the Board and Senior Executive Officer, DENSO CORPORATION
2023 Executive Vice President, Representative Member of the Board, DENSO CORPORATION (current position)



Member of the Board, Senior Executive Officer
Kenichiro Ito
(Date of birth: October 1, 1962)
1985 Joined DENSO CORPORATION
2012 Executive Director, DENSO CORPORATION
2019 Senior Executive Officer, DENSO CORPORATION
2021 Member of the Board, Senior Executive Officer, DENSO CORPORATION (current position)



Member of the Board
Akio Toyoda
(Date of birth: May 3, 1956)
1984 Joined Toyota Motor Corporation
2000 Member of the Board of Directors, Toyota Motor Corporation
2002 Managing Director, Toyota Motor Corporation
2003 Senior Managing Director, Toyota Motor Corporation
2005 Executive Vice President, Toyota Motor Corporation
2005 Outside Member of the Audit & Supervisory Board, Koyo Seiko Co., Ltd. (currently JTEKT CORPORATION)

2006 Outside Audit & Supervisory Board Member, TOYOTA BOSHOKU CORPORATION
2009 President, Toyota Motor Corporation
2018 Chairman, Japan Automobile Manufacturers Association, Inc. (current position)
2019 Member of the Board, DENSO CORPORATION (current position)
2023 Chairman of the Board of Directors (Representative Director), Toyota Motor Corporation (current position)



Outside Board Member Independent Officer
Shigeki Kushida
(Date of birth: June 8, 1958)
1981 Joined Bank of Japan
2004 Branch Manager, Kochi Branch, Bank of Japan
2009 Director-General, Personnel and Corporate Affairs Department, Bank of Japan
2010 Director-General, Planning Department, Bank of Japan
2011 Branch Manager, Nagoya Branch, Bank of Japan
2013 Executive Director, Bank of Japan
Entrusted Branch Manager, Nagoya Branch and Osaka Branch, Bank of Japan

2017 Senior Advisor, American Family Life Assurance Company (currently Aflac Life Insurance Japan Ltd.)
2019 Director, Representative Executive Officer & President, Japan Securities Finance Co., Ltd. (current position)
2019 Outside Board Member, DENSO CORPORATION (current position)



Outside Board Member Independent Officer
Yuko Mitsuya
(Date of birth: July 29, 1958)
1981 Joined Hitachi, Ltd.
2010 Representative Director, PSY-fa Co., Ltd.
2014 Outside Audit & Supervisory Board Member, ASICS Corporation
2015 Outside Director, Fujita Kanko Inc.
2015 Outside Director, Paloma Co., Ltd.
2016 President, Japan Basketball Association (current position)
2018 Representative Director, SORA Corporation
2018 Outside Director, The Fukui Bank, Ltd. (current position)

2019 Outside Director and Audit and Supervisory Committee Member, JXTG Holdings, Inc. (currently ENEOS Holdings, Inc.) (current position)
2019 Outside Board Member, DENSO CORPORATION (current position)
2021 Vice President, Japanese Olympic Committee (current position)
2023 Outside Director, Japan Airlines Co., Ltd. (current position)



Outside Board Member Independent Officer
Joseph P. Schmelzeis, Jr.
(Date of birth: November 2, 1962)
1984 Joined Bain & Company
1988 Vice President, American Express International
1998 Chief Operating Officer, Fontworks International
1999 Interim CEO, Crimson Ventures
2001 Representative Director, JPS International, Inc. (current position)
2011 Corporate Director, Division Manager, SEGA CORPORATION
2015 Senior Advisor, SEGA SAMMY HOLDINGS INC.
2018 Senior Advisor to the Ambassador, U.S. Embassy in Tokyo

2021 Executive Manager, Cedarfield Godo Kaisha (current position)
2022 Outside Board Member, DENSO CORPORATION (current position)
2023 Outside Director, Central Japan Railway Company (current position)
2023 Outside Director, Hitachi Construction Machinery Co., Ltd. (current position)

Audit & Supervisory Board Members



Standing Audit & Supervisory Board Member
Shingo Kuwamura
(Date of birth: August 16, 1959)
1982 Joined DENSO CORPORATION
2009 Executive Director, DENSO CORPORATION
2017 Senior Executive Director, DENSO CORPORATION
2019 Senior Executive Officer, DENSO CORPORATION
2021 Standing Audit & Supervisory Board Member, DENSO CORPORATION (current position)



Standing Audit & Supervisory Board Member
Motomi Niwa
(Date of birth: November 3, 1962)
1985 Joined DENSO CORPORATION
2007 Head of Function Products Planning Division (currently Powertrain Systems Business Planning Department, Powertrain Components Business Unit), DENSO CORPORATION
2013 Director, Human Resources Division, DENSO CORPORATION
2014 Vice President, DENSO Manufacturing Athens Tennessee, Inc.
2018 Standing Audit & Supervisory Board Member, DENSO CORPORATION (current position)



Outside Audit & Supervisory Board Member Independent Officer
Yasuko Gotoh
(Date of birth: February 19, 1958)
1980 Joined the Ministry of Transport (currently Ministry of Land, Infrastructure, Transport and Tourism [MLIT])
2004 Head, New York Office, Japan National Tourism Organization
2005 Vice Governor, Yamagata Prefecture
2008 Director, Regional Transport Bureau of Hokuriku and Shinsetsu Regions, MLIT
2013 President, Policy Research Institute for Land, Infrastructure, Transport and Tourism, MLIT
2015 Managing Director, Deputy General Manager of Railway Operations Headquarters and General Manager of Tourism Business Headquarters, Kyushu Railway Company

2017 Managing Director in charge of Finance Department, Kyushu Railway Company
2018 Director (Audit & Supervisory Committee Member), Kyushu Railway Company
2019 External Audit & Supervisory Committee Member, Shiseido Company, Limited (current position)
2019 Outside Audit & Supervisory Board Member, DENSO CORPORATION (current position)
2023 Outside Corporate Auditor, Mitsui Chemicals, Inc. (current position)



Outside Audit & Supervisory Board Member Independent Officer
Haruo Kitamura
(Date of birth: August 21, 1958)
1983 Joined Arthur Andersen Konin Kaikeishi Kyodo Jimusho (currently KPMG AZSA LLC)
1987 Registered as a Certified Public Accountant
2002 Chief, Kitamura Certified Public Accountant Office (current position)
2004 Outside Auditor, ROHM Co., Ltd.
2005 Outside Director, Sumisho Grainger Co., Ltd. (currently MonotaRO Co., Ltd.)
2006 Supervisory Director, MID REIT, Inc. (currently Japan Metropolitan Fund Investment Corporation)

2009 Outside Corporate Auditor, Yamaha Corporation
2010 Outside Director, Yamaha Corporation
2015 Part-time Corporate Auditor, ASMO Co., Ltd. (currently DENSO CORPORATION)
2015 Outside Corporate Auditor, LEGAL CORPORATION (currently LeTech CORPORATION) (current position)
2019 Outside Audit & Supervisory Board Member, DENSO CORPORATION (current position)

Experience and Specializations (Skill Matrix) of Members of the Board and Audit & Supervisory Board Members

DENSO has defined 11 areas of experience and specialization necessary to realize its Long-term Policy for 2030 and sustain stable corporate management. The areas of specialization that the Company expects each member to demonstrate (up to a maximum of five areas) are as shown below.*

Note: This does not represent all the areas of experience and specialization of each person.

Name	Corporate management	Software / Digital	Marketing	Environment / Energy	Governance	Global	Finance / Accounting	Human resources	Technological development	Production / Quality	Sales / Procurement	Meeting participation (◎ = Chair)		
												Board of Directors	Audit & Supervisory Board	Executive Nomination and Remuneration Council
Koji Arima												◎		○
Shinnosuke Hayashi												○		○
Yasushi Matsui												○		
Kenichiro Ito												○		
Akio Toyoda												○		
Shigeki Kushida												○		◎
Yuko Mitsuya												○		○
Joseph P. Schmelzeis, Jr.												○		○
Shingo Kuwamura												○	◎	
Motomi Niwa												○	○	
Yasuko Gotoh												○	○	
Haruo Kitamura												○	○	

* As of June 2023