

March 7, 2022

DENSO Announces a Change to its Board of Directors

KARIYA, Japan. (Mar. 7 2022) – At a meeting of the Board of Directors held on March 7, 2022, DENSO, a leading mobility supplier, decided to nominate new Members of the Board as of the date of the Annual General Meeting of Shareholders in 2022. It will formally come into effect at the aforementioned 2022 shareholders' meeting and the subsequent meeting of the Board of Directors.

1. A Change in Member of the Board (The Date of General Meeting of Shareholders)

New Member of the Board

Name	New Title
Joseph P. Schmelzeis, Jr.	Member of the Board(Outside)

Resigned Member of the Board

Name	New Title
George Olcott	-

<Reference>

Structure of Members of the Board and Audit & Supervisory (The Date of General Meeting of Shareholders, 2022)

Title	Name
Representative Member of the Board	Koji Arima
Representative Member of the Board	Yukihiro Shinohara
Member of the Board	Kenichiro Ito
Member of the Board	Yasushi Matsui
Member of the Board	Akio Toyoda
Member of the Board(Outside)	Shigeki Kushida
Member of the Board(Outside)	Yuko Mitsuya
Member of the Board(Outside)	Joseph P. Schmelzeis, Jr.
Audit & Supervisory Board Member	Shingo Kuwamura
Audit & Supervisory Board Member	Motomi Niwa
Audit & Supervisory Board Member(Outside)	Yasuko Goto
Audit & Supervisory Board Member(Outside)	Haruo Kitamura
Substitute Audit & Supervisory Board Member(Outside)	Hiromi Kitagawa

About DENSO Corporation

DENSO is a \$44.6 billion global mobility supplier that develops advanced technology and components for nearly every vehicle make and model on the road today. With manufacturing at its core, DENSO invests in its 200 facilities to produce thermal, powertrain, mobility, electrification, & electronic systems, to create jobs that directly change how the world moves. The company's 168,000+ employees are paving the way to a mobility future that improves lives, eliminates traffic accidents, and preserves the environment. Globally headquartered in Kariya, Japan, DENSO spent 10.0 percent of its global consolidated sales on research and development in the fiscal year ending March 31, 2021. For more information about global DENSO, visit <https://www.denso.com/global/en>