

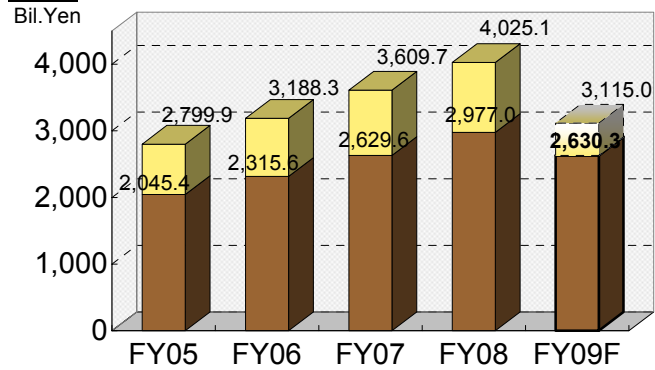
1. Consolidated Financial Results

-Sales and Income decreased from previous year
-Downward revisions of FY2009 full year forecast

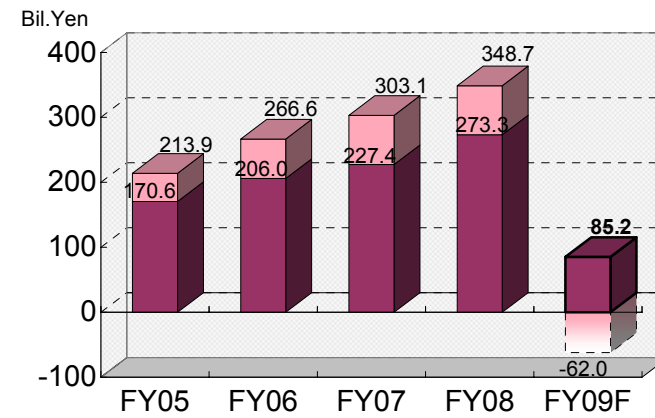
Income Statements

Account	(Ratio to Sales)		(Unit: Billions of Yen, %)		FY2009 Forecast							
	FY2009 3Q YTD		FY2008 3Q YTD		Change		Change from FY08					
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent				
Net Sales	(100.0)	2,630.3	(100.0)	2,977.0	-346.7	-11.6	(100.0)	3,300.0	(100.0)	3,115.0	-910.1	-22.6
Cost of Sales	(87.1)	2,290.2	(82.2)	2,448.1	-157.9							
SGA Expenses	(9.7)	255.0	(8.6)	255.7	-0.7							
Operating Income	(3.2)	85.2	(9.2)	273.3	-188.1	-68.8	(1.2)	38.0	(-2.0)	-62.0	-410.7	-
Non-Operating Income		15.3		21.7	-6.3			21.0		15.0	-4.7	
Extraordinary Income (Loss)		-25.7		-3.0	-22.6			-25.0		-25.7	-22.2	
Income Before Income Taxes	(2.8)	74.8	(9.8)	291.9	-217.1	-74.4	(1.0)	34.0	(-2.3)	-72.7	-437.5	-
Net Income	(1.4)	37.1	(6.5)	192.1	-155.0	-80.7	(0.3)	10.0	(-2.1)	-64.0	-308.4	-
Foreign Exchange Rate (US\$)		102 Yen		116 Yen				99 Yen		99 Yen		
Foreign Exchange Rate (Euro)		150 Yen		162 Yen				142 Yen		142 Yen		
Consolidated Subsidiaries		186		186				-		-		
Affiliates under Equity Method		33		33				-		-		

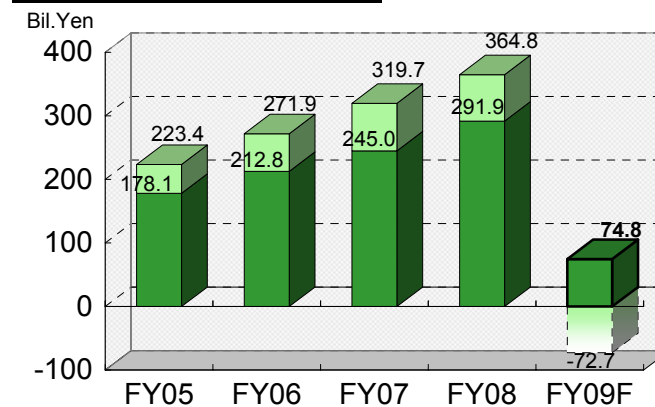
Sales



Operating Income



Income Before Income Taxes



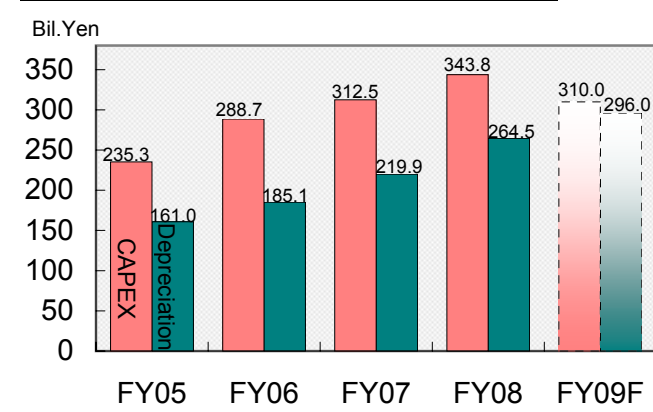
Changes in Income Before Income Taxes (FY08 3Q YTD => FY09 3Q YTD)

Positive Factors		Negative Factors	
Cost reduction	37.0	Production volume decrease	-88.4
		Currency exchange loss	-50.5
		Product mix	-33.0
		Labor cost increase	-25.7
		Depreciation increase	-11.2
		(Tax amendment -4.1 is included)	
		Raw material cost increase	-10.8
		Non-operating income decrease	-6.3
		Expense increase and others	-5.5
		Extraordinary loss increase	-22.6
Sub Total	37.0	Sub Total	-254.1
Total Decrease			-217.1

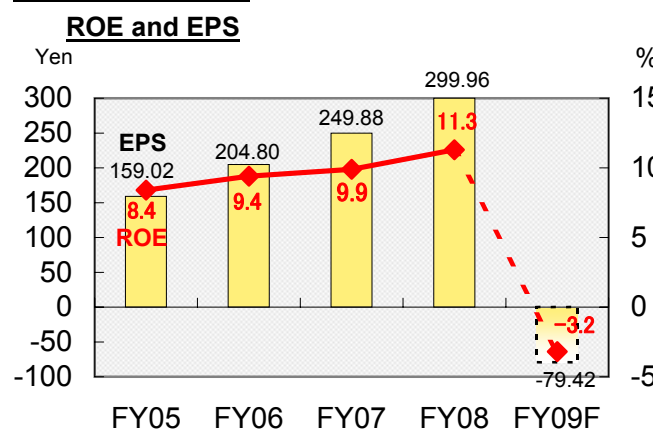
Geographical Segments By Company Location

	FY2009 3Q YTD		FY2008 3Q YTD		Change	Local Currency	FY2009 Forecast
	Margin	Amount	Margin	Amount			
Japan	1,815.9		2,022.1		-10.2%	-10.2%	2,153.0
The Americas	476.6		627.6		-24.1%	-13.7%	556.0
Europe	380.1		455.2		-16.5%	-7.7%	469.0
Asia & Oceania	422.4		456.5		-7.5%	5.4%	513.0
Eliminations	-464.7		-584.4		-	-	-576.0
Sales	2,630.3		2,977.0		-11.6%	-6.2%	3,115.0
Japan	2.9	0.2%	160.2	7.9%	-98.2%	-98.2%	-133.0
The Americas	12.9	2.7%	32.5	5.2%	-60.4%	-56.4%	2.0
Europe	7.7	2.0%	17.2	3.8%	-55.5%	-51.6%	4.0
Asia & Oceania	57.0	13.5%	62.8	13.8%	-9.3%	1.6%	59.5
Eliminations	4.8	-	0.5	-	-	-	5.5
Operating Income	85.2	3.2%	273.3	9.2%	-68.8%	-65.6%	-62.0

Capital Expenditures and Depreciation



Financial Indices

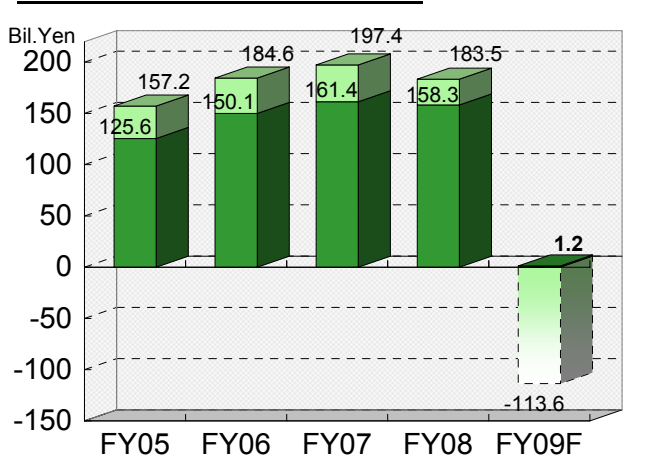


2. Non-Consolidated Financial Results

Income Statements

Account	(Ratio to Sales)		(Unit: Billions of Yen, %)			
	FY2009 3Q YTD		FY2008 3Q YTD		Change	
	Amount	Percent	Amount	Percent	Amount	Percent
Net Sales	(100.0)	1,650.0	(100.0)	1,837.0	-186.9	-10.2
Cost of Sales	(93.5)	1,542.1	(87.3)	1,604.3	-62.2	
SGA Expenses	(7.0)	115.3	(5.6)	102.8	12.5	
Operating Income	(-0.4)	-7.4	(7.1)	129.9	-137.2	-
Non-Operating Income		38.1		31.1	7.0	
Extraordinary Income (Loss)		-29.6		-2.7	-26.9	
Income Before Income Taxes	(0.1)	1.2	(8.6)	158.3	-157.1	-99.3
Net Income	(-0.0)	-0.5	(6.1)	111.2	-111.7	-
Domestic Car Production (Mil.unit)		8.40		8.63		
Foreign Exchange Rate (US\$)		102 Yen		116 Yen		
Foreign Exchange Rate (Euro)		150 Yen		162 Yen		

Income Before Income Taxes



Capital Expenditures, Depreciation and R&D Expenditures

	(Unit: Billions of Yen, %)					
	FY05	FY06	FY07	FY08	3Q YTD FY09F	Progress to FY09F
Japan	145.1	202.0	210.7	234.5	163.5	73.9%
The Americas	34.6	31.6	40.4	40.0	24.3	71.5%
Europe	30.6	23.6	24.8	31.7	18.7	89.0%
Asia & Oceania	25.0	31.5	36.6	37.6	28.9	85.0%
Capital Expenditures	235.3	288.7	312.5	343.8	235.4	75.9%
Japan	111.7	128.6	153.3	188.1	149.7	68.4%
The Americas	19.8	22.2	24.4	27.5	19.8	70.7%
Europe	17.6	18.3	21.4	24.4	15.2	63.3%
Asia & Oceania	11.8	16.1	20.7	24.6	18.0	72.0%
Depreciation	161.0	185.1	219.9	264.5	202.7	68.5%
R&D Expenditures (Ratio to Sales)	(8.5)	(8.0)	(7.8)	(7.7)	(8.6)	(9.6)

Other Financial Indices

	(Unit: Yen, %)				
	FY05	FY06	FY07	FY08	FY09 Forecast
EPS	159.02	204.80	249.88	299.96	-79.42
Dividends per Share	32.00	38.00	45.00	54.00	2QE: 27.00 YE: TBD
ROE	8.4	9.4	9.9	11.3	-3.2
Return on Sales	4.7	5.3	5.7	6.1	-2.1
Return on total Assets	5.0	5.5	5.7	6.6	-
PER (times)	16.8	22.7	17.5	10.7	-
Pay-out Ratio (Consolidated)	20.1	18.6	18.0	18.0	-
Pay-out Ratio (Parent Only)	24.7	24.1	26.8	33.5	-

Changes in Income Before Income Taxes (FY08 3Q YTD => FY09 3Q YTD)

Positive Factors		Negative Factors	
Cost reduction	20.0	Production volume decrease	-60.0
Non-operating income increase	7.0	Currency exchange loss	-36.5
		Product mix	-31.5
		Depreciation increase	-11.4
		(Tax amendment -3.5 is included)	
		Labor cost increase	-10.0
		Raw material cost increase	-5.7
		Expense increase and others	-2.1
		Extraordinary loss increase	-26.9
Sub Total	27.0	Sub Total	-184.1
Total Decrease			-157.1