FY2012 3rd Quarter Financial Results ended December 31, 2011

February 3, 2012

DENSO CORPORATION





1. Sales and Income increased from previous year

2. Downward revision to the year-end sales forecasts, income forecasts is the same level as the prior announcement

| | (Ratio to Sales) | | (Unit: Billions of Yen) | | | | |
|----------------------------|------------------|--------------|-------------------------|--|--|--|--|
| | FY12 3Q YTD | FY11 3Q YTD | Change | | | | |
| Sales | 2,214.4 | 2,358.0 | - 143.6 -6.1% | | | | |
| Operating Income | (3.7%) 82.1 | (7.4%) 174.4 | - 92.3 -52.9% | | | | |
| Income before Income Taxes | (4.1%) 90.1 | (8.2%) 193.3 | -103.2 -53.4% | | | | |
| Net Income | (1.6%) 36.4 | (5.5%) 129.3 | - 93.0 -71.9% | | | | |

| Foreign | |
|----------|------|
| Exchange | Rate |

Domestic Car Production

Overseas Car Production of Japanese Manufacturers (North America)

JPY 79/\$ JPY111/Euro

6.49

10.45 (2.63)

JPY 87/\$ JPY113/Euro

7.09

10.01 (2.91)

(Unit: Millions of Units)

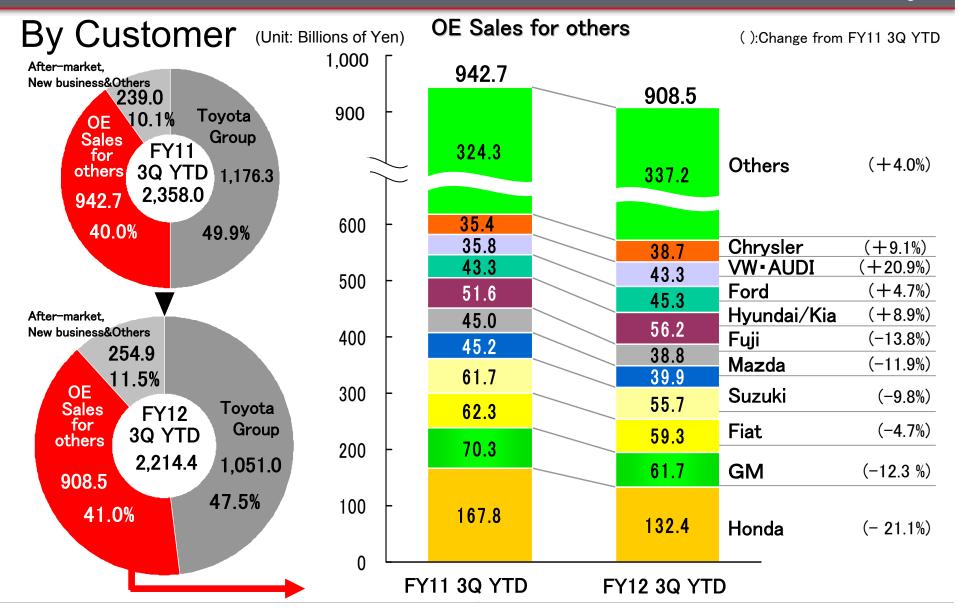
-JPY 8 -JPY 2

- 0.60

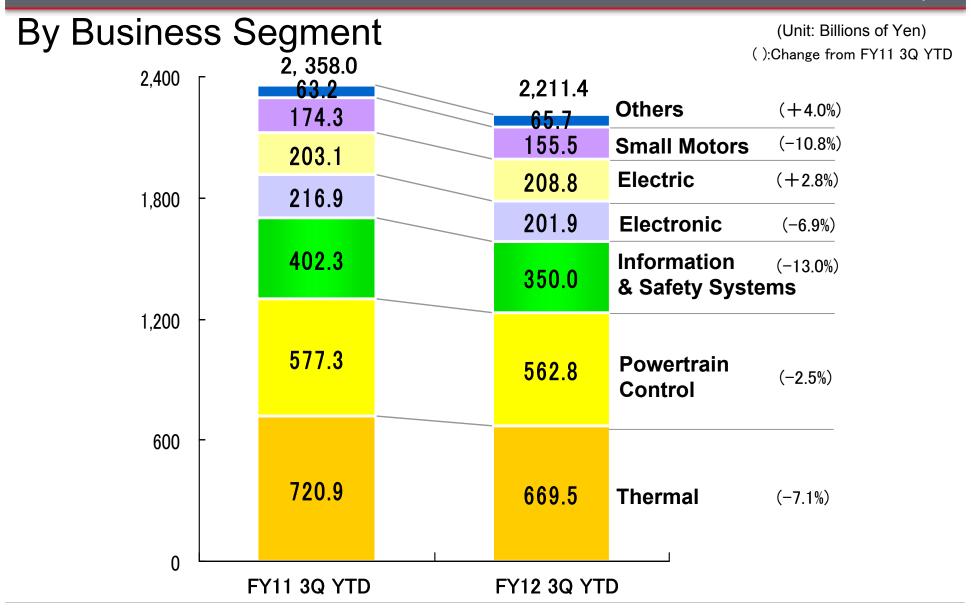
+ 0.44

-8.5%

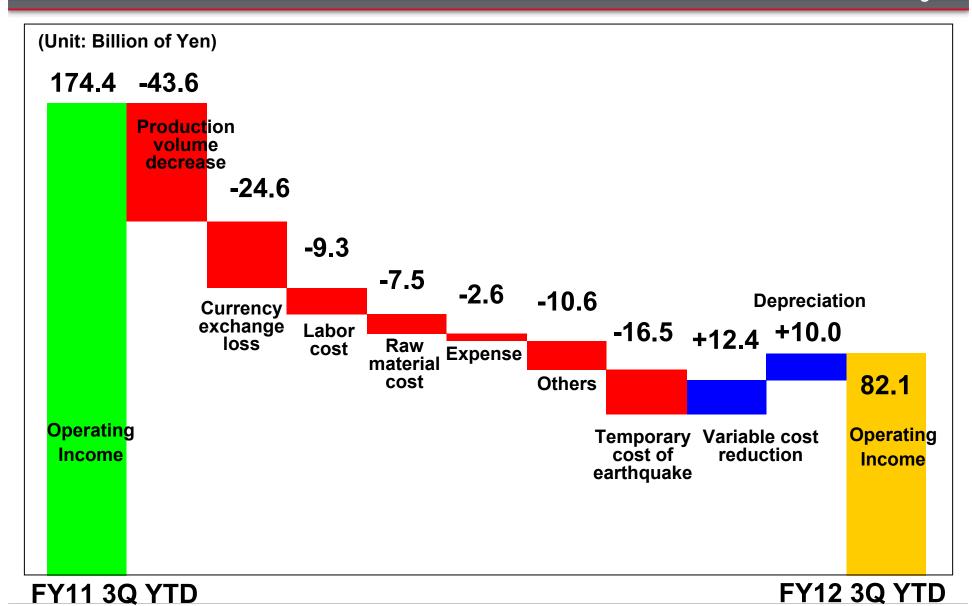
+4.4% (-9.6%)



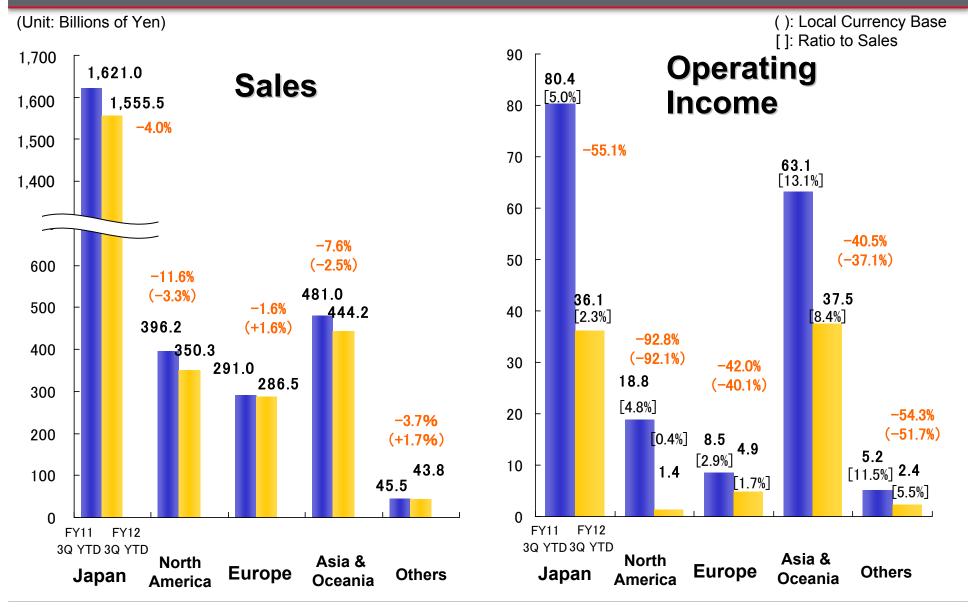
4 / 9



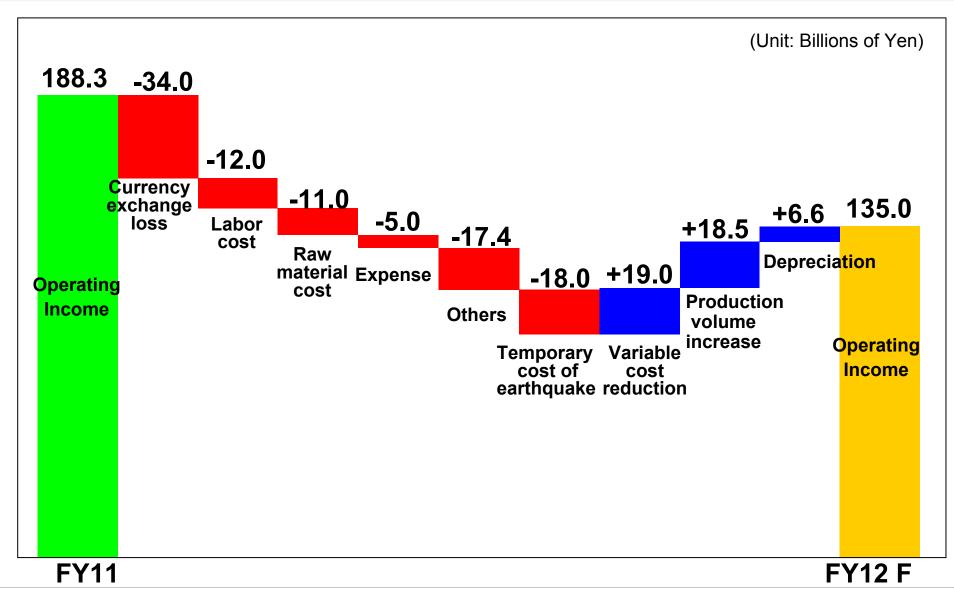


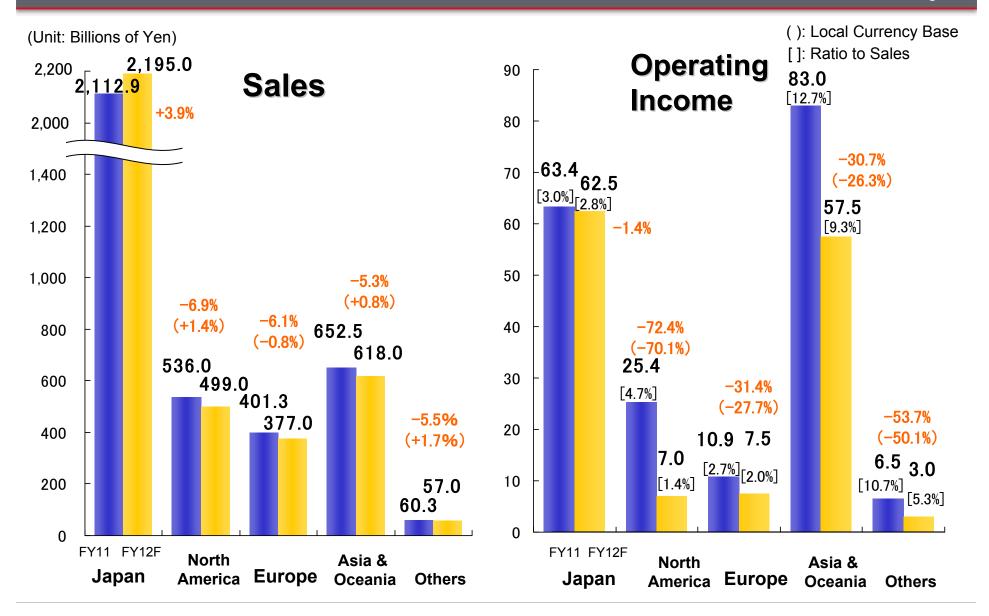


DENSO



| (Ratio to Sales) (Unit: Billions of Yen) | | | | | | | | | | | |
|---|-------------------------------------|-------------------------|-------------------------|----------------------|------------------|--|--|--|--|--|--|
| | FY2012 Forecast as of Oct. 28 | FY2012 Revised | FY2011 | Chai | nge | | | | | | |
| Sales | 3,160.0 | 3,110.0 | 3,131.5 | -21.5 | - 0.7% | | | | | | |
| Operating Income | (4.3%) 135.0 | (4.3%) 135.0 | (6.0%) 188.3 | -53.3 | -28.3% | | | | | | |
| Income before Income Taxes | (4.6%) 145.0 | (4.6%) 142.8 | (6.8%) 211.7 | -68.9 | -32.5% | | | | | | |
| Net Income | 145.0 (4.6%) | (2.6%) 82.0 | (4.6%) 143.0 | -61.0 | -42.7% | | | | | | |
| | | | | (Unit: Mil | lions of Units) | | | | | | |
| Foreign Exchange Rate | JPY79/\$ JPY110/Euro | JPY78/\$ JPY109/Euro | JPY86/\$ JPY113/Euro | -JPY8 -JPY4 | | | | | | | |
| Domestic Car Production | 9.35 | 9.27 | 8.99 | +0.28 | +3.1% | | | | | | |
| Overseas Car Production of Japanese Manufacturers (North America) | 15.19 (3.90) | 14.53 (3.92) | 13.45 (3.96) | +1.08 (-0.04) | +8.0% (-1.0%) | | | | | | |



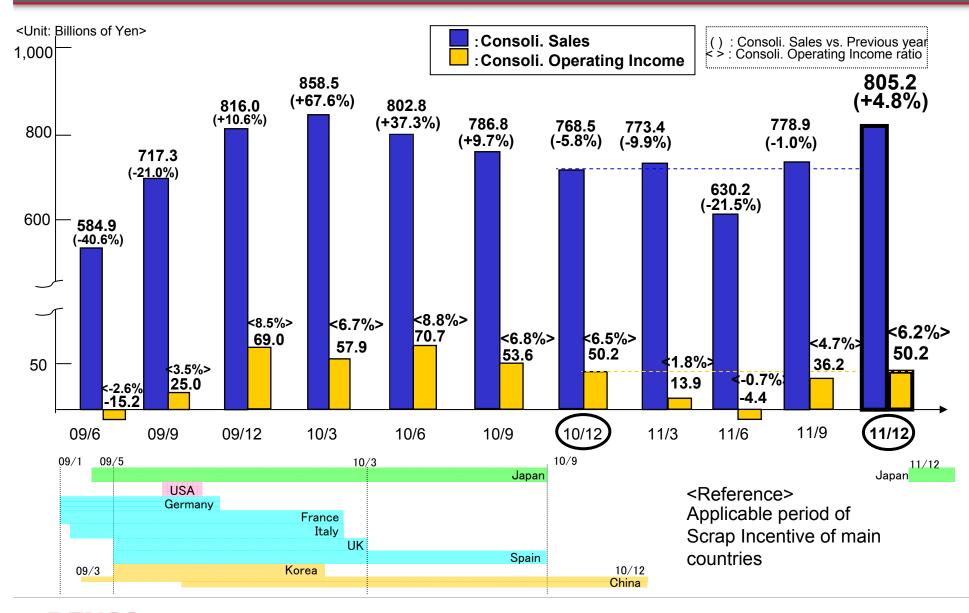


DENSO

Appendix

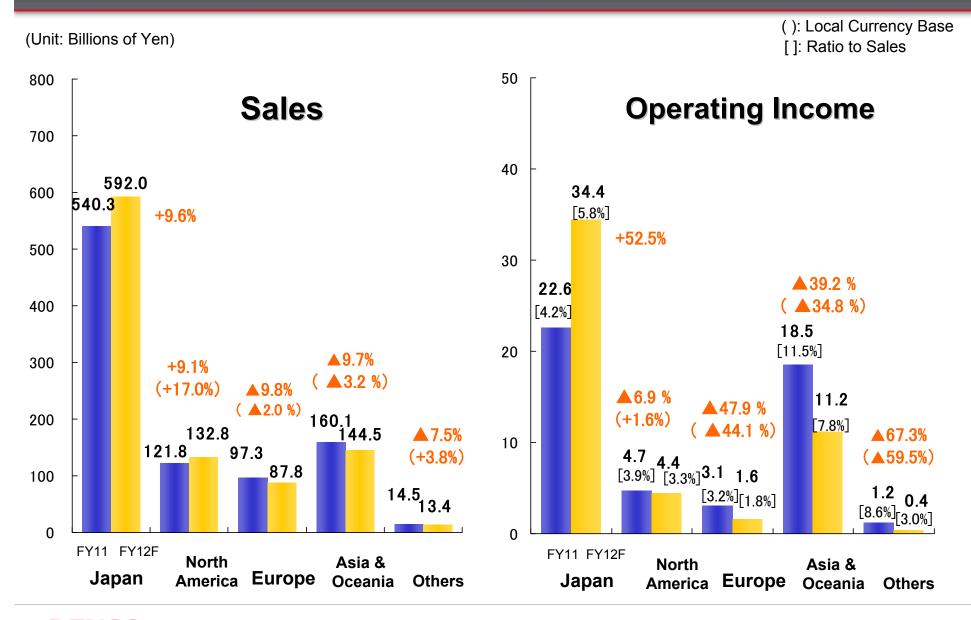
- Changes of Sales/Operating Income at each Quarter Closing
- 3rd Quarter (3 months) Geographical Segments by Company Location
- Non-Consolidated Financial Results
- Pre-Conditions (Foreign Exchange Rate/Car Production)
- Consolidated Sales by Customer
- Consolidated Sales by Business Segment
- Capital Expenditures, Depreciation and R&D

Changes of Sales/Operating Income at each Quarter Closing





3rd Quarter (3 months) Geographical Segments by Company Location





Non-Consolidated Financial Results

Income Statements

(Ratio to Sales)

(Unit:Billions of Yen,%)

| Account | | FY2012 3Q YTD | | FY2011 3Q YTD | | Change | | FY2012 Forecast | | | | | Change from FY11 | |
|-----------------------------|---|---------------|---------|---------------|---------|--------|---------|-----------------|------------|------------|-----------------------|---------|------------------|---------|
| Account | | F12012 \ | טעווט | 1 12011 3 | IQ IID | Amount | Percent | F | orecast as | of Oct. 28 | Forecast as of Feb. 3 | | Amount | Percent |
| Net Sales | (| 100.0 | 1,436.5 | (100.0) | 1,496.2 | -59.7 | -4.0 | (| (100.0) | 2,020.0 | (100.0) | 2,020.0 | 74.3 | 3.8 |
| Cost of Sales | (| 92.1 | 1,322.9 | (89.7) | 1,342.5 | -19.6 | | | | | | | | |
| SGA Expenses | (| 6.4 | 92.1 | (6.5) | 97.7 | -5.6 | | | | | | | | |
| Operating Income | (| 1.5 | 21.4 | (3.7) | 56.0 | -34.5 | -61.7 | (| (1.4) | 29.0 | (2.0) | 40.0 | 4.2 | 11.7 |
| Non-Operating Income | | | 57.4 | | 51.8 | 5.6 | | | | 54.0 | | 59.0 | 2.5 | |
| Extraordinary Income (Loss) | | | -6.7 | | -0.1 | -6.6 | | | | 0.0 | | -6.7 | -6.7 | |
| Income Before Income Taxes | (| 5.0 | 72.2 | (7.2) | 107.6 | -35.5 | -33.0 | (| (4.1) | 83.0 | (4.6) | 92.3 | 0.0 | 0.0 |
| Net Income | (| 3.1 | 45.0 | (5.4) | 80.5 | -35.4 | -44.0 | (| (3.6) | 72.0 | (3.0) | 60.0 | -12.8 | -17.6 |



Pre-Conditions (Foreign Exchange Rate/Car Production)

| | | | | | | | | F | Y2012 S | econd-H | alf | | | | | FY2012 I | Full Year | |
|--|------------------|------------|--------|--------|------------|--------|--------|------------|---------------------|---------|------------|------------------------------|---------------------|--------|------------|-----------------------------|---------------------|--------|
| | | | | | | 3Q | | | 4Q | | | | | | | | | |
| | | Prior Year | Actual | Change | Prior Year | Actual | Change | Prior Year | Revised Estimate | Change | Prior Year | Forecast as of Oct. 28 | Revised Estimate | Change | Prior Year | Forecast as of Oct.28 | Revised Estimate | Change |
| Foreign | USD | 89 | 80 | - 9 | 83 | 79 | - 4 | 82 | 77 | - 5 | 83 | 77 | 78 | - 5 | 86 | 79 | 78 | -8 |
| Exchange Rate (Yen) | EUR | 114 | 114 | 0 | 112 | 111 | - 1 | 113 | 100 | - 13 | 112 | 105 | 105 | - 17 | 113 | 110 | 109 | -4 |
| Forex Impact on Operating | USD | | | | | | | | | | | | | | 30 | 27 | 30 | +0 |
| Income per Yen (Billions of Yen) | EUR | | | | | | | | | | | | | | 7 | 7 | 7 | +0 |
| Car Production | Domestic | 4.78 | 3.90 | - 18% | 2.31 | 2.59 | +12% | 1.90 | 2.78 | +46% | 4.21 | 5.44 | 537 | +28% | 8.99 | 9.35 | 9.27 | +3% |
| of Japanese Manufacturers (Millions of | North America | 1.94 | 1.54 | - 21% | 0.97 | 1.09 | +12% | 1.05 | 1.29 | +23% | 2.02 | 2.36 | 238 | +18% | 3.96 | 3.90 | 3.92 | -1% |
| Units) | Overseas | 6.42 | 6.69 | +4% | 3.59 | 3.76 | +15% | 3.44 | 4.08 | +19% | 7.03 | 8.50 | 784 | +12% | 13.45 | 15.19 | 14.53 | +8% |



Consolidated Sales by Customer

(Unit: Billion of Yen, %)

| | | FY | 2012 | FY | 2011 | Change | | |
|---|--|---------|------------|----------|------------|--------|---------|--|
| | | ended D | ec.31,2011 | ended De | ec.31,2010 | CHa | inge | |
| | | Amount | % to Total | Amount | % to Total | Amount | Percent | |
| Ш | Toyota | 953.4 | 43.1 | 1,079.7 | 45.8 | -126.3 | -11.7 | |
| | Daihatsu | 64.9 | 2.9 | 67.6 | 2.9 | -2.7 | -3.9 | |
| Ш | Hino | 32.7 | 1.5 | 29.1 | 1.2 | 3.6 | 12.4 | |
| | Toyota Group | 1,051.0 | 47.5 | 1,176.3 | 49.9 | -125.3 | -10.7 | |
| | Honda | 132.4 | 6.0 | 167.8 | 7.1 | -35.3 | -21.1 | |
| | Suzuki | 55.7 | 2.5 | 61.7 | 2.6 | -6.0 | -9.8 | |
| | Fuji | 38.8 | 1.8 | 45.0 | 1.9 | -6.2 | -13.8 | |
| | Mazda | 39.9 | 1.8 | 45.2 | 1.9 | -5.4 | -11.9 | |
| | Mitsubishi | 34.1 | 1.5 | 33.9 | 1.4 | 0.1 | 0.4 | |
| | Isuzu | 30.9 | 1.4 | 32.2 | 1.4 | -1.3 | -4.2 | |
| | Nissan | 25.4 | 1.2 | 22.3 | 1.0 | 3.1 | 14.1 | |
| | GM | 61.7 | 2.8 | 70.3 | 3.0 | -8.6 | -12.3 | |
| | Ford | 45.3 | 2.1 | 43.3 | 1.8 | 2.0 | 4.7 | |
| | Chrysler | 38.7 | 1.7 | 35.4 | 1.5 | 3.2 | 9.1 | |
| | VW/AUDI | 43.3 | 2.0 | 35.8 | 1.5 | 7.5 | 20.9 | |
| | Benz | 15.8 | 0.7 | 14.4 | 0.6 | 1.4 | 10.0 | |
| | BMW | 20.5 | 0.9 | 19.5 | 0.8 | 0.9 | 4.8 | |
| | Fiat | 59.3 | 2.7 | 62.3 | 2.7 | -3.0 | -4.7 | |
| | PSA | 12.0 | 0.5 | 12.0 | 0.5 | 0.0 | -0.1 | |
| | Land Rover | 9.8 | 0.4 | 13.9 | 0.6 | -4.0 | -29.1 | |
| | Hyundai/Kia | 56.2 | 2.5 | 51.6 | 2.2 | 4.6 | 8.9 | |
| | OE Sales for others | 188.7 | 8.5 | 176.0 | 7.5 | 12.7 | 7.2 | |
| | OEM Total | 1,959.5 | 88.5 | 2,119.0 | 89.9 | -159.5 | -7.5 | |
| | After-market, New business & Others | 254.9 | 11.5 | 239.0 | 10.1 | 15.9 | 6.6 | |
| | Total | 2,214.4 | 100.0 | 2,358.0 | 100.0 | -143.6 | -6.1 | |



Consolidated Sales by Business Segment

(Unit: Billion of Yen)

| | | 72012 ec.31,2011 | | 2011 ec.31,2010 | Change | | |
|-------------------------------|---------|---------------------|---------|--------------------|--------|---------|--|
| | Amount | % to Total | Amount | % to Total | Amount | Percent | |
| Powertrain Control | 562.8 | 25.4 | 577.3 | 24.5 | -14.5 | -2.5 | |
| Electric | 208.8 | 9.4 | 203.1 | 8.6 | 5.7 | 2.8 | |
| Electronic | 201.9 | 9.1 | 216.9 | 9.2 | -15.0 | -6.9 | |
| Thermal | 669.5 | 30.3 | 720.9 | 30.6 | -51.4 | -7.1 | |
| Information & Safety Systems | 350.0 | 15.8 | 402.3 | 17.0 | -52.3 | -13.0 | |
| Small Motors | 155.5 | 7.0 | 174.3 | 7.4 | -18.8 | -10.8 | |
| Others(*1) | 26.0 | 1.2 | 25.4 | 1.1 | 0.6 | 2.4 | |
| Automotive Total | 2,174.7 | 98.2 | 2,320.2 | 98.4 | -145.5 | -6.3 | |
| Industrial & Consumer Product | 32.3 | 1.5 | 30.9 | 1.3 | 1.4 | 4.5 | |
| Others(*2) | 7.4 | 0.3 | 6.9 | 0.3 | 0.5 | 8.0 | |
| New Business Total | 39.7 | 1.8 | 37.8 | 1.6 | 1.9 | 5.1 | |
| Total | 2,214.4 | 100.0 | 2,358.0 | 100.0 | -143.6 | -6.1 | |

^{*1} Repair parts, original brand products of subsidiaries



^{*2} Communication (Agency), display

Capital Expenditures, Depreciation and R&D

(Unit: Billion of Yen)

| FY11 | | | FY12 | 3Q YTD Change | Progress to FY12 |
|--------|---|---|---|--|---|
| 3Q YTD | | 3Q YTD | Forecast | from PY | Estimate |
| 68.2 | 95.5 | 70.4 | 95.0 | 3.2% | 74.1% |
| 7.0 | 9.1 | 7.0 | 11.0 | 0.0% | 63.6% |
| 7.9 | 12.1 | 13.7 | 19.0 | 73.4% | 72.1% |
| 16.2 | 22.8 | 28.2 | 45.0 | 73.8% | 62.6% |
| 4.5 | 5.5 | 6.0 | 7.0 | 33.3% | 85.7% |
| 103.8 | 145.1 | 125.3 | 177.0 | 20.7% | 70.8% |
| 102.9 | 142.2 | 96.3 | 132.0 | -6.4% | 73.0% |
| 13.1 | 17.1 | 11.1 | 17.0 | -15.3% | 65.3% |
| 9.4 | 12.4 | 8.5 | 14.0 | -9.6% | 60.7% |
| 14.7 | 19.4 | 14.0 | 21.0 | -4.8% | 66.7% |
| 1.4 | 2.0 | 1.5 | 2.5 | 7.1% | 60.0% |
| 141.5 | 193.1 | 131.4 | 186.5 | -7.1% | 70.5% |
| 214.2 | 290.1 (9.3%) | 221.8 | 285.0 (9.2%) | 3.5% | 77.8% |
| | 68.2 7.0 7.9 16.2 4.5 103.8 102.9 13.1 9.4 14.7 1.4 | 68.2 95.5 7.0 9.1 7.9 12.1 16.2 22.8 4.5 5.5 103.8 145.1 102.9 142.2 13.1 17.1 9.4 12.4 14.7 19.4 1.4 2.0 141.5 193.1 214.2 290.1 | 3Q YTD 3Q YTD 68.2 95.5 70.4 7.0 9.1 7.0 7.9 12.1 13.7 16.2 22.8 28.2 4.5 5.5 6.0 103.8 145.1 125.3 102.9 142.2 96.3 13.1 17.1 11.1 9.4 12.4 8.5 14.7 19.4 14.0 1.4 2.0 1.5 141.5 193.1 131.4 214.2 290.1 221.8 | 3Q YTD FY11 3Q YTD Forecast 68.2 95.5 70.4 95.0 7.0 9.1 7.0 11.0 7.9 12.1 13.7 19.0 16.2 22.8 28.2 45.0 4.5 5.5 6.0 7.0 103.8 145.1 125.3 177.0 102.9 142.2 96.3 132.0 13.1 17.1 11.1 17.0 9.4 12.4 8.5 14.0 14.7 19.4 14.0 21.0 1.4 2.0 1.5 2.5 141.5 193.1 131.4 186.5 214.2 290.1 221.8 285.0 | FY11 FY12 Change from PY 3Q YTD Forecast Change from PY 68.2 95.5 70.4 95.0 3.2% 7.0 9.1 7.0 11.0 0.0% 7.9 12.1 13.7 19.0 73.4% 16.2 22.8 28.2 45.0 73.8% 4.5 5.5 6.0 7.0 33.3% 103.8 145.1 125.3 177.0 20.7% 102.9 142.2 96.3 132.0 -6.4% 13.1 17.1 11.1 17.0 -15.3% 9.4 12.4 8.5 14.0 -9.6% 14.7 19.4 14.0 21.0 -4.8% 1.4 2.0 1.5 2.5 7.1% 141.5 193.1 131.4 186.5 -7.1% 214.2 290.1 221.8 285.0 3.5% |

