Guided by the DENSO Creed, we are a company that earnestly tackles social issues head on and continues to create value through outstanding technologies and quality, centered on DENSO Culture. Our roughly 170,000 global employees each depict their own vision for the happiness of people and society as a whole and take on challenges each day to create new value.

## / DENSO by the Numbers /

As of March 31, 2023



1949

In 1949, the Company was founded as NIPPONDENSO with the aim of becoming Japan's leading manufacturer of automobile components.



¥6.4 trillion

Consolidated revenue in fiscal 2023 came to ¥6.4 trillion.

Total Number of Group Companies

191

The DENSO Group has a total of 191 Group companies, with research laboratories, production bases, and sales offices spanning across the globe.

Total Number of Global Employees

164,572

All of our employees around the world work in unison to deliver outstanding products backed by exceptional quality and advanced technology.



¥521.6 billion

We are accelerating technological development centered on the fields of electrification and automated driving.

## Automotive Products (Global)

No. 2

We are a global company that provides products and systems that are trusted by car manufacturers around the world.

## / Composition of Revenue /

As of March 31, 2023

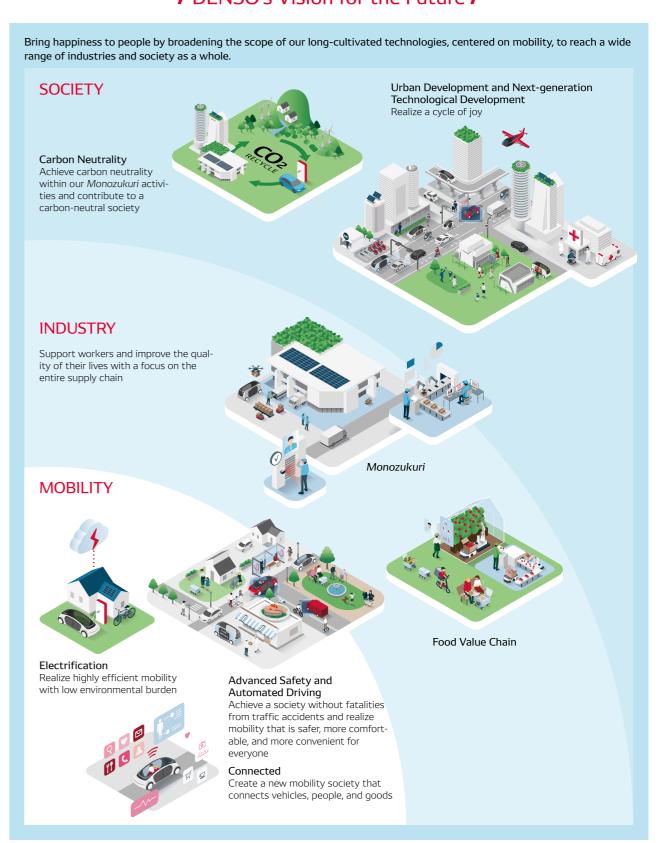


■ Mobility Electronics	25.2%
■ Thermal Systems	24.8%
■ Powertrain Systems	23.3%
■ Electrification Systems	16.3%
■ Advanced Devices	5.6%
■ Non-automotive businesses	2.8%
Other	2.0%



■ Toyota Group (Toyota Motor Corporation, Daihatsu Motor Co., Ltd., Hino Motors, Ltd.)	50.4%
■ Honda Motor Co., Ltd.	6.6%
■ Stellantis N.V. (FCA, PSA)	4.0%
Ford Motor Company	2.8%
■ SUBARU CORPORATION	2.6%
■ General Motors Company	2.6%
■ Other car manufacturers	19.7%
Aftermarket and non-automotive	11.3%

## / DENSO's Vision for the Future /



5