FY2023 3rd Quarter **Financial Results** ended December 31, 2022

HIGH-LIGHT

Revenue in the third quarter increased compared to the previous year due to sales recovery, sales expansion and foreign exchange gains. Operating profit increased compared to the previous year due to sales recovery, exchange gains and profit improvements.

() Ratio to Revenue

[Unit: Billions of Yen]

[Unit: Billions of Yen]

(including asset accrual)

We have revised our revenue and operating profit forecasts for the year based on changing foreign exchange preconditions and current vehicle production losses, adjusting our revenue projection to 6,200.0 billion yen and our operating profit projection to 420.0 billion yen.



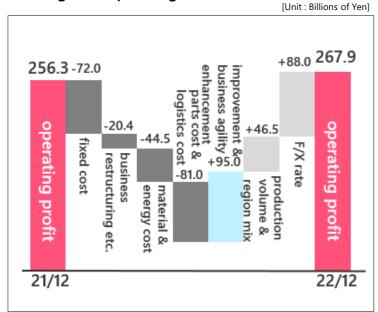
3rd February, 2023

1.Consolidated Financial Results (IFRS)

Account	2021/4 2021/12		Γ	2022/4-2022/12		Change	
Account	2021/4-2021/12			2022/4-	2022/12	Amount	%
Revenue		4,009.0			4,635.7	+ 626.6	+ 15.6%
Operating profit	(6.4%)	256.3	(5.8%)	267.9	+ 11.7	+ 4.6%
Profit before income taxes	(7.4%)	296.5	(6.4%)	298.2	+ 1.6	+ 0.5%
Profit for the period(*)	(4.8%)	193.4	(4.3%)	197.8	+ 4.4	+ 2.3%
Foreign Exchange Rate (US\$)		111.1 Yen			136.5 Yen	+ 25.4 Yen	-
Foreign Exchange Rate (Euro)		130.6 Yen			140.6 Yen	+ 10.0 Yen	-
Foreign Exchange Rate (CNY)		17.2 Yen			19.9 Yen	+ 2.7 Yen	-
Domestic Vehicle Production	5.4	3 Mil units		5.7	72 Mil units	+ 0.29 Mil units	+ 5.3%
Overseas Vehicle Production of Japanese Manufacturers	12.7	4 Mil units	L	12.8	33 Mil units	+ 0.09 Mil units	+ 0.7%

	[Unit:Billions of Yen]									
		22/4-23/3 Forecast		Change previous f		Change from previous year				
	١	22/4-23/3	rorecast	Amount	%	Amount	%			
,			6,200.0	- 110.0	- 1.7%	+ 684.5	+ 12.4%			
1	١	(6.8%)	420.0	- 60.0	- 12.5%	+ 78.8	+ 23.1%			
1	١	(7.3%)	455.0	- 68.0	- 13.0%	+ 70.2	+ 18.2%			
1	١	(5.2%)	322.0	- 56.0	- 14.8%	+ 58.1	+ 22.0%			
1			133.6 Yen	-0.9 Yen	-	+ 21.2 Yen	-			
١	١		139.2 Yen	+2.3 Yen	-	+ 8.6 Yen	-			
١	١		19.7 Yen	-0.2 Yen	-	+ 2.2 Yen	-			
1	١	7.	51 Mil units	- 0.57 Mil units	- 7.1%	+ 0.18 Mil units	+ 2.5%			
,	١	17.4	41 Mil units	- 0.54 Mil units	- 3.0%	+ 0.20 Mil units	+ 1.1%			
ı										

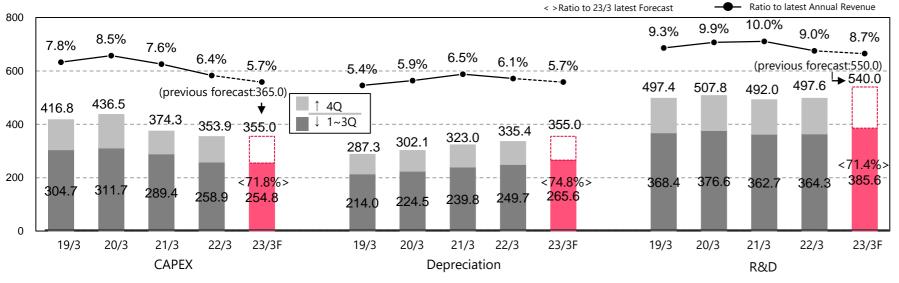
2. Changes in Operating Profit (21/12->22/12)



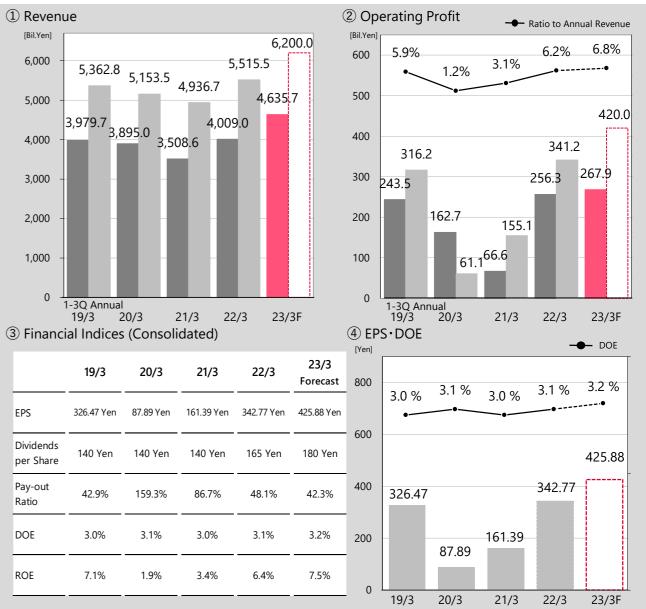
3. Geographic Segments By Company Location

	21/4-	21/4-21/12		22/4-22/12		Change	22/4-23/3
		Margin		Margin		(local currency)	Forecast
Japan	2,590.1	-	2,691.7	-	+ 3.9%	+ 3.9%	3,725.0
North Ameri	ca 842.6	-	1,082.2	-	+ 28.4%	+ 4.4%	1,394.0
Europe	407.4	-	490.7	-	+ 20.5%	+ 14.4%	648.0
Revenue Others	1,180.6	-	1,469.5	-	+ 24.5%	+ 8.3%	1,869.0
Others	53.8	-	76.8	-	+ 42.7%	+ 22.8%	96.5
Eliminations	-1,065.4	-	-1,175.3	-	-	-	- 1,532.5
Consolidated	4,009.0	-	4,635.7	-	+ 15.6%	+ 5.8%	6,200.0
Japan	144.1	5.6%	146.7	5.4%	+ 1.8%	+ 1.8%	240.0
o North Ameri	ca -1.9	-	-15.0	-	-	-	8.5
Operation Asia	3.3	0.8%	9.1	1.9%	+ 173.0%	+ 167.4%	16.5
Asia	105.0	8.9%	113.5	7.7%	+ 8.1%	- 7.1%	138.5
Others	11.7	21.7%	15.4	20.1%	+ 32.3%	+ 10.5%	18.5
Eliminations	-6.0	-	-1.8	-	-	-	- 2.0
Consolidated	256.3	6.4%	267.9	5.8%	+ 4.6%	- 1.4%	420.0

4. Capital Expenditures and Depreciation, R&D Expenditures



Reference



DENSO's Vision and SDGs

Bringing hope for the future for our planet, society and all people

「Green」 Realize carbon neutral in business activities by 2035 Manufacturing: achieve zero CO₂ emissions from factories

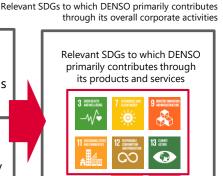
Mobility Products: contribute to electrification and minimize CO₂ emissions Energy Use: contribute to carbon neutrality of the entire society

Peace of mind Provide values which spread possibility of safety, comfort and people

Safety: eliminate traffic fatality accidents and realizing freedom of mobility Comfort: create peaceful, comfortable spaces

Support For Worker: establish a society where people are supported and their potential is nurtured

Maximize values of Green and Peace of mind and continue to create new values which inspire society.











^{*} Profit attributable to owners of the parent company