

Progression Status of Reborn21 and Eco Vision 2025

Reborn21 (Carbon Neutral Strategy) and Eco Vision 2025 (Seventh Phase of Environmental Action Plan) Progressing as Planned

Reborn21

Companywide Carbon Neutral Strategy

Promoting Efforts in Line with Basic Policy with a View toward Carbon Neutrality by 2025

Eco Vision 2025	Fiscal 2022 Plan (Major Items)		Projected Results for Fiscal 2022 Representative figures of DNJP as of December 2021	Evaluation	Fiscal 2023 Plan
	Initiatives	Targets			
Products	Energy 1/2 (1)	•Fuel efficiency improvement	•Promotion of eco-friendly design	○	•Ongoing implementation of product environmental evaluation
	Clean x 2 (4)	•Transition away from substances of concern	•Achievement of zero incidents of legal non-compliance	○	•Promotion of shift
	Green x 2 (7)	•Development of biomaterials	•Completion of issue identification for CNF	○	•Performance evaluation
Factories	Energy 1/2 (2)	•Production technologies related to CO2 emissions •Reduction of CO2 emissions from production activities	•Development of production technologies •Less than 65 (compared with 2012)	○ ○	•Promotion of development plans •Cross-organizational activity promotion and enhancement of support
	Clean x 2 (5)	•Waste reduction	•DNJP <7.77	○	•Promotion of plans and 1/3M follow-up
	Green x 2 (8)	•Cultivation of lush greenery	•Completion of biotope plan at Zenmyo Plant	○	•Ongoing implementation of planning conferences in line with plans
Employees	Energy 1/2 (3)	•Awareness-raising activities for Eco-drive	•Promotion of Eco-drive	○	•Ongoing monthly Eco-drive activities
	Clean x 2 (6)	•Improvement of environmental awareness	•Implementation of various environmental education courses	○	•Ongoing implementation
	Green x 2 (9)	•Realization of co-existence with nature	•Promotion of biodiversity activities	○	•Ongoing activities
Management	Value creation (10)	•Integration of environmental management •Risk minimization •Information dissemination	•Reinforcement of environmental management systems at Group companies •Elimination of environmental abnormalities and accidents •Internal to external communication	○ ○ ○ ○	•Ongoing improvements •Ongoing improvements •Scenario analysis geared toward the SBTi •Internal information dissemination based on opinions of unions

(1)-(10): "Action 10" of Denso Eco Vision 2025