

AISIN

ADVICS

JTEKT

DENSO

Aisin Seiki Co., Ltd., ADVICS Co., Ltd., JTEKT Corporation, DENSO Corporation

**Establish a joint venture to develop
integrated ECU software for automated
driving**

Aisin Seiki Co., Ltd., DENSO Corporation

**Establish a joint venture to develop
electrification driving modules**

Aisin Seiki Co., Ltd.
ADVICS Co., Ltd.
JTEKT Corporation
DENSO Corporation

August 27, 2018

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Attendants

Aisin Seiki Co., Ltd.:

Kiyotaka Ise, President

ADVICS Co., Ltd.:

Tetsuya Otake, President

JTEKT Corporation:

Tetsuo Agata, President

DENSO Corporation:

Koji Arima, President & CEO

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Today's agenda

1. Background on the collaboration
2. Joint venture to develop integrated ECU software
3. Joint venture to develop driving modules
4. Q & A
5. Photo session

Background to the collaboration

■ Environmental change

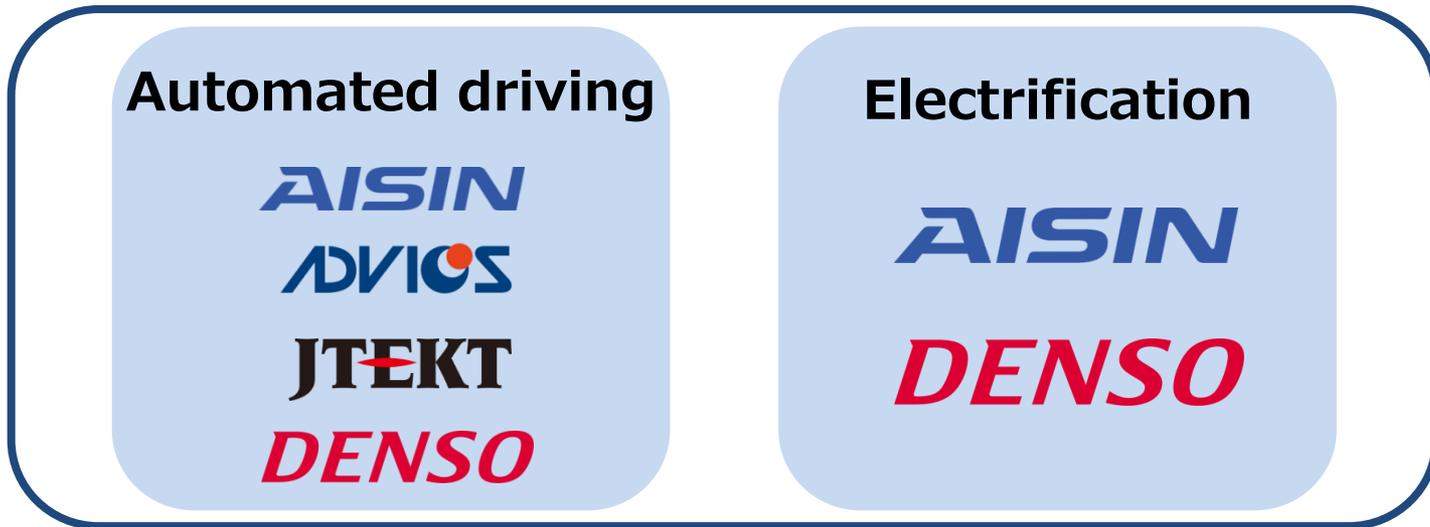
A once-in-a-century revolution

Fast, severe competition in diverse business fields



We will survive or die.

■ Combining the forces of all four companies



We will help to create the future mobility by growing automated driving and electrification.

Issues related to automated driving

Social issue

Estimated number of traffic accident fatalities worldwide in 2020

1.90 million people*

Safe and secure transportation



Automated driving must grow



- Everyone can travel easily and safely
- Effective use of travel time

Past (single units)

Sensor ECU



Steering wheel ECU



Brake ECU



Future (systems)

Integrated ECU



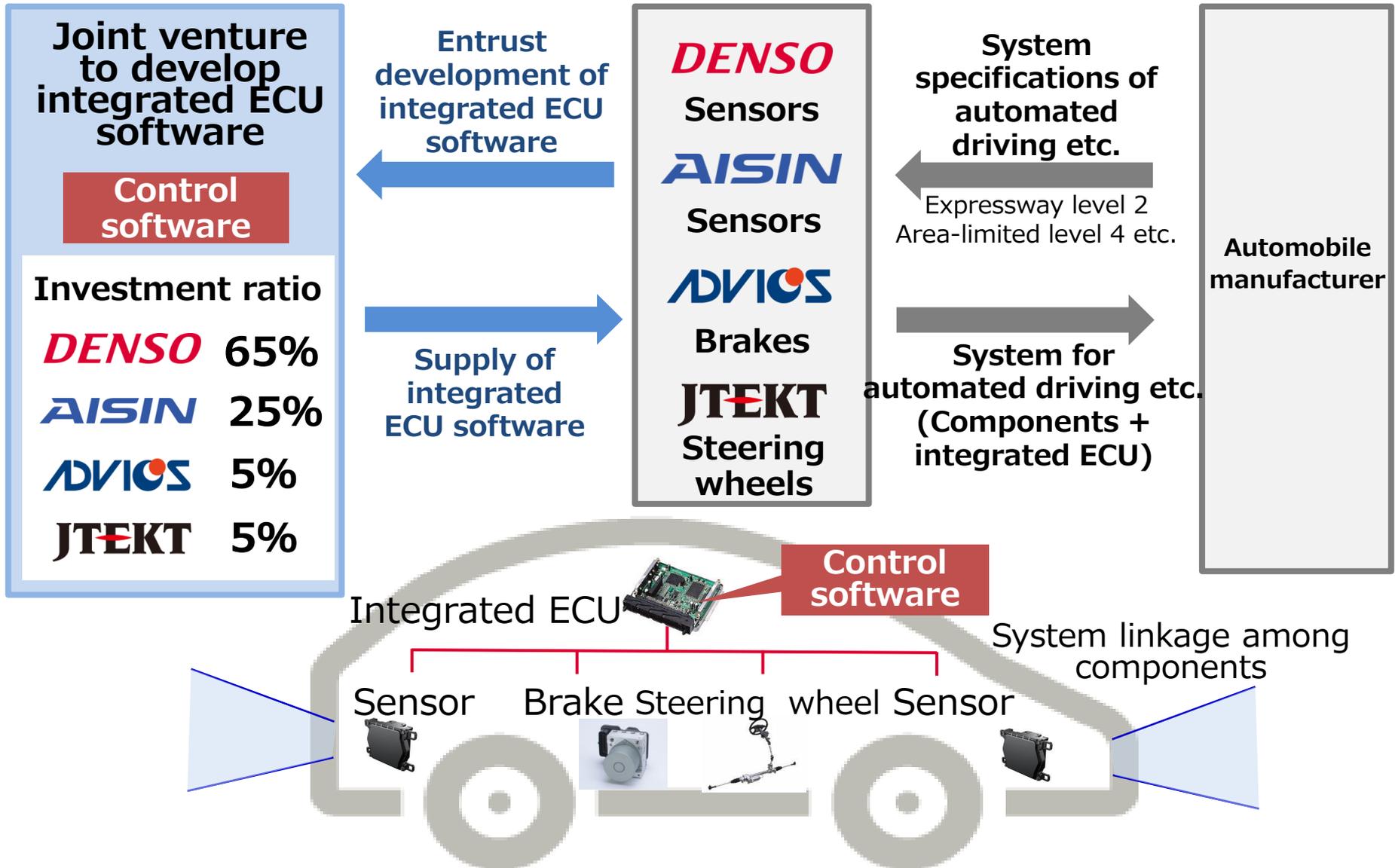
Control software



*Source: Report of the UN Commission for Global Road Safety (2011)

Joint venture to develop integrated ECU software backed by the combined forces of the four companies

Overview of the joint venture for the development of integrated ECU software (basic agreement)



The joint venture will help bring about automated driving that ensures safe and secure travel for everyone.

Electrification issues

Social issue

Global warming
Air pollution
Resource/Energy
problems



To contribute to a
sustainable society,

**electrification
must grow**

Past (single units)

Transaxle



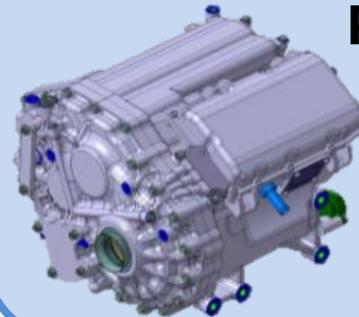
Motor
generator



Inverter



Future (drive modules)



Package

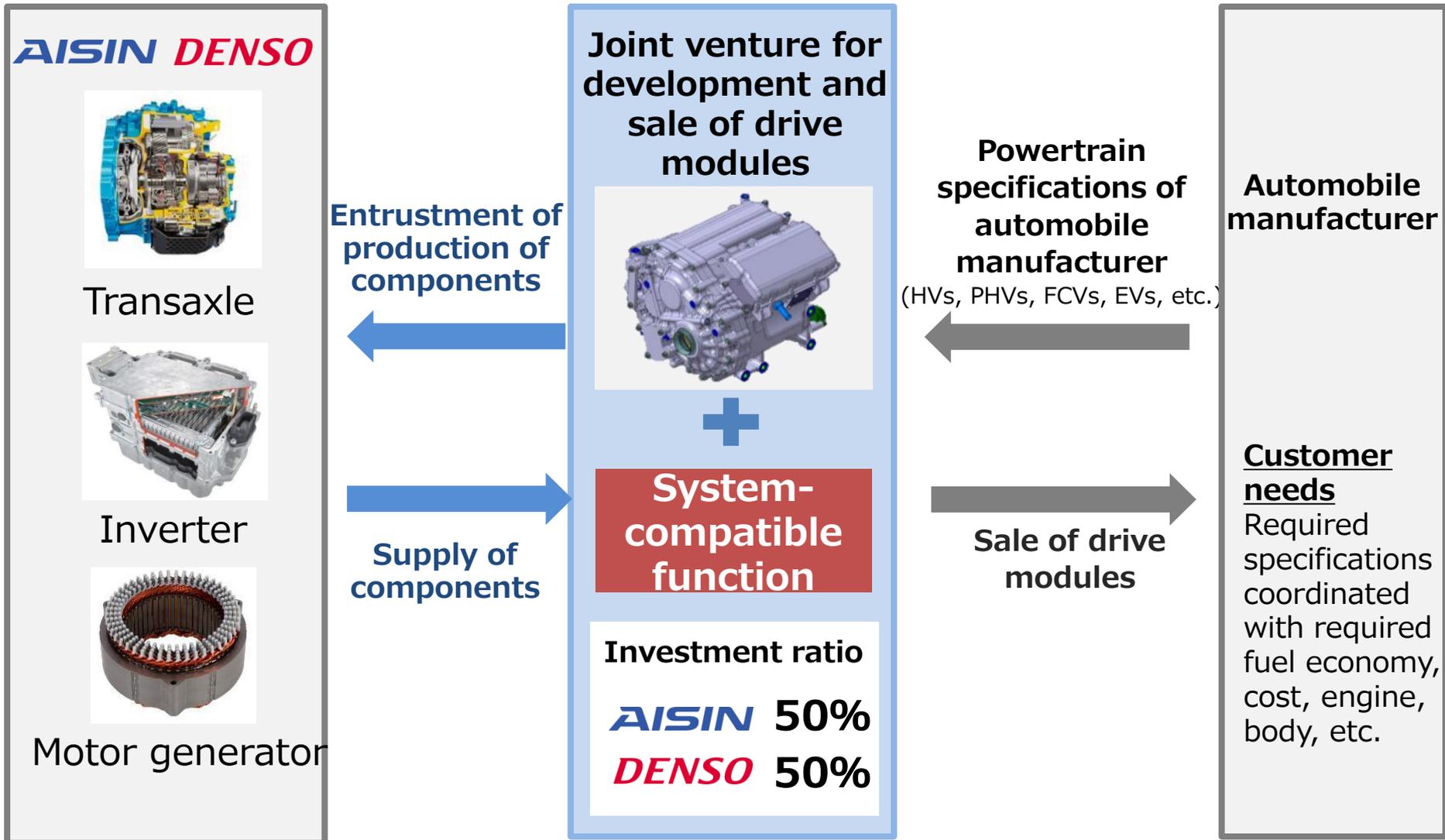
Transaxle

Motor generator

Inverter

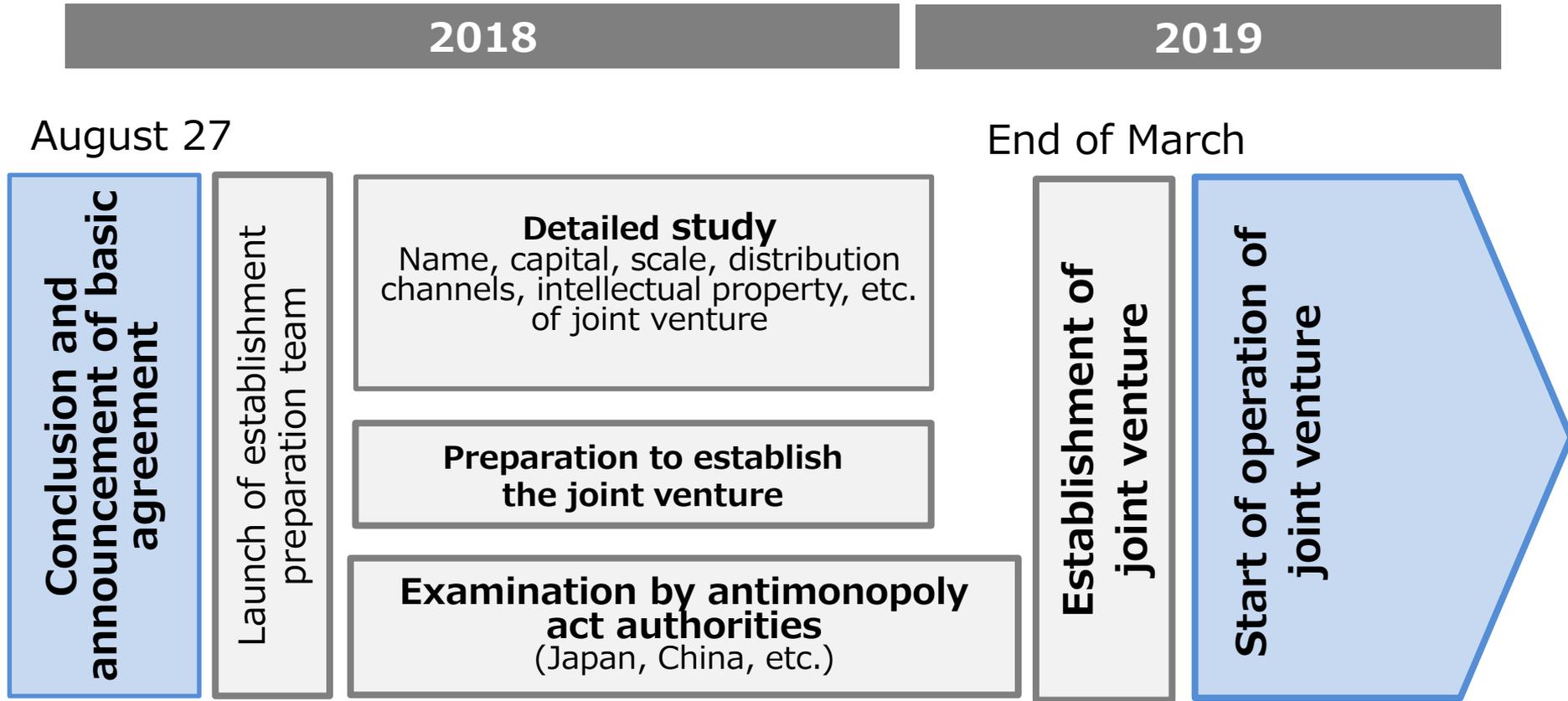
**Joint venture to develop and drive modules combining
the advantages of the two companies**

Overview of the joint venture for the development and sale of drive modules (basic agreement)



The joint venture will help accelerate electrification and the creation of a sustainable society.

Future schedule (two joint ventures)



The four companies will join forces to improve the future mobility by spreading products and technologies.