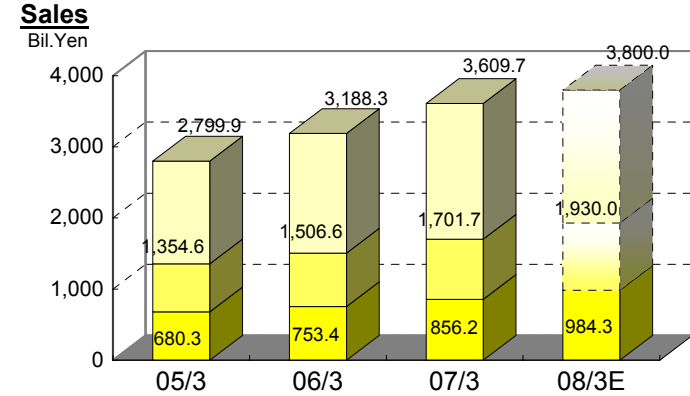


1. Consolidated Financial Results

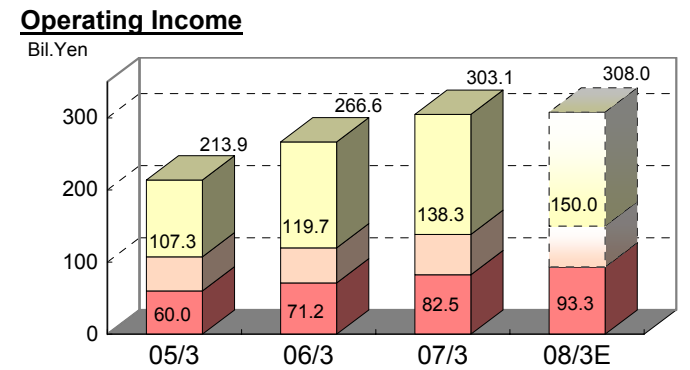
**-Sales and Income increased from the previous year.
-07/9 Estimate is upwardly revised.**

Account	07/6		06/6		Change	Change (%)	07/9 Estimate		Change from 06/9			
	(Ratio to Sales)		(Unit: Billions of Yen, %)				Estimate @ 07/3		Estimate @ 07/6			
							Estimate @ 07/3	Estimate @ 07/6	Bil. Yen	Change(%)		
Net Sales	(100.0)	984.3	(100.0)	856.2	128.0	15.0	(100.0)	1,830.0	(100.0)	1,930.0	228.3	13.4
Cost of Sales	(82.1)	808.2	(82.3)	704.8	103.4							
SGA Expenses	(8.4)	82.7	(8.0)	68.9	13.8							
Operating Income	(9.5)	93.3	(9.6)	82.5	10.8	13.1	(7.7)	140.0	(7.8)	150.0	11.7	8.5
Non-Operating Income		11.5		7.7	3.9			9.0		12.0	1.7	
Extraordinary Income (Loss)		-3.1		-0.3	-2.8			-		-3.1	-1.9	
Income Before Income Taxes	(10.3)	101.8	(10.5)	89.9	11.9	13.2	(8.1)	149.0	(8.2)	158.9	11.5	7.8
Net Income	(6.8)	67.3	(6.8)	58.5	8.8	15.0	(5.2)	95.0	(5.2)	100.0	5.9	6.2
Foreign Exchange Rate(US\$)		120Yen		114Yen				115Yen		120Yen		
Foreign Exchange Rate(Euro)		161Yen		144Yen				150Yen		160Yen		
Consolidated Subsidiaries		190		179				-		-		
Affiliates under Equity Method		33		31				-		-		



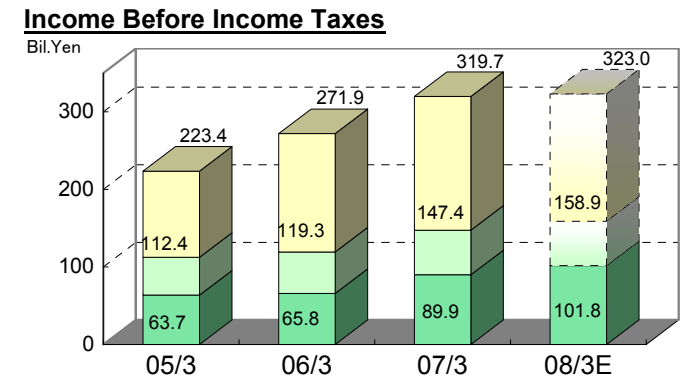
Changes in Income Before Income Taxes (06/6 => 07/6)
(Unit: Billions of Yen)

Positive Factors		Negative Factors	
Production Volume Increase	27.0	Depreciation	-10.6
Currency Exchange Gain	14.3	(Tax amendment -2.0 is included)	
Cost Reduction	7.0	Labor Cost Increase	-9.5
Non-Operating Income Increase	3.9	Product Mix	-6.9
		Raw Material Cost Increase	-4.0
		Expense and others	-6.5
		Extraordinary Loss Increase	-2.8
Sub Total	52.2	Sub Total	-40.3
Total Increase	11.9		

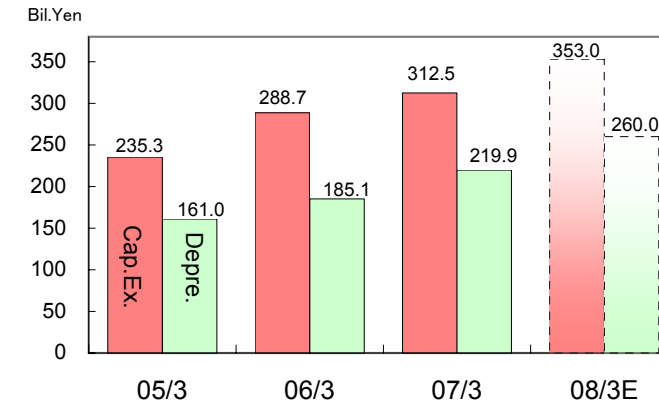


Geographical Segments By Company Location
(Unit: Billions of Yen, %)

	07/6		06/6		Change (%)	Local Currency
	Margin		Margin			
Japan	647.6		597.2		8.4%	8.4%
The Americas	225.2		192.3		17.1%	10.1%
Europe	157.1		125.0		25.7%	10.8%
Asia & Oceania	147.3		108.3		36.1%	21.7%
Eliminations	-192.9		-166.5		-	-
Sales	984.3		856.2		15.0%	9.4%
Japan	52.8	8.2%	58.6	9.8%	-9.9%	-9.9%
The Americas	14.2	6.3%	8.6	4.5%	64.9%	53.1%
Europe	6.5	4.1%	3.2	2.5%	105.9%	80.7%
Asia & Oceania	18.6	12.6%	10.9	10.1%	69.9%	47.7%
Eliminations	1.3	-	1.2	-	-	-
Operating Income	93.3	9.5%	82.5	9.6%	13.1%	7.9%



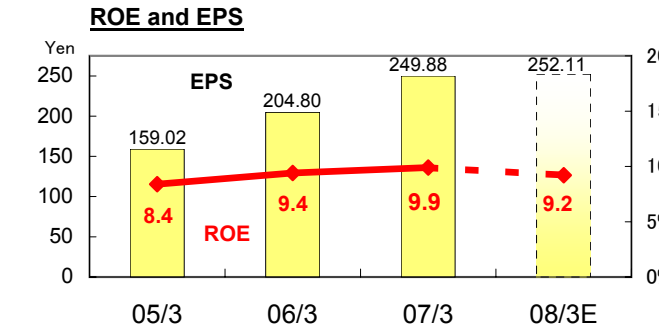
Capital Expenditures and Depreciation



Capital Expenditures, Depreciation and R&D Expenditures

	05/3	06/3	07/3	08/3E	07/06 progress
Japan	145.1	202.0	210.7	249.0	21.2%
The Americas	34.6	31.6	40.4	44.0	19.1%
Europe	30.6	23.6	24.8	24.0	27.1%
Asia & Oceania	25.0	31.5	36.6	36.0	25.6%
Capital Expenditures	235.3	288.7	312.5	353.0	21.8%
Japan	111.7	128.6	153.3	187.0	22.3%
The Americas	19.8	22.2	24.4	27.5	26.0%
Europe	17.6	18.3	21.4	23.0	26.1%
Asia & Oceania	11.8	16.1	20.7	22.5	26.6%
Depreciation	161.0	185.1	219.9	260.0	23.4%
R&D Expenditures (Ratio to Sales)	(8.5)	(8.0)	(7.8)	(8.0)	22.8%

Financial Indices



Other Financial Indices

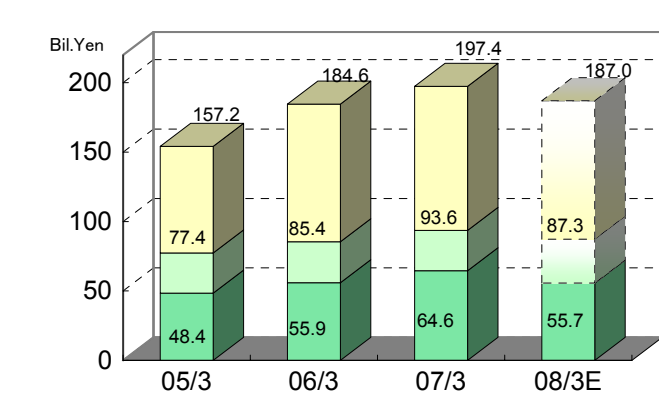
	04/3	05/3	06/3	07/3	08/3E
EPS	130.02	159.02	204.80	249.88	252.11
Dividends per Share	24.00	32.00	38.00	45.00	48.00
ROE	7.6	8.4	9.4	9.9	9.2
Return on Sales	4.3	4.7	5.3	5.7	5.4
Return on total Assets	4.5	5.0	5.5	5.7	-
PER (times)	18.2	16.8	22.7	17.5	-
Pay-out Ratio (Consolidated)	18.5	20.1	18.6	18.0	19.0
Pay-out Ratio (Parent Only)	25.1	24.7	24.1	26.8	30.1

2. Non-Consolidated Financial Results

Income Statements (Ratio to Sales) (Unit: Billions of Yen, %, Thousand Cars)

Account	07/6		06/6		Change		07/9 Estimate		Change from 06/9			
	(Ratio to Sales)		(Unit: Billions of Yen, %)		Bil. Yen		Estimate @ 07/3		Estimate @ 07/6			
							Estimate @ 07/3	Estimate @ 07/6	Bil. Yen	Change(%)		
Net Sales	(100.0)	588.3	(100.0)	538.1	50.2	9.3	(100.0)	1,138.0	(100.0)	1,170.0	79.9	7.3
Cost of Sales	(86.9)	510.9	(85.6)	460.5	50.4							
SGA Expenses	(5.8)	34.3	(5.5)	29.7	4.6							
Operating Income	(7.3)	43.1	(8.9)	47.9	-4.8	-10.0	(6.4)	73.0	(6.3)	74.0	-2.0	-2.6
Non-Operating Income		15.3		17.0	-1.7			16.0		16.0	-4.7	
Extraordinary Income (Loss)		-2.7		-0.3	-2.4			-		-2.7	0.4	
Income Before Income Taxes	(9.5)	55.7	(12.0)	64.6	-8.9	-13.8	(7.8)	89.0	(7.5)	87.3	-6.3	-6.7
Net Income	(6.7)	39.5	(8.5)	45.9	-6.4	-14.0	(5.4)	61.0	(5.3)	62.0	-4.2	-6.4
Domestic Car Production		2,732		2,739				5,630		5,530		
Foreign Exchange Rate(US\$)		120 Yen		114 Yen				115 Yen		120 Yen		
Foreign Exchange Rate(Euro)		161 Yen		144 Yen				150 Yen		160 Yen		

Income Before Income Taxes



Changes in Income Before Income Taxes (06/6 => 07/6)

(Unit: Billions of Yen)

Positive Factors		Negative Factors	
Production Volume Increase	13.0	Product Mix	-8.6
Currency Exchange Gain	9.5	Labor Cost Increase	-6.0
Cost Reduction	2.5	Depreciation	-5.2
		(Tax amendment -1.4 is included)	
		Raw Material Cost Increase	-2.0
		Expense and others	-8.0
		Non-Operating Income decrea	-1.7
		Extraordinary Loss Increase	-2.4
Sub Total	25.0	Sub Total	-33.9
Total Increase	-8.9		