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**Consolidated Financial Results**  
**for the Six Months Ended September 30, 2021**  
**<under IFRS>**

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Scheduled date of commencement of dividend payment : November 26, 2021

(URL <https://www.denso.com/global/en>)

DATE: October 29, 2021  
 DENSO CORPORATION  
 CODE: 6902  
 Listed on the Tokyo and  
 Nagoya Stock Exchanges

(Millions of yen, except per share figures)

**1. Consolidated financial results for the six months ended September 30, 2021 (from April 1, 2021 to September 30, 2021)**

**(1) Consolidated operating results**

(Percentages indicate the change of the same period of the previous year)

	Revenue		Operating (loss) profit		(Loss) profit before income taxes		(Loss) profit for the period	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2021	2,582,940	24.5	159,319	—	182,855	—	123,574	—
September 30, 2020	2,074,722	(20.8)	(69,627)	—	(55,433)	—	(68,407)	—

	(Loss) profit attributable to owners of the parent company		Comprehensive income for the period		Basic earnings per share	Diluted earnings per share
Six months ended	Millions of yen	%	Millions of yen	%	Yen	Yen
September 30, 2021	112,726	—	244,208	299.1	145.60	—
September 30, 2020	(71,124)	—	61,184	(51.0)	(91.79)	—

**(2) Consolidated financial position**

	Total assets	Total equity	Equity attributable to owners of the parent company	Ratio of equity attributable to owners of the parent company to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2021	6,872,959	4,197,723	4,036,555	58.7
March 31, 2021	6,767,684	4,076,717	3,891,012	57.5

## 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2021	—	70.00	—	70.00	140.00
Year ending March 31, 2022	—	80.00			
Year ending March 31, 2022 (Forecast)			—	80.00	160.00

## 3. Consolidated earnings forecasts for the fiscal year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Percentages indicate the change of the same period of the previous year)

	Revenue		Operating profit		Profit before income taxes		Profit for the year		Profit attributable to owners of the parent company		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	5,540,000	12.2	440,000	183.7	481,000	148.3	363,000	145.1	336,000	168.7	436.23

# Consolidated Statement of Financial Position

(Unit: Millions of yen)

	As of Mar. 31, 2021	As of Sep. 30, 2021
<b>Assets</b>		
Current assets		
Cash and cash equivalents	897,395	858,533
Trade and other receivables	1,028,821	844,948
Inventories	726,159	898,883
Other financial assets	15,527	47,888
Other current assets	121,834	94,536
<b>Total current assets</b>	<b>2,789,736</b>	<b>2,744,788</b>
Non-current assets		
Property, plant and equipment	1,875,763	1,884,995
Right-of-use assets	47,834	46,013
Intangible assets	143,960	150,065
Other financial assets	1,681,582	1,819,652
Investments accounted for using the equity method	106,734	106,155
Retirement benefit assets	63,446	61,893
Deferred tax assets	36,951	35,671
Other non-current assets	21,678	23,727
<b>Total non-current assets</b>	<b>3,977,948</b>	<b>4,128,171</b>
<b>Total assets</b>	<b>6,767,684</b>	<b>6,872,959</b>

(Unit: Millions of yen)

	As of Mar. 31, 2021	As of Jun. 30, 2021
Liabilities and equity		
Current liabilities		
Bonds and borrowings	98,348	138,094
Trade and other payables	1,014,406	954,419
Other financial liabilities	48,647	41,857
Income tax payables	15,414	38,499
Provisions	248,517	193,310
Other current liabilities	73,327	77,470
Total current liabilities	1,498,659	1,443,649
Non-current liabilities		
Bonds and borrowings	755,874	753,560
Other financial liabilities	36,153	34,171
Retirement benefit liabilities	282,332	284,422
Provisions	1,369	1,588
Deferred tax liabilities	102,095	143,094
Other non-current liabilities	14,485	14,752
Total non-current liabilities	1,192,308	1,231,587
Total liabilities	2,690,967	2,675,236
Equity		
Capital stock	187,457	187,457
Capital surplus	272,517	273,797
Treasury stock	(56,830)	(92,841)
Other components of equity	691,417	800,971
Retained earnings	2,796,451	2,867,171
Equity attributable to owners of the parent company	3,891,012	4,036,555
Non-controlling interests	185,705	161,168
Total equity	4,076,717	4,197,723
Total liabilities and equity	6,767,684	6,872,959

## Consolidated Statement of Income

(Unit: Millions of yen)

	Six months ended Sep. 30, 2020	Six months ended Sep. 30, 2021
Revenue	2,074,722	2,582,940
Cost of revenue	(1,911,309)	(2,202,702)
Gross profit	163,413	380,238
Selling, general and administrative expenses	(241,297)	(228,672)
Other income	16,639	19,819
Other expenses	(8,382)	(12,066)
Operating (loss) profit	(69,627)	159,319
Finance income	22,638	21,742
Finance costs	(3,655)	(3,560)
Foreign exchange (losses) gains	(3,343)	1,946
Share of the (loss) profit of associates and joint ventures accounted for using the equity method	(1,446)	3,408
(Loss) Profit before income taxes	(55,433)	182,855
Income tax expenses	(12,974)	(59,281)
(Loss) Profit for the period	(68,407)	123,574
Attributable to:		
Owners of the parent company	(71,124)	112,726
Non-controlling interests	2,717	10,848

(Unit: Yen)

Earnings per share		
Basic	(91.79)	145.60
Diluted	—	—

# Consolidated Statement of Comprehensive Income

(Unit: Millions of yen)

	Six months ended Sep. 30, 2020	Six months ended Sep. 30, 2021
(Loss) Profit for the period	(68,407)	123,574
Other comprehensive income		
Items that will not be reclassified subsequently to profit or loss		
Net fair value gain on equity instruments designated as FVTOCI	135,433	110,396
Remeasurements of defined benefit pension plans	112	(0)
Share of other comprehensive income of investments accounted for using the equity method	12	37
Total	135,557	110,433
Items that may be reclassified subsequently to profit or loss		
Exchange differences on translating foreign operations	(4,765)	8,200
Cash flow hedges	45	(337)
Share of other comprehensive (loss) income of investments accounted for using the equity method	(1,246)	2,338
Total	(5,966)	10,201
Total other comprehensive income	129,591	120,634
Comprehensive income for the period	61,184	244,208
Attributable to:		
Owners of the parent company	57,471	234,516
Non-controlling interests	3,713	9,692

# Consolidated Statement of Changes in Equity

(Unit: Millions of yen)

	Equity attributable to owners of the parent company				
	Capital stock	Capital surplus	Treasury stock	Other components of equity	
				Net fair value gain on equity instruments designated as FVTOCI	Remeasurements of defined benefit pension plans
<b>As of April 1, 2020</b>	187,457	272,375	(56,815)	273,576	—
(Loss) Profit for the period	—	—	—	—	—
Other comprehensive income (loss)	—	—	—	135,353	113
Comprehensive income (loss) for the period	—	—	—	135,353	113
Acquisition of treasury stock	—	—	(4)	—	—
Disposal of treasury stock	—	(0)	0	—	—
Dividends	—	—	—	—	—
Changes in the ownership interest in subsidiaries without a loss of control	—	4	—	—	—
Changes by business combinations	—	—	—	—	—
Transfer to retained earnings	—	—	—	(2,471)	(113)
Transfer from retained earnings to capital surplus	—	0	—	—	—
Other	—	7	—	—	—
Total transactions with the owners	—	11	(4)	(2,471)	(113)
<b>As of September 30, 2020</b>	187,457	272,386	(56,819)	406,458	—

<b>As of April 1, 2021</b>	187,457	272,517	(56,830)	664,905	—
Profit for the period	—	—	—	—	—
Other comprehensive income (loss)	—	—	—	110,230	(0)
Comprehensive income (loss) for the period	—	—	—	110,230	(0)
Acquisition of treasury stock	—	—	(38,036)	—	—
Disposal of treasury stock	—	1,281	2,025	—	—
Dividends	—	—	—	—	—
Changes in the ownership interest in subsidiaries without a loss of control	—	(0)	—	—	—
Changes by business combinations	—	—	—	—	—
Transfer to retained earnings	—	—	—	(12,236)	0
Transfer from retained earnings to capital surplus	—	—	—	—	—
Other	—	(1)	—	—	—
Total transactions with the owners	—	1,280	(36,011)	(12,236)	0
<b>As of September 30, 2021</b>	187,457	273,797	(92,841)	762,899	—

(Unit: Millions of yen)

	Equity attributable to owners of the parent company					Non-controlling interests	Total equity
	Other components of equity			Retained earnings	Total		
	Exchange differences on translating foreign operations	Cash flow hedges	Total				
<b>As of April 1, 2020</b>	(46,913)	(10)	226,653	2,767,466	3,397,136	161,733	3,558,869
(Loss) Profit for the period	—	—	—	(71,124)	(71,124)	2,717	(68,407)
Other comprehensive income (loss)	(6,916)	45	128,595	—	128,595	996	129,591
Comprehensive income (loss) for the period	(6,916)	45	128,595	(71,124)	57,471	3,713	61,184
Acquisition of treasury stock	—	—	—	—	(4)	—	(4)
Disposal of treasury stock	—	—	—	—	0	—	0
Dividends	—	—	—	(54,243)	(54,243)	(8,324)	(62,567)
Changes in the ownership interest in subsidiaries without a loss of control	—	—	—	—	4	115	119
Changes by business combinations	—	—	—	—	—	—	—
Transfer to retained earnings	—	—	(2,584)	2,584	—	—	—
Transfer from retained earnings to capital surplus	—	—	—	(0)	—	—	—
Other	—	—	—	290	297	1	298
Total transactions with the owners	—	—	(2,584)	(51,369)	(53,946)	(8,208)	(62,154)
<b>As of September 30, 2020</b>	(53,829)	35	352,664	2,644,973	3,400,661	157,238	3,557,899

<b>As of April 1, 2021</b>	26,472	40	691,417	2,796,451	3,891,012	185,705	4,076,717
Profit for the period	—	—	—	112,726	112,726	10,848	123,574
Other comprehensive income (loss)	11,897	(337)	121,790	—	121,790	(1,156)	120,634
Comprehensive income (loss) for the period	11,897	(337)	121,790	112,726	234,516	9,692	244,208
Acquisition of treasury stock	—	—	—	—	(38,036)	—	(38,036)
Disposal of treasury stock	—	—	—	—	3,306	—	3,306
Dividends	—	—	—	(54,243)	(54,243)	(37,043)	(91,286)
Changes in the ownership interest in subsidiaries without a loss of control	—	—	—	—	(0)	(10)	(10)
Changes by business combinations	—	—	—	—	—	2,813	2,813
Transfer to retained earnings	—	—	(12,236)	12,236	—	—	—
Transfer from retained earnings to capital surplus	—	—	—	—	—	—	—
Other	—	—	—	1	0	11	11
Total transactions with the owners	—	—	(12,236)	(42,006)	(88,973)	(34,229)	(123,202)
<b>As of September 30, 2021</b>	38,369	(297)	800,971	2,867,171	4,036,555	161,168	4,197,723



# Consolidated Statement of Cash Flows

(Unit: Millions of yen)

	Six months ended Sep. 30, 2020	Six months ended Sep. 30, 2021
<b>Cash flows from operating activities</b>		
(Loss) Profit before income taxes	(55,433)	182,855
Depreciation	165,439	171,734
Increase in retirement benefit liabilities	2,543	1,233
Decrease in retirement benefit assets	2,338	2,091
Interest and dividend income	(20,174)	(20,736)
Interest expenses	2,452	2,131
Foreign exchange gains	(130)	(2,181)
Share of the loss (profit) of associates and joint ventures accounted for using the equity method	1,446	(3,408)
Losses on sales or disposal of property, plant and equipment	1,876	1,491
(Increase) Decrease in trade receivables	(73,326)	192,841
Increase in inventories	(9,584)	(165,400)
Increase (Decrease) in trade payables	8,775	(66,854)
Increase (Decrease) in provisions	30,109	(54,854)
Other	39,571	10,937
Subtotal	95,902	251,880
Interest received	2,645	2,514
Dividends received	17,763	19,231
Interest paid	(2,476)	(2,023)
Income taxes paid	(40,058)	(24,638)
Net cash provided by operating activities	73,776	246,964
<b>Cash flows from investing activities</b>		
(Increase) Decrease in time deposits	(7,273)	2,946
Purchases of property, plant and equipment	(195,391)	(154,158)
Proceeds from sales of property, plant and equipment	10,039	9,337
Purchases of intangible assets	(18,815)	(14,693)
Purchases of equity instruments	(1,285)	(1,263)
Purchases of debt instruments	(107)	(110)
Proceeds from sales and redemption of equity instruments	3,033	20,190
Proceeds from sales and redemption of debt instruments	165	178
Payments for acquisition of subsidiaries and other businesses	(105,597)	(4,003)
Other	(3,453)	(955)
Net cash used in investing activities	(318,684)	(142,531)
<b>Cash flows from financing activities</b>		
Net increase in short-term borrowings	25,838	24,682
Proceeds from borrowings	745,154	6,444
Repayments of long-term borrowings	(30,664)	(39,803)
Repayments of lease liabilities	(18,772)	(13,402)
Issuance of bonds	—	55,960
Redemption of bonds	(20,000)	(10,000)
Dividends paid	(54,243)	(54,243)
Dividends paid to non-controlling interests	(8,324)	(36,960)
Purchase of treasury stock	(4)	(38,036)
Increase in deposits for purchase of treasury shares	—	(31,978)
Other	1,551	(173)
Net cash provided by (used in) financing activities	640,536	(137,509)
Foreign currency translation adjustments on cash and cash equivalents	(984)	(5,786)
Net increase (decrease) in cash and cash equivalents	394,644	(38,862)
Cash and cash equivalents at beginning of period	597,816	897,395
Cash and cash equivalents at end of period	992,460	858,533

## Segment information

For the Six months ended September 30, 2020

(Unit: Millions of yen)

	Reportable segment					Others (Note)	Eliminations	Consolidated	
	Japan	North America	Europe	Asia	Total				
Revenue									
Customers	968,749	425,025	186,372	480,307	2,060,453	14,269	—	2,074,722	
Intersegment	356,004	11,275	13,847	69,555	450,681	105	(450,786)	—	
Total	1,324,753	436,300	200,219	549,862	2,511,134	14,374	(450,786)	2,074,722	
Segment profit or losses	(93,066)	(8,546)	(4,027)	29,811	(75,828)	2,708	3,493	(69,627)	
Finance income									22,638
Finance costs									(3,655)
Foreign exchange losses									(3,343)
Share of the loss of associates and joint ventures accounted for using the equity method									(1,446)
(Loss) before income taxes									(55,433)

(Note) "Others" is an operating segment that is not included in the reportable segments, such as business activities of subsidiaries in South America.

For the Six months ended September 30, 2021

(Unit: Millions of yen)

	Reportable segment					Others (Note)	Eliminations	Consolidated	
	Japan	North America	Europe	Asia	Total				
Revenue									
Customers	1,141,423	557,246	241,101	607,716	2,547,486	35,454	—	2,582,940	
Intersegment	548,559	7,430	28,410	107,753	692,152	637	(692,789)	—	
Total	1,689,982	564,676	269,511	715,469	3,239,638	36,091	(692,789)	2,582,940	
Segment profit	88,917	2,892	3,878	57,377	153,064	7,981	(1,726)	159,319	
Finance income									21,742
Finance costs									(3,560)
Foreign exchange gains									1,946
Share of the profit of associates and joint ventures accounted for using the equity method									3,408
Profit before income taxes									182,855

(Note) "Others" is an operating segment that is not included in the reportable segments, such as business activities of subsidiaries in South America.