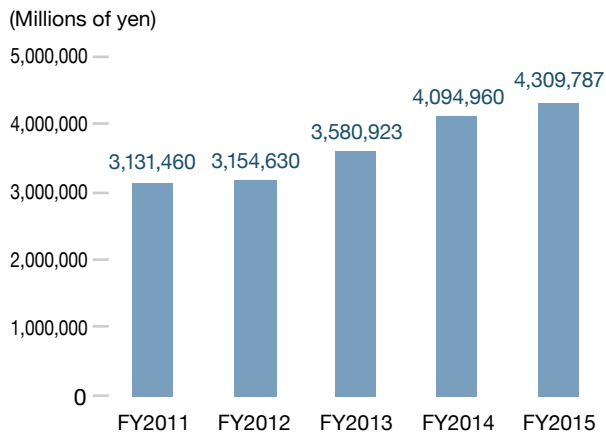


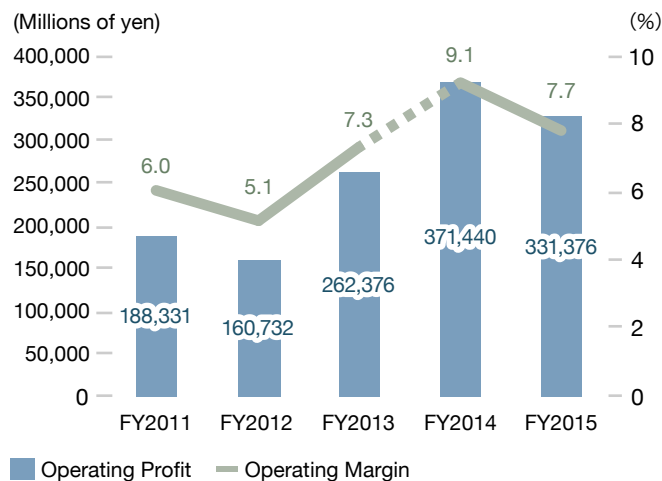
Facts & Figures

Figures for fiscal 2014, the year ended March 31, 2014, and thereafter are based on IFRS (figures for fiscal 2013, the year ended March 31, 2013, and prior years are based on Japanese accounting standards).

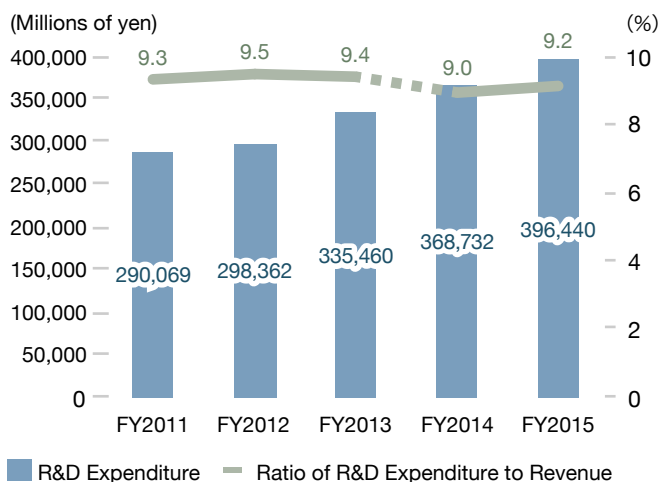
Revenue



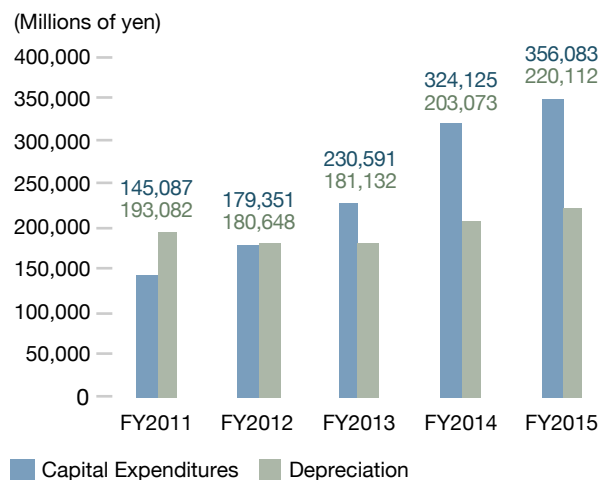
Operating Profit / Operating Margin



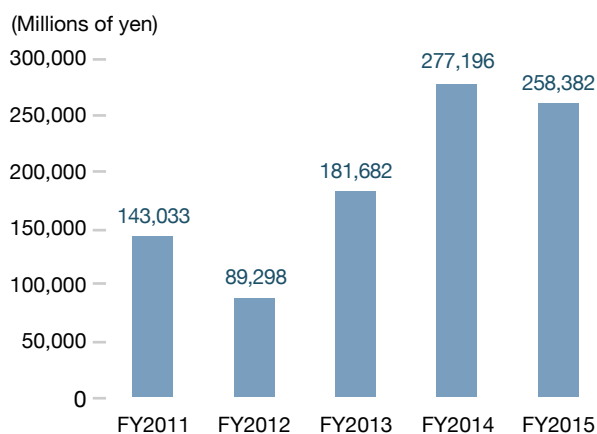
R&D Expenditure / Ratio of R&D Expenditure to Revenue



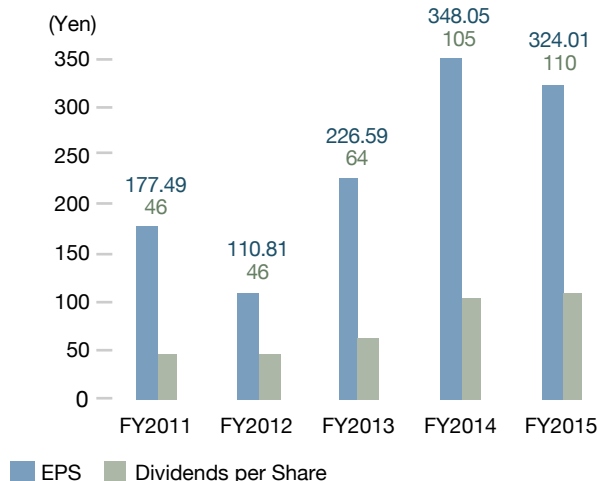
Capital Expenditures / Depreciation



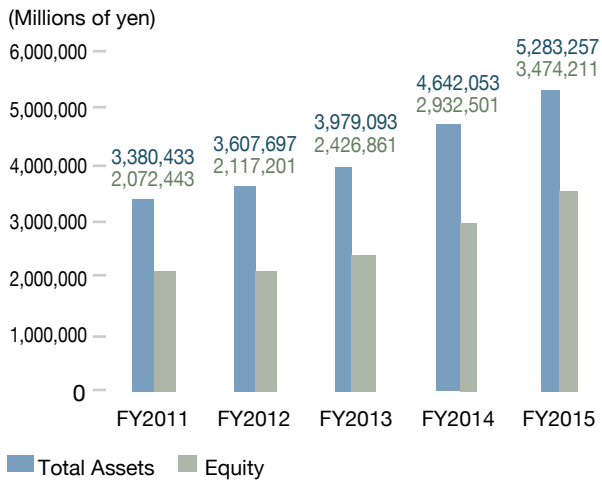
Profit Attributable to Owners of the Parent Company



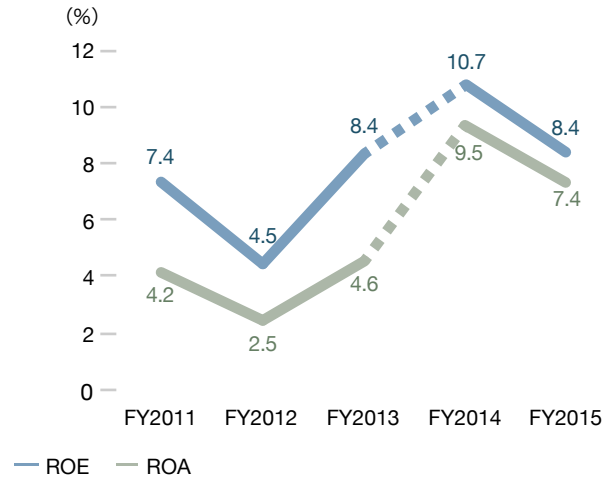
EPS / Dividends per Share



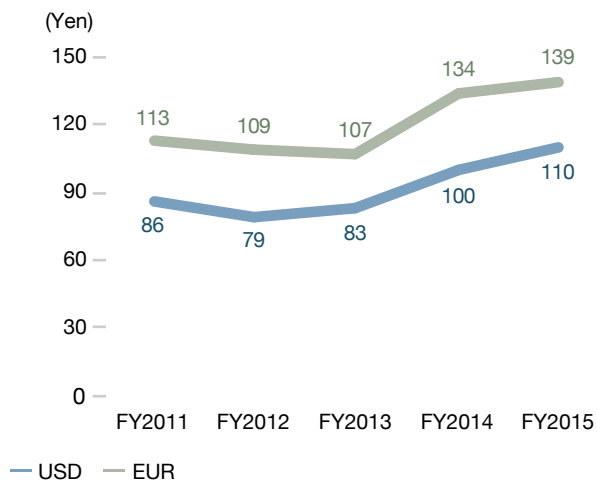
Total Assets / Equity



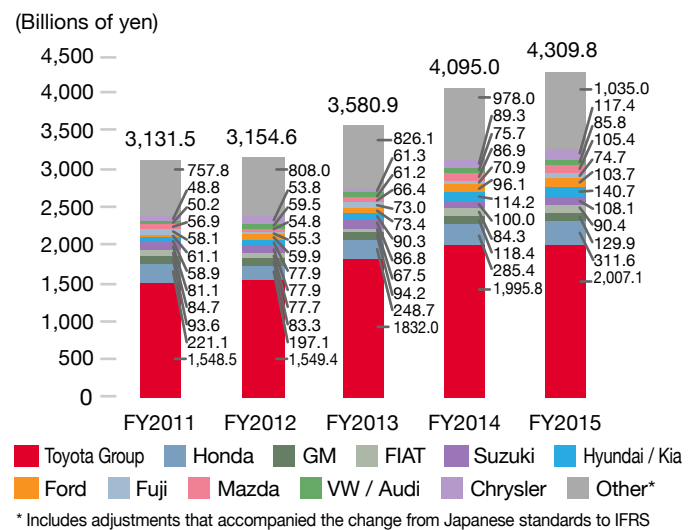
ROE / ROA



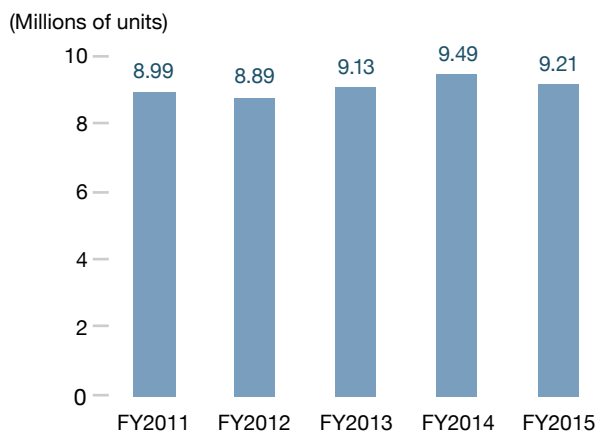
Foreign Exchange Rate



Revenue by Customer

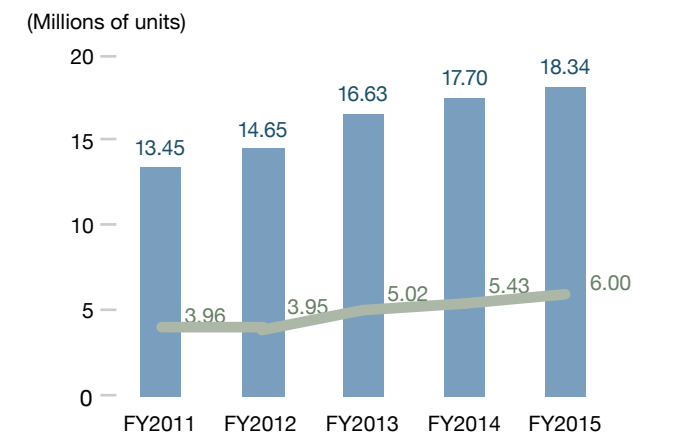


Domestic Car Production



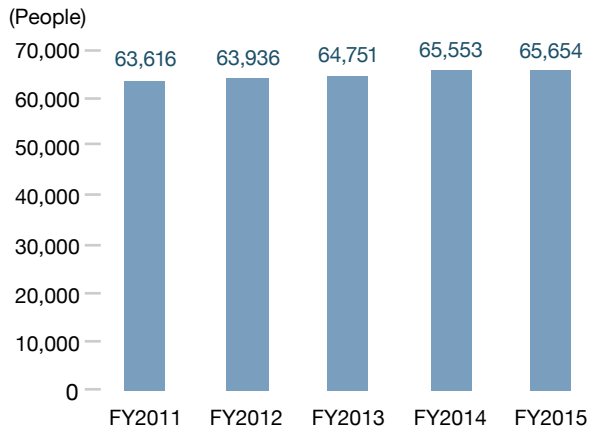
Source: Number of vehicles (DENSO estimate)

Overseas Car Production of Japanese Manufacturers



Source: Number of vehicles (DENSO estimate)

Number of Employees by Region (Domestic)



Number of Employees by Region (Overseas)

