

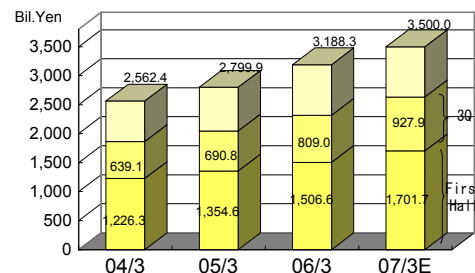
**1. Consolidated Financial Results**

Sales and Profit, both increased in FY2006 3rd  
No change Estimate for FY 2006 end

**Income Statements**

Account	(Ratio to Sales)				(Unit: Billions of Yen, %)					
	06/12 (3 months)		05/12 (3 months)		Change	Change (%)	07/3 Estimate		Change from 06/3	
	Bil. Yen	%	Bil. Yen	%			Estimate	%		
<b>Net Sales</b>	( 100.0 )	927.9	( 100.0 )	809.0	118.9	14.7	( 100.0 )	3,500.0	311.7	9.8
Cost of Sales	( 82.4 )	764.2	( 80.7 )	652.7	111.5					
SGA Expenses	( 8.0 )	74.6	( 8.7 )	70.0	4.6					
<b>Operating Income</b>	( 9.6 )	89.1	( 10.7 )	86.2	2.9	3.3	( 8.2 )	288.0	21.4	8.0
Non-Operating Income		7.9		7.3	0.6			15.0	-1.5	
Extraordinary Income (Loss)		0.6		0	0.6			-1.2	10.0	
<b>Income Before Income Taxes</b>	( 10.5 )	97.6	( 11.6 )	93.5	4.1	4.4	( 8.6 )	301.8	30.0	11.0
<b>Net Income</b>	( 6.7 )	61.7	( 7.0 )	56.7	5.1	9.0	( 5.5 )	193.0	23.4	13.8
Foreign Exchange Rate(US\$)		117Yen		116Yen				115Yen		
Foreign Exchange Rate(Euro)		150Yen		138Yen				145Yen		
Consolidated Subsidiaries		177		176				-		
Affiliates under Equity Method		31		31				-		

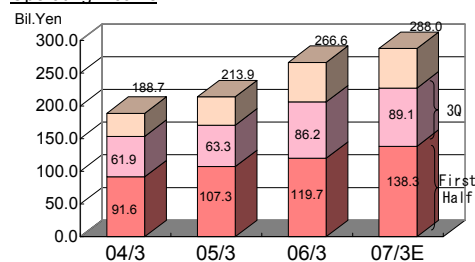
**Sales**



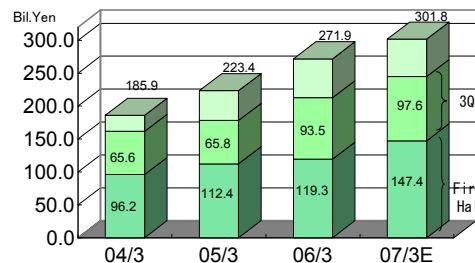
**Geographical Segments By Company Location** (Unit: Billions of Yen, %)

	06/12 (3 months)		05/12 (3 months)		Change (%)	Local Currency	07/3 Estimate
	Sales	Margin	Sales	Margin			
Japan	665.5		589.1		13.0%	13.0%	2,493.0
The Americas	185.2		171.3		8.1%	7.2%	746.0
Europe	132.5		105.5		25.6%	15.8%	491.0
Asia & Oceania	123.6		104.9		17.8%	8.9%	458.0
Eliminations	-178.9		-161.8		-	-	-688.0
<b>Sales</b>	<b>927.9</b>		<b>809.0</b>		<b>14.7%</b>	<b>12.1%</b>	<b>3500.0</b>
Japan	70.3	10.6%	70.6	12.0%	-0.4%	-0.4%	210.0
The Americas	5.6	3.0%	4.2	2.5%	32.0%	32.0%	27.5
Europe	3.3	2.5%	0.9	0.9%	-	-	10.5
Asia & Oceania	11.8	9.5%	11.9	11.3%	1.0%	-8.6%	40.0
Eliminations	-1.8	-	-1.4	-	-	-	0.0
<b>Operating Income</b>	<b>89.1</b>	<b>9.6%</b>	<b>86.2</b>	<b>10.7%</b>	<b>3.3%</b>	<b>2.0%</b>	<b>288.0</b>

**Operating Income**



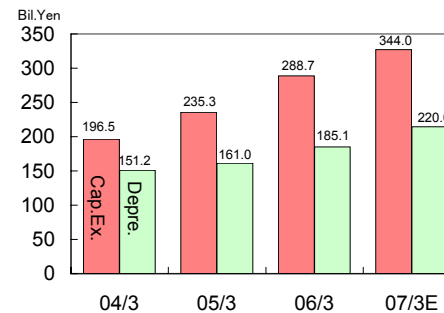
**Income Before Income Taxes**



**Changes in Income Before Income Taxes (05/12=>06/12)** (Unit: Billions of Yen)

Positive Factors		Negative Factors	
Production Volume Increase	34.7	Raw Material Cost Increase	-13.3
Cost Reduction	12.5	Product Mix	-9.3
Currency Exchange Gain	5.7	Labor Cost Increase	-9.2
Non-Operating Income Increase	0.6	Depreciation	-7.7
Extraordinary Loss Decrease	0.6	Expense and others	-10.5
<b>Sub Total</b>	<b>54.1</b>	<b>Sub Total</b>	<b>-50.0</b>
<b>Total Increase</b>			<b>4.1</b>

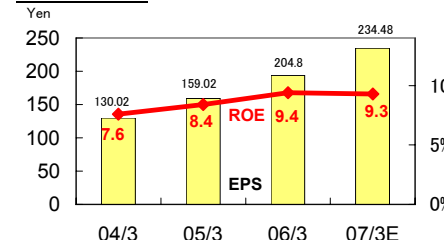
**Capital Expenditures and Depreciation**



**Capital Expenditures, Depreciation and R&D Expenditures**

	(Unit: Billions of Yen, %)					
	04/3	05/3	06/3E	06/12 9months	07/3E	Progress to 07/3E
Japan	121.4	145.1	202.0	149.4	232.0	64.4%
The Americas	27.0	34.6	31.6	29.2	45.0	64.9%
Europe	21.7	30.6	23.6	17.5	25.5	68.6%
Asia & Oceania	26.4	25.0	31.5	26.0	41.5	62.7%
<b>Capital Expenditures</b>	<b>196.5</b>	<b>235.3</b>	<b>288.7</b>	<b>222.1</b>	<b>344.0</b>	<b>64.6%</b>
Japan	108.1	111.7	128.6	111.6	153.0	72.9%
The Americas	19.2	19.8	22.2	17.6	25.0	70.4%
Europe	15.1	17.6	18.3	16.0	21.5	74.4%
Asia & Oceania	8.8	11.8	16.1	14.9	20.5	72.7%
<b>Depreciation</b>	<b>151.2</b>	<b>161.0</b>	<b>185.1</b>	<b>160.1</b>	<b>220.0</b>	<b>72.8%</b>
R&D Expenditures (Ratio to Sales)	(8.4)	(8.5)	(8.0)	(7.7)	(8.0)	72.2%

**ROE and EPS**



**Other Financial Indices**

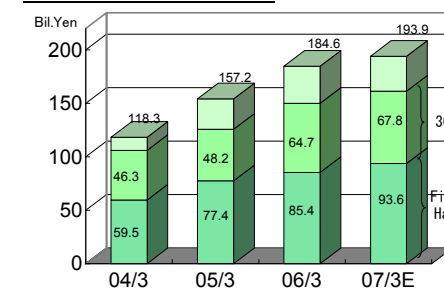
	(Unit: Yen, %)			
	04/3	05/3	06/3	07/3 Estimate
EPS	130.02	159.02	204.80	234.48
Dividends per Share	24.00	32.00	38.00	42.00
ROE	7.6	8.4	9.4	9.3
Return on Sales	4.3	4.7	5.3	5.5
Return on total Assets	4.5	5.0	5.5	-
PER (times)	18.2	16.8	22.7	-
Pay-out Ratio (Consolidated)	18.5	20.1	18.6	17.9
Pay-out Ratio (Parent Only)	25.1	24.7	24.1	25.5

**2. Non-Consolidated Financial Results**

**Income Statements**

Account	(Ratio to Sales)				(Unit: Billions of Yen, %, Thousand Cars)					
	06/12 (3 months)		05/12 (3 months)		Change	Change	07/3 Estimate		Change	
	Bil. Yen	%	Bil. Yen	%			Bil. Yen	%		
<b>Net Sales</b>	( 100.0 )	602.7	( 100.0 )	531.5	71.2	13.4	( 100.0 )	2,254.0	197.0	9.6
Cost of Sales	( 84.8 )	511.0	( 83.3 )	442.8	68.3					
SGA Expenses	( 5.5 )	33.3	( 6.0 )	31.8	1.6					
<b>Operating Income</b>	( 9.7 )	58.3	( 10.7 )	57.0	1.3	2.3	( 7.2 )	163.0	8.6	5.5
Non-Operating Income		10.9		7.7	3.2			34.0	3.5	
Extraordinary Income (Loss)		-1.4		0.0	-1.4			-3.1	-2.8	
<b>Income Before Income Taxes</b>	( 11.2 )	67.8	( 12.2 )	64.7	3.1	4.8	( 8.6 )	193.9	9.3	5.1
<b>Net Income</b>	( 7.3 )	43.8	( 7.9 )	42.2	1.5	3.6	( 6.0 )	136.0	5.3	4.1
Domestic Car Production		2,980		2,740				11,430		
Foreign Exchange Rate(US\$)		117 Yen		116 Yen				115 Yen		
Foreign Exchange Rate(Euro)		150 Yen		138 Yen				145 Yen		

**Income Before Income Taxes**



**Changes in Income Before Income Taxes (05/12=>06/12)** (Unit: Billions of Yen)

Positive Factors		Negative Factors	
Production Volume Increase	22.0	Raw Material Cost Increase	-6.8
Cost Reduction	7.0	Labor Cost Increase	-6.0
Currency Exchange Gain	4.2	Product Mix	-5.9
Non-Operating Income Increase	3.2	Depreciation	-4.6
		Extraordinary Loss Increase	-1.4
		Expense and others	-8.6
<b>Sub Total</b>	<b>36.4</b>	<b>Sub Total</b>	<b>-33.3</b>
<b>Total Increase</b>			<b>3.1</b>